

EUROPEAN NEWS

Miners likely to yield to Yeltsin

By John Lloyd in Moscow

MR BORIS YELTSIN, the Russian leader, is expected to persuade coalminers in the Kuzbas today to end their strike, which is already showing signs of faltering.

As he began his visit to the most militant coalfield last night, his supporters took to the streets to collect the 100,000 signatures necessary for his presidency, and his radical allies tried to put their qualms aside and rally behind him.

A demonstration in support of Mr Yeltsin in central Moscow last night attracted about 30,000 people, a small number compared with other such rallies in recent months.

This reflected both the bad weather, and, more importantly, the deflation of the radical movement after Mr Yeltsin's signing of a statement with President Mikhail Gorbachev and eight other republican leaders which committed him to end strikes and support the government's anti-crisis plan.

The congress of the Social Democratic Party, which begins today in Leningrad, is expected to follow the Democratic Russia movement's initiative at the weekend in endorsing Mr Yeltsin's candidacy.

However, deputies to the Russian parliament said yesterday they were seeking ways to restrain him from acting impulsively in the future.

Two other names are now being mooted among deputies



Soviet premier Valentin Pavlov (right) with his Belgian counterpart, Wilfried Martens (left), in Brussels yesterday to discuss EC food aid and technical help

as possible contenders for the Russian presidency on June 12.

These are Mr Vadim Bakatin, the former interior minister and now a member of Mr Gorbachev's presidential council,

who achieved a reputation as a liberal; and Mr Anatoly Sobchak, Leningrad's popular and high-profile mayor.

Neither, however, has been approached formally and it is thought unlikely at the

moment that either could be persuaded to attempt to stop Mr Yeltsin's bandwagon.

Slogans and flags are already being put in place on Moscow's main streets in preparation for the May Day celebrations tomorrow.

The banners carry a leafy, springtime motif with brief, amodyne slogans like "Peace - Labour - May". The flags are sky blue, an evident effort to

break with the invariable red flags of communism.

The Democratic Russia group, which had been planning a demonstration in or near Red Square, said last night it would call it off.

However, Mr Lev Shunayev, a member of Democratic Russia's Co-ordinating Council, said a massive rally would be held on May 18 for, and with, Mr Yeltsin.

Romania's premier deals stronger hand

By Ariane Gallimard in Bucharest

ROMANIA'S prime minister, Mr Petre Roman, yesterday replaced nearly half his cabinet in an attempt to bring new blood into the government to maintain the pace of reforms.

"The course of events, both legislative, economic and social, had worn down some members," Mr Roman told parliament, adding that greater adaptability to "fast change" was now needed.

Several of the ministers who were replaced had complained privately about the difficulty of controlling large, bureaucratic ministries. The reshuffle is thus a clear sign that the government is determined to place strong personalities in those ministries which bear the bur-

den of the reforms.

The key changes include the transfer of Mr Victor Stanculescu, defence minister, to the industry ministry, which is responsible for negotiating the bulk of the partially liberalised prices.

Mr Stanculescu was economics minister in the first two months after the December revolution. He was then appointed defence minister, specifically to quash the emergence of rival factions, and is widely believed to be one of toughest people in the government ministry.

The Labour Ministry will be headed by Mr Mihnea Marmete, a member of the pre-1946 National Liberal party.

The Public Works Ministry

will be led by Mr Dumitru Patriciu, labour minister in the interim government and a

member of the secessionist youth wing of the National Liberal party. Mr Valeriu Pesca, of the Agrarian Party, will take charge of land privatisation within the Agriculture Ministry.

Mr Roman had approached other members of the opposition parties as well as leaders of the trade unions, but had failed to persuade them to join his government. The three non National Salvation Front appointees are not judged to be representative of the opposition.

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Prague cuts taxes to boost output

By Leslie Collitt in Berlin

CZECHOSLOVAKIA is lowering company turnover taxes and relaxing credit controls in a supply-side attempt to stimulate flagging industrial production.

Output fell nearly 12 per cent in the first quarter of the year compared with the same period of 1990. The largest decline was in the building industry where output fell 35 per cent.

From May 1 the highest rate of turnover tax will drop from 22 to 20 per cent. The middle band falls from 22 to 20 per cent and the lowest from 12 to 11 per cent.

The government will also loosen bank lending restrictions to help stimulate investment, according to Mr Ivan Svitak, an advisor to Mr Vaclav Klaus, the finance minister, who advocates radical economic reforms.

An IMF team in Prague has told the Finance Ministry that it regards economic indicators other than output favourably.

The balance of payments deficit of \$200m in the first three months was considerably better than anticipated. The deficit fell to only \$89m in March. A current account deficit of \$1.5m had been expected for the entire year. The government has responded to the lower deficit by reducing a surcharge on imports from 20 per cent to 18 per cent, also starting tomorrow. Further reductions will follow and the surcharge, strongly criticised abroad, will be eliminated shortly.

Inflation, which soared to 27 per cent in the first quarter because of a sharp cut in subsidies and resulting higher prices in January, eased to 4.7 per cent in March, when food prices dropped 2 per cent as a result of greater competition. The inflation rate is expected to be even lower this month but will rise again in May when subsidies are removed on domestic electricity and heating, Mr Svitak said.

Subsidies on rents, which typically cover half the amount paid, are to be removed this summer. The ministry is also expected to sign an agreement at the

EUROPE IN BRIEF



Soviet soldier shot near Berlin

A Soviet soldier was found shot dead yesterday near a military exercise zone in eastern Germany, local police said. Reuter reports from Potsdam.

A spokesman for Brandenburg state police said the body of a 19-year-old sentry was discovered outside the village of Schweinitz about 100 km northwest of Berlin.

The incident occurred 10 days after a Soviet sentry shot and wounded a German army officer taking photographs of a Soviet munitions depot near Magdeburg.

The German government protested, saying the officer had not been in a restricted zone. Moscow expressed regret but said the sentry was correct to open fire.

During a visit to Soviet forces headquarters on Friday, Mr Gerhard Stoltenberg, Mr Germany's defence minister, was pressed to provide more protection for 360,000 troops and their families from growing rightist xenophobia in the once Communist east.

Polish share sale date given

Poland's privatisation minister, Mr Janusz Lewandowski, has announced that the country's next public share offer would open around May 20 with the sale of the Swarzędz furniture factory, writes Christopher Bohmaki in Warsaw.

Five per cent of the shares in Swarzędz, near the western city of Poznan, are to be awarded to three former owners of workshops taken over after the Second World War to set up the factory.

The ministry is also expected to sign an agreement at the

same time selling a 51 per cent share of the Polcolor television works to the French Thomson defence and electronics group. The purchase will cost the French company \$30m, with Polcolor valued at \$63.6m.

in December's elections, when they won just 4.8 per cent of the vote in western Germany.

Mr Ludger Volmer, spokesman, told a news conference in Berlin: "We hope to consolidate the party in order to have a realistic chance of making a comeback in parliament in four years."

He said Greens would seek to work closely with Alliance 90, a coalition of civil rights groups and Greens who won six per cent of the vote in eastern Germany, giving them eight deputies in the 662-seat Bonn parliament.

Havel against treaty clause

Czechoslovakia's President Vaclav Havel said a clause in a friendship treaty with the Soviet Union that would prevent his country from joining a Western security alliance was unacceptable. Reuter reports from Prague.

Havel said a Soviet clause in the treaty would exclude the possibility of either party becoming a member of a security alliance that might be directed against the other party.

The treaty - due to include security, economic and cultural cooperation for the next 10 to 15 years - will shape future relations between the two countries.

Stasi shipped out files

Former East Germany's Stasi security police moved more than 100,000 sensitive files to other East European states during the 1989-90 anti-communist upheaval, a senior investigator said. Reuter reports from Berlin.

Mr Joachim Gauck, head of the special Bonn government agency in charge of the files since German unification, said Stasi agents shipped out the dossiers before the state security apparatus was dissolved by pro-democracy reformers.

Gauck and Alfred Einwag, the federal watchdog for data protection, said they feared the missing files could be abused and the German government should seek their return to avoid violations of the strict privacy law.

The Stasi, employing 85,000 full-time staff and hundreds of thousands of part-time informers, infiltrated every aspect of life under East Germany's Stalinist regime.

The experts say companies like yours will spend £122 billion on client-server computing.

INTERNATIONAL NEWS

Envoy resigns over 'W.A. Inc' affair

By Kevin Brown in Sydney

AN INQUIRY into alleged corruption in Western Australia claimed its first political victim yesterday when Mr Brian Burke, a leading figure in the governing Australian Labor Party, resigned as ambassador to Ireland and the Vatican.

Mr Burke, a former Labor premier of Western Australia, is a central figure in the inquiry into the so-called "W.A. Inc" affair concerning relations between the state government and local entrepreneurs such as Mr Laurie Connell and Mr Alan Bond. He is expected to begin giving evidence today in the inquiry, which is being carried out by a royal commission appointed by Western Australia's minority Labor government.

Senator Gareth Evans, foreign minister, said Mr Burke's decision to resign "was entirely his own, and not the subject of any request or direction by the government". However, the resignation followed Senator Evans' admission that Mr Burke's position was under review because of concern over public interest in Ireland and Italy in the royal commission proceedings.

Mr Burke's resignation represents a significant political victory for the conservative opposition parties, which

have campaigned for his dismissal since the royal commission was appointed in November. Dr John Hewson, leader of the Liberals, the main opposition party, said Mr Burke's resignation was a recognition that he could not continue as ambassador while he remains "the subject of serious allegations".

The royal commission is investigating business deals over a decade between Labor governments led by Mr Burke and Mr Peter Dowding, and Liberal administrations led by Sir Charles Court and Mr Ray O'Connor.

The most serious allegations, involving relationships between politicians and leading businessmen, relate to Mr Burke's premiership between 1983 and 1988. Witnesses have given evidence that business leaders were pressed to contribute to the campaign expenses of the Labor Party, and that secret bank accounts and cash reserves were maintained by party leaders.

Mr Burke has repeatedly denied any impropriety. "Not only have I been responsible for no illegality or impropriety, I am confident the royal commission will in the final analysis find that none of my actions even approach impropriety," he said.



Brian Burke tells the press in Perth of his resignation yesterday

Australian docks employers reject Hawke wages deal

PROSPECTS of early agreement on Australian docks reform receded yesterday after employers declined to accept a wages deal drawn up between the trade unions and Mr Bob Hawke, the Labor prime minister, Kevin Brown writes.

The deal was rejected by Conusalt, the largest stevedoring company, a subsidiary of

P&O, and strongly criticised by the Association of Waterfront Employers of Labour. The deal followed intervention by Mr Hawke to defuse a moratorium on reform announced by the Australian Council of Trade Unions (ACTU) in protest against a 1.5 per cent wages award by the Industrial Relations Commission. The award conflicted

with an earlier wages agreement between the ACTU and the government, known as the Accord, under which workers in most industries were to receive \$A12 (\$5.40) per week from May 14, together with further productivity-backed payments to be negotiated at company level. The commission's refusal to approve the award places the Accord in

jeopardy, and could lead to changes in industrial relations law if the government decides to bypass the court.

The docks employers' association said it was concerned about the legal implications of accepting the deal given that it was negotiated outside Australia's centralised wage-fixing system.

The association is expected

to decide today to seek further talks with the government on how the deal would affect employers' legal protection from strike called without the approval of the courts.

A special ACTU conference will decide tomorrow whether to back a campaign of industrial action for full payment of the Accord across all industries.

China banks lose HK share

By John Elliott in Hong Kong

THE MARKET share of Hong Kong domestic banking loans provided by the Bank of China and its 12 sister banks declined last year for the second year in succession after China's Tiananmen Square crisis when there was a sudden withdrawal of deposits.

This is believed to reflect a realisation by the Bank of China group that it is politically vulnerable to local protests in Hong Kong and should therefore adopt a conservative lending approach.

Its share of loans for use in Hong Kong fell from 14 per cent in 1989 to 13 per cent, compared with 16 per cent in 1988, although the total amount of loans

rose from HK\$350bn (US\$42bn) in 1989 to HK\$360bn last year.

Total deposits with the banks also rose sharply from HK\$150bn in 1989 to HK\$180bn last year, according to the annual report of Hong Kong's banking commissioner published yesterday. This indicates that the strength of feeling that caused people to withdraw their money in June 1989 has evaporated.

The number of banks registered in Hong Kong rose to 188 last year, up from 165 in 1989. Restricted banking licences, introduced in February last year, were issued to 13 overseas banks.

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Taiwan team visits Peking

By Yvonne Preston in Peking

THE FIRST formal Taiwanese delegation to visit the Chinese mainland in four decades has arrived in Peking following Taiwan's National Assembly vote on April 22 to end 43 years of emergency rule and abrogate wartime provisions enacted in 1949 to deal with the "suppression of the communist rebellion".

The 14-member Taiwanese delegation, representing the recently formed Taipei Straits Exchange Foundation, yesterday met officials from the Office of Taiwan Affairs under China's State Council.

China has responded to the vote by Taiwanese MPs by ending propaganda

broadcasts by the People's Liberation Army to Taiwanese troops stationed on the islands lying between Taiwan and China's Fujian province.

The way is now open for talks between Taiwan and China on direct trade and eventually even on reunification. Trade between the two has been expanding rapidly but until now it is officially supposed to have been routed through Hong Kong.

Tang Shuibei, deputy director of China's Taiwan Affairs Office, told the visitors that China adhered to the one-China principle that Taiwan was an inalienable part of China's territory.

Dirty tricks cast shadow over the Indian election

The phenomenon of 'booth capturing' is on the increase, writes K.K. Sharma

AS the most populous democracy in the world prepares to hold national elections for the 10th time since independence in 1947, the question of whether they will be free and fair is being raised with considerable unease because of the atmosphere of violence.

India's Election Commission, an autonomous constitutional body that has the responsibility for conducting the mammoth poll - the country has an electorate of 510m - argues that democracy has been an overwhelming success.

The Indian voter watches silently until the last day and then acts decisively. After all, he has frequently changed governments through the ballot box," says a senior Election Commission official.

Yet he concedes that the last two decades have witnessed, with alarming frequency, the rigging of elections in some constituencies and the practice is spreading.

The phenomenon of what is known as "booth capturing" began 20 years ago in Bihar and has spread to other states like Uttar Pradesh and Haryana in the north and, more recently, to Andhra Pradesh in the south. In the 1989 parliamentary elections, the commission officially recorded 1,569 cases of "booth capturing" and took remedial measures, including ordering a new poll.

The commission does not think that the coming elections will be unduly violent, but the Home Ministry thinks otherwise because of the heightened communal tension. It has drawn up a list of about 80 "hyper-sensitive" constituencies which are prone to communal violence, part of nearly 300 constituencies categorised as "sensitive".

"Booth capturing" actually means massive stuffing of ballot boxes and is officially categorised as being either "silent" (when false ballot papers are literally stuffed in the boxes

Polling is to be held on three days spread over a week (May 20, 21 and 22) because security personnel have to be redeployed for the elections. In

the elaborate exercise, including the violence and the corrupt practices, as "a part of the range of democracy".

The official limit for election expenses is Rs150,000 for each candidate, but this is invariably exceeded many times over by parties and candidates.

The commission describes the elaborate exercise, including the violence and the corrupt practices, as "a part of the range of democracy".

Exports, which have been the main driving force of growth, are set to expand by 1.7 per cent a year in 1992-93, compared to the current rate of 2.6 per cent, the National Economic and Social Development Board said at the weekend.

Board planners are concerned that inflation will rise to 5.6 per cent in 1992-93 from the current 4.7 per cent a year, and the current account deficit will grow to 5.2 per cent of the gross domestic product in the same period from 4.5 per cent.

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*Independent analysis. Alex. Brown & Sons estimate that commercial and related business worldwide will exceed £122 billion or more this decade in the desktop computers and servers that comprise client-server technology.

Sept 10 1990

INTERNATIONAL NEWS

Iraq likely to resume oil exports

IRAQ'S State Oil Marketing Organisation has started notifying its traditional customers it will soon be ready to resume exporting oil and oil products, the Middle East Economic Survey reported yesterday. Reuter reports from Nicosia.

But the authoritative oil industry newsletter noted that the United Nations Security Council had not yet approved an Iraqi request to export \$942.5m (£557.6m) worth of oil that it can buy food and other emergency supplies.

Oil exports are Iraq's only

viable source of hard currency income following the severe damage suffered by its economy in the war. The Security Council's sanctions committee is scheduled to meet today to decide on the Iraqi request.

Only humanitarian supplies are exempt from the trade embargo.

But much also depends on Turkey and Saudi Arabia, countries through which the bulk of Iraqi oil exports must pass. Turkey has said it would help Iraq export oil through pipelines on its territory after

approval by the UN. Saudi Arabia's position remains unclear.

Iraq's northern oil fields still have a production capacity of 800,000 barrels per day (bpd) with output around 200,000 bpd which is processed at the local Daura and Baiji refineries, the Cyprus-based newsletter said. Iraq's southern fields remain out of action due to war damage, it added.

The newsletter also reported that Iran has concluded two oil deals with US

buyers as part of a strategy to revive direct sales to the American market. Neither contract delivers Iranian oil to the US so they avoid Washington restrictions requiring special payments.

The National Iranian Oil Company (NIOC) has made a 110,000 bpd term contract with Coastal Corp for delivery to the US firm's Aruba refinery in the Caribbean, and a term contract of nearly 20,000 bpd has been concluded with Mobil Corp to deliver to the Far East, it said.

Angola struggles for a fresh start

Julian Ozanne looks at how old problems could spoil the new peace

SCRAWLED on the rusty corrugated iron walls on one of Luanda's many squall shanty homes is a slogan which for most people sums up the political dilemma facing Angolans: "MPLA Robs, Unita Kills."

Yesterday's announcement by Mr Jonas Savimbi, leader of the rightist rebel Unita movement that a peace deal has been worked out with the leftist MPLA government will be greeted with joy by the long-suffering civilians of Angola. But it will not reduce the discontent with the two main political forces which have shaped the country's bitter history since independence from Portugal in 1975: the Soviet and Cuban backed MPLA which has ruled the country with an ideological iron fist and the US-backed Unita rebels, who have waged a ruthless 16 year civil war against the government.

The peace deal, which will be finalised in Lisbon today, offers the first real prospects for realising Angola's tremendous economic potential in oil, diamonds and agriculture and for rehabilitating the devastated infrastructure. But the transition to peace and democracy in what could be one of Africa's richest countries is fraught with risk.

Sixteen years of corrupt and oppressive one party rule, inefficient central planning and a war which has been waged indiscriminately against civilians has cast a shadow over the credibility of both the MPLA and Unita.

"Most people in Angola want a fresh start with a third political force which is neither the MPLA nor Unita," said Mr Josequin Pinto de Andrade, president of the recently formed Angolan Civic Association.

"We want people whose hands are not stained with blood and death and destruction and whose pockets are not full with state money."

Opposition figures say both sides are already hiding caches of arms in preparation for a renewal of military conflict if things go wrong.

International supervision

and aid by the US and Soviet Union will help to reduce tensions but that may not be enough.

There are serious question marks over how genuine the commitment of many MPLA hardliners is to democracy, under which they may be forced to share or surrender political power and the economic privileges which go with it. Few in the MPLA believe they have any chance of winning elections.

When asked how he would sell the MPLA in an election Mr Joao Miranda, vice-minister of information and a progressive in the party, appeared confused.

After hesitating, he said their main electoral appeal would be that "in spite of foreign invasion by South Africa and the war against Unita the Angolan army did not disappear. It has survived because of the MPLA."

Such an appeal is unlikely to win many votes when the huge debt side of MPLA rule is considered. Much more likely the MPLA's chances of winning any seats in a democratically elected parliament and in managing a peaceful transition will depend on whether they can deliver a higher standard of living.

So far, however, long-over-

due economic reforms proposed by a new team of technocratic ministers, including price, trade and exchange rate liberalisation, has been obstructed by MPLA hardliners.

Unita's chances of political success are generally rated higher than the MPLA's but, while there have been atrocities committed by both sides many Angolans blame the rebels for the worst excesses of war.

Unita could also threaten national reconciliation by raising the spectre of tribalism which has plagued Angola since Portuguese colonial rule. Ethnicity remains a source of division and Unita has been successful in building a movement out of the Ovimbundu people, the largest single group in Angola.

Mr Andrade, the leading opposition figure to emerge so far, says that unless the government brings together the diverse political forces and assimilates into a civic forum with real deliberative powers, like in Czechoslovakia last year, the transition will degenerate into political conflict.

"Without a national consensus and a shared sense of responsibility for the transition a collapse into anarchy and conflict is inevitable," he said.

Whether the government or Unita would accept power sharing in the run up to elections remains questionable. But clearly the measures taken so far are merely the first steps in a difficult process of change which could easily degenerate into killing and robbing.

Japanese moved by plight of Kurds

By Stefan Wagstyl in Tokyo

INTERNATIONAL charities have often found Japan hard going. Japanese will make great sacrifices for the sake of family and close friends but are less easily moved by the plight of strangers.

There have always been exceptions, but Japan lacks a single international charity of the scale of Oxfam in the UK, Médecins sans Frontières in France or Care in the US.

While the Japanese government is the world's largest provider of assistance to developing countries, contributions by private organisations are small in comparison with the west.

Japan is a relative newcomer to the club of rich nations; its self-consciously insular people have little experience of involvement in international affairs; their religious traditions lack the missionary spirit of Christianity. When the Japanese government last year asked for volunteers for medical missions to the Gulf, only about 20 people responded.

But there are signs that things are changing. The graphic television coverage of the destruction of Kuwait and the sufferings of the Kurdish refugees has made Japanese more aware of the world around them. The appointment of Mrs Sadako Ogata, a tough-minded university professor, as United Nations High Commissioner for Refugees, has made people realise that they have a role to play beyond their shores.

Government has led the way, with \$125m being given from

the public purse for refugees and other victims of the war. Of this, \$100m is going for the Kurds, fully one quarter of the \$400m worldwide appeal launched by the United Nations Disaster Relief Organisation. Japanese business has followed with a Y1.4bn appeal fund, to which Sony, the electronics group has contributed around Y400m.

People also seemed to have been moved by the refugee crisis as never before. Miss Chikako Saito, an official of the UNHCR in Tokyo, says it has collected Y400m in the past few weeks, less than the Y500m donated for famine relief in the 1980s but money is still pouring in. "The difference this time is that people want to know about the refugees. At the time of Ethiopia they just felt a vague sympathy. Now they want to know where the victims are and how they are suffering," said Miss Saito.

The Japan Red Cross says it collected 7,000 gifts worth Y800m in the first week after the war broke out in January.

However, an official of the Non-Government Organisation for International Co-operation, an umbrella group for 13 volunteer groups, says it is too early to say whether Japanese attitudes have changed or not.

Buddhists are passive, accepting things as they are and not trying to change them. So Japanese tend to feel sympathy but not to act. We need to establish organisations to make sure people can express their sympathies."



A Kuwaiti soldier stands at the Abdali refugee camp on the border with Iraq from a bus on the journey to Iran. Iran will take 2,000 such refugees and many were left behind.

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WORLD TRADE NEWS

France urges EC to keep Japanese car import curbs

By Andrew Hill in Brussels and David Buchan in Luxembourg

FRANCE'S industry minister yesterday called on the European Commission to back EC car-makers' proposals for continuing controls on Japanese car sales in Europe.

Today, all 17 Commissioners will discuss the vexed question of Japanese car imports for the first time since October, with the aim of informing EC governments of their proposals by the middle of next month and restarting negotiations with the Japanese.

"I hope the Commission will agree on a proposal not much different from what the European car producers have put forward," said Mr Roger Faure, the French minister.

The European industry seems to have moved closer to the Commission's line on Japanese car imports recently, principally because Mr Jacques Calvet, the hardline chairman of Peugeot, has distanced the group from fellow-producers.

Last month, ACEA, the new industry lobby group, which includes the French car manufacturer, called for continuing controls until the end 1992, saying the Japanese share of the market should not exceed 15 per cent until then.

The Commission would now

like to end months of squabbling between EC member states and manufacturers on the timetable, terms and conditions for opening up the European market to Japanese car imports, but the potential for disagreement is still great.

Today's meeting will consider again outline principles for opening the EC market which were first put forward at the beginning of last year.

They include the ending of national restrictions on Japanese imports by the beginning of 1993, Japanese monitoring of its own car exports to the EC for a transitional period to end in 1998, according to first Commission plans, and improved access to the Japanese market.

Commission officials stressed that only imports would be monitored and not "transplants" — Japanese cars assembled in Europe — which they estimate could grow from 250,000 a year at present to perhaps 1.3m by the end of 1998.

The absolute level of imports is expected to rise to a similar level before the EC market is completely open, but commissioners will also consider how far the level of imports should be adjusted if market conditions change.

Tokyo urged to open paper trade to competition

By John Thornhill

MR John Georges, chairman and chief executive officer of International Paper, the world's biggest paper company, yesterday urged Japan to open its paper trade to foreign competition, to help develop international trade and allay the mounting frustration of the US Congress.

The paper and wood products industry is one of those areas where Japanese industry has to open up. Consumers will benefit from the removal of barriers," he said.

Addressing a conference on the world pulp and paper industry organised by the

Financial Times and the European Paper Institute, Mr Georges said the world paper industry was suffering from a cyclical downturn and general slowdown in the global economy. But "when I look to 1992 and beyond, I am very bullish about the industry's future."

The Polish Ministry of Ownership Transformation has appointed Hambros Bank to advise it on the restructuring and privatisation of the country's pulp and paper industry. Hambros will help draw up a sector-wide strategy for developing Poland's 40 paper companies.

Mixed credits dispute muddles UK trade outlook

Industry says some export contracts are endangered by official indifference, writes Peter Montagnon

BRITISH capital goods exporters, already alarmed by what they see as government's efforts to undermine the Export Credits Guarantee Department (ECGD), are facing a new worry which has widened the gulf between them and a once supportive government.

The £29m allocated to mixed credits — export credits sweetened by aid — in 1991/2 has been fully committed less than a month into the government's financial year. As a result, the Overseas Development Administration has closed the window for new deals till April 1992.

Top executives of companies such as GEC, NEI, Balfour Beatty and Trafalgar House have fulminated privately about the cover restrictions and premium increases imposed by the ECGD. Now they point to the news on mixed credits as confirmation of their worst fears about the government's indifference to their fate.

Without the mixed credit facility — commonly known by the initials ATP, which stand for "aid and trade provision" — they say they will be unable to sign up new orders in important markets such as China, Indonesia, Malaysia, India and Thailand where such financing is regarded as normal.

To save deals now in the

pipeline for these markets, they must try and delay signing the contract, which makes pricing difficult at a time of high inflation at home. Or they must arrange expensive bridging finance for their customer, or transfer the procurement abroad to a country which is not so stingy about its aid budget.

Government officials are at pains to point out that the closure of the ATP window for the remainder of the financial year does not constitute a change of policy. It has happened simply because the UK's recent remarkable run of success in winning orders with ATP money.

Foremost among these is the £400m order recently won by Cementation International and Balfour Beatty to build a hydro-electric power station in the Malaysian state of Kelantan.

But there have been other deals — for rural communications, railway signalling and track rehabilitation in Indonesia, for the Ankara metro and truck supplies to Zimbabwe — which have swelled the total.

There is, however, little doubt that the lack of much official sympathy for the exporters' plight reflects the fact that large parts of the government have always viewed ATP with scepticism.

Though it was originally



Lynda Chalker: no more money this year for the ATP

conceived as a political device to justify an increase in the overall aid budget, the Overseas Development Administration harbours worries about the real developmental value of money spent in this way.

The Treasury is concerned that ATP constitutes another unjustified subsidy to exporters on top of those they already receive through payment of claims by ECGD and routine interest subsidies on export credits.

ATP credits account for some 15 per cent of the ECGD book, officials argue, and the facility adds to the concentration of its business in a limited number of markets.

Part of the problem relates to the funding of concessional loans. The government built up a large volume of lasting commitments in the first three years of its concessional loan programme which ended in March. The result is that part of the ATP budget is automatically taken up with subsidies on loans agreed some years ago.

In fact, government officials say, they regard the OECD discussions as the best way of dealing with the problem.

Envisaged in the OECD is a tough agreement that will severely limit mixed credits for otherwise commercially viable projects as well as those to richer countries and for large projects.

This is little comfort for exporters who say they do not believe the agreement will be enforceable.

Japan will continue to offer large amounts of "untied" mixed credits which will end up supporting its own exports, they say. Only Britain will end up playing by the new rules.

In the old days, said one executive, the Department of Trade and Industry would have lobbied hard for an increase in the ATP budget.

But Mr Peter Lilley, the secretary of state, is said to be economically dry and unsympathetic. "We haven't had a positive secretary of state in a very long time,"

ECGID has dropped, Page 11

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Trade-distorting rules 'still holding Indonesia back'

SUCCESSIVE trade policy reforms since the mid-1980s have made Indonesia more competitive on world markets, but a range of trade-distorting measures remain in force, with the most difficult areas still to be tackled, Peter Montagnon, World Trade Editor, writes.

This is the broad conclusion of Gatt's first review of Indonesian trade policy, as part of its series of country reports. It shows the extent of the challenge facing a typical developing country opting for trade reform, but urges it to persist, as trade is the key to its economic growth.

Indonesia began a series of trade reforms after the debt shock and the oil price fall of the mid-1980s. Successive trade reforms since then have reduced impediments to struc-

tural change. But Gatt suggests the changes have been too gradual and selective, concentrating on manufacturing activities with the least resistance to reform. Competitive pressures led to reversal of reform in some areas. Some industries such as steel, clothing and transportation remain sheltered from international competition. A more uniform assistance structure would reduce distortions, induce more efficient allocation of resources and help combat inflation by making the economy more flexible and encouraging greater price competition."

Many policy instruments criticised by Gatt are common to the developing world. They include import licensing, import surcharges, local com-

tent requirements, counter-trade obligations and increasing curbs on exports of unprocessed primary materials, it says.

Indonesia's trade suffers from substantial "tariff escalation", where tariffs on consumer goods are on average over double those applied to capital and intermediate goods. Import surcharges of up to 40 per cent accentuate this problem, so that consumer goods account for less than 5 per cent of total imports.

Gatt notes "bound" or fixed tariff rates apply to under 10 per cent of import items. Sometimes the bound tariff level is exceeded by imposition of an import surcharge. But Indonesia pledges a large rise in tariff bindings, especially on textiles in the context of the

Uruguay Round.

Import surcharges to protect domestic industries from fluctuating world prices are common, but are "largely informal, lack public scrutiny, and have no legal procedures available to grievous parties," it says.

Indonesia is considering limiting all import surcharges to one year and has announced plans to scrap about 75 per cent of them this September. Meanwhile, Gatt says the close relations between the government and licensed importers creates uncertainty for suppliers and "promotes a system that may be vulnerable to manipulation".

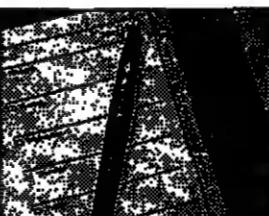
State-trading enterprises dominate several designated strategic manufacturing industries, such as shipbuilding, steel, aerospace, cement, fertil-

isers and aluminium. Certain of these sectors are subject to local content requirements, with rules on government procurement requiring foreign suppliers to offer counter-purchase arrangements.

Gatt questions the curbs on Indonesia's exports of natural-resource based products such as logs, raw hides and cement. These depress domestic prices by an estimated 20 per cent in the case of logs bought by local plywood producers, and have a similar effect to a subsidy, it adds.

Whether Indonesia benefits in the long term from such policies depends on its ability to develop export-competitive processing industries not dependent on continued support through depressed input prices."

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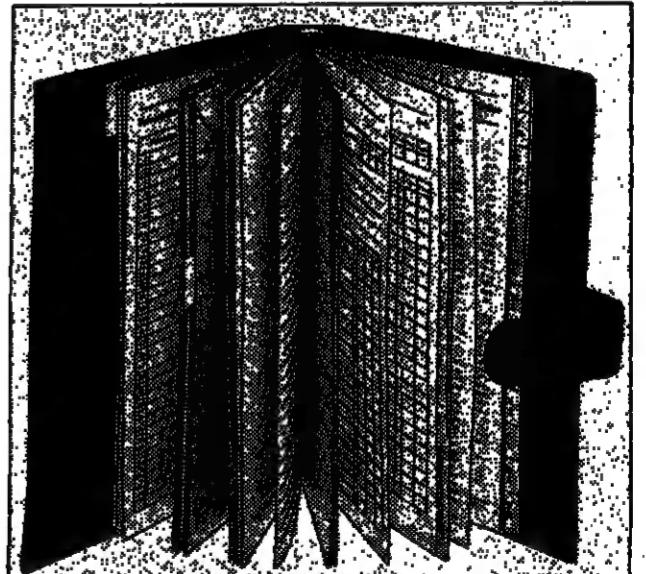
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Restaurants & Bars

Heathrow offers an excellent choice of places to eat, from elegant waiter service restaurants to quality fast food outlets. If the outlet is part of a national chain, you will find prices are in exact accord with their national pricing policy. In self-service restaurants and bars a number of key items, such as coffee, tea, orange juice, a draught bitter and a selection of sandwiches, are priced in line with those established by Nielsen's quarterly survey of outlets offering similar food and service†.

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What could be more convenient than facilities in every terminal that guarantee the availability of at least 26 currencies on demand? Especially as exchange rates for currency notes are kept within 1% of those quoted by a major High Street clearing bank (the name of which will be on display). Minimum commission charges offer even better value than those banks.

The bureaux will also cash personal Sterling cheques (upon presentation, and to the limit, of your cheque guarantee card), Sterling traveller's cheques and Eurocheques in Sterling, as well as accepting Giro credits to pay your bills - all absolutely free.

When you come to Heathrow you'll find over 60 shops, many well known names such as W.H. Smith, Our Price and Body Shop offer the value you'd expect from the High Street stores. In addition to over 40 restaurants and bars, some to include favourites such as Burger King and Carluccio's, you'll not just find fair prices, but also excellent service and quality. All this in a unique environment means we can guarantee that when you leave Heathrow you'll be satisfied.

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It's hard to beat the savings at Heathrow's Tax Free shops, with every item priced exclusive of VAT; and perfumes offer particularly good value, with all prices at least 21% cheaper than their RRP, as detailed in Chemist and Druggist.



Car Rental

You'll find all the major names at Heathrow - Avis, Budget, Europcar and Hertz, soon to be joined by Alamo, British Car Rental, Eurodollar and Kenning, providing a choice of at least 6 national companies in every terminal. Each guarantees that prices will not exceed their own national tariff, and often you'll find them even lower.

Airport Shopping

There's something for everyone at Heathrow, and throughout our many famous stores, such as Tie Rack, Olympus Sport and Bally, you'll find prices in exact accord with their national pricing policy. There are also a number of specialist airport retailers, such as the Drugstore, Caviar House and Teddys where prices are in line with the RRP where available, or with the average High Street price, according to Nielsen's quarterly survey of retail outlets†. Where no authoritative price comparison is available, we believe we still offer you great value, and if you have reason to be dissatisfied, we will refund your money, upon return of purchase where applicable.

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*You may still be liable to various taxes including duty, which will vary according to your ultimate destination. †The average High Street prices are calculated quarterly, by carrying out price surveys of identical products in the UK High Street. These prices, the names of the restaurants and stores concerned and full survey details are available on request. Source: Nielsen Consumer Research Surveys of representative UK High Street stores on behalf of BAA. Nielsen is the world's largest research company. Products subject to availability. The Heathrow Value Guarantee does not affect your statutory rights.

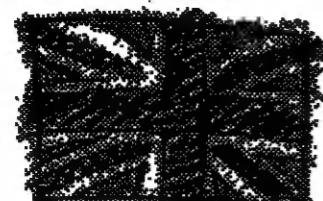
World War Two Spitfire unsold as auction bids reach £720,000



AeroSports Christie's yesterday offered the finely restored Mark IX Spitfire pictured above as part of an auction of historic aircraft, engines and aviation memorabilia at the Science Museum, near Swindon, southern England. Built in 1942 and one of only a score or so survivors likely to appear on the market, it saw active service in Italy, where it shot down two enemy aircraft on one day in May 1944.

It had less luck yesterday and was unsold when the bidding reached £720,000.

BRITAIN IN BRIEF



Kuwait contract likely for UK

A British consortium is in line to win a major contract in helping to tackle the blinding oilfields of Kuwait. Energy Secretary John Wakeham has said.

The Kuwait-British Fire Group was asked to carry out a damage survey in one of the oilfields, which could lead to a bigger deal later.

The group is made up of three large firms - Arco, Taylor Woodrow and Wimpey - as well as a number of specialised sub-contractors.

Airports to offer refunds on purchases

Passengers travelling through Heathrow and Gatwick airports near London are to be guaranteed refunds if they are dissatisfied with purchases at the airport, according to a new plan.

Airport authorities are working with retailers to underwrite the scheme, which will soon apply at all the British Airports Authority's airports. It is intended that the new scheme will improve the image of airport shopping.

"Although there are costs involved for us, we hope to make this up by increasing sales to more satisfied customers," said BAA chief executive Sir John Egan.

Refunds will apply to shops, catering outlets, exchange bureaux and car rental offices.

Customers will be allowed to return goods even if they have taken them home and are dissatisfied on grounds of price or quality.

Labour plans training revamp

Plans to overhaul post-16 education and training, including abolition of the A-level, have been announced by the opposition Labour party.

Mr Jack Straw, Labour's education spokesman, said in

John Wakeham: optimistic on Kuwait contracts

Mr Wakeham was speaking after returning from a three-day visit to Kuwait with a dozen leading oil experts and businessmen aimed at winning contracts for British firms.

Rifkind urges BR sell-off

Transport Secretary Malcolm Rifkind said he wanted to see "a substantial part" of British Rail privatised during the lifetime of the next Parliament.

He pledged that any break-up of British Rail's monopoly - a key demand among Tory right-wingers - would involve safeguards to rail users of unprofitable routes.

Mr Rifkind said the Government was considering opening up the use of the existing rail network to new operators to encourage maximum use.

Rover cars for Siberian police

Police in Siberia will soon be on the trail of criminals in British-made Montego cars.

The Rover Group has broken into the market in the Soviet Union with an initial order worth £1m for 144 Montegos. The 1.6 litre cars will be supplied to the Siberian city of Tomsk and 20 will be used by the regional police force.

One Montego will become the official chauffeur-driven car of the city's Bishop Dmitry, and the others will go on sale to companies and Russians with enough routes.

Nigel Judah

Nigel Judah, who died on April 26, aged 66, was responsible for Reuters' finance during the news agency's spectacular growth over the past three decades.

Mr Judah joined Reuters as an accountant in 1955. When he became managing and chief accountant in 1960, Reuters' revenues were £2.4m, and it was making a loss of £125,000. When he handed over his financial responsibilities in 1986, revenues were nearly £1.5bn and company profits £250m.

Nigel Judah: presided over Reuters' financial success

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Britain's crisps in Euro-crunch

British snack-makers face a battle to keep exotic crisps on sale in shops and public houses as European Community officials vowed to press ahead with plans to ban artificial sweeteners used in flavourings.

Sweeteners used in flavourings such as prawn cocktail, tandoori chicken, tomato sauce and other crisp varieties were a risk to children's health, Brussels said.

The EC proposals would ban snack-makers from using common sweeteners such as aspartame and saccharin in crisp flavourings after 1992.

Snack-makers with their products exempted from the ban.

Further blow to export credit privatisation

By Peter Montagnon, World Trade Editor

SUN ALLIANCE, the UK's biggest household insurer, has pulled out of the bidding for the short-term credit insurance business of the Export Credits Guarantee Department (ECGD).

The move leaves only three of the original six potential bidders still in contention. Analysts say that Assicurazioni Generali of Italy and NCM of Holland now appear to be the strongest candidates.

Sun Alliance, long conspicuous for its lack of aggression as a bidder, said prospective net

premium income, estimated at £20m, did not justify the considerable resources required to integrate ECGD into its other operations.

It was also concerned that the reinsurance arrangements being negotiated by the government with the private sector might lack "robustness" in the longer term.

As a result it had decided that the acquisition of the business would not fit in with its domestic activities or its expansion plans for Europe.

Its decision will come as a

further blow to the government which has been struggling to sell off the remaining state-owned investment operations from the export industry. Eagle Star, the insurance subsidiary of BAT Industries, and Belgium's Cobac have already pulled out.

Bids must be submitted by noon today. Trade Indemnity, the UK company which dominates the domestic market for credit insurance, NCM of the Netherlands and Assicurazioni Generali of Italy are expected to bid.

Insurance market specialists say the chances of the Italian company winning the race have improved recently. It lacks the direct experience of credit insurance of the other two contenders, but has a strong balance sheet and the overall size of its operations give it considerable clout in the vital reinsurance market.

NCM, which also acts as the Dutch government's official export credit insurer, is recently announced net profits for 1990 up 18 per cent to £138m. It said last week it believed it had a substantial chance of winning the battle.

FT10

UK companies urged to help communities

By Alan Pike

COMPANIES are being urged to support the Community Investment Charter, pledging commitment to partnership between business, government, local authorities and voluntary organisations in urban and rural regeneration.

The charter, launched in London yesterday with the support of Mr Kenneth Baker, the home secretary, is being run by the Community Development Foundation, a charity involved in supporting regeneration. Founder signatories include Barclays Bank, British Gas, BP, British Telecom, ICI, Laing, Pears Marwick, Schenck, J Sainsbury and Whitbread. The initiative is supported by the CBI, Institute of Directors and Business in the Community.

Divided, disrupted and unhappy communities were not good for business, said Mr Baker. There was a need for a "series of partnerships right across our society" involving business, public and voluntary bodies.

Companies signing the charter will undertake to invest in local people's efforts to improve their own communities as part of their corporate giving programmes. The charter declares its support for "the development of public policies that enhance the quality of life of Britain's urban and rural communities."

TNT may get access to British postal network

By Roland Rudd

THE BRITISH Post Office is considering opening up its postal network to private couriers, such as the Australian-based delivery company TNT.

In anticipation of the European Commission's long-awaited green paper, or discussion document, on liberalising postal services, the Royal Mail is looking at new proposals to introduce more competition into the industry. The Post Office at present has a monopoly on all letters under £1.

It is compiling a detailed account of the costs of sending a letter to enable it to draw up a pricing structure for the use of its services.

Private couriers such as TNT, and DHL, the international courier, would then be able to pay the Royal Mail to

deliver the final leg of its letters in rural areas.

The concept is similar to the interconnection already in place in the telecommunications industry, where long-distance phone companies such as Mercury can pay BT to route the final part of a call.

Mr Bill Cockburn, managing director of the Royal Mail, said: "In order to be able to offer a delivery network to other companies we want to have a more detailed understanding of our costs."

If a company has no presence in a particular part of the country then we may be able to offer them our services for the right price."

Mr Alan Jones, managing director of TNT, said: "This is a very interesting

idea. We will monitor it with great interest."

However, private couriers such as TNT may only decide to make full use of the Post Office's services if the government abolished or reduced its monopoly on letters under £1.

The move by the Royal Mail to conduct a detailed account of its costs follows the disclosure that the Department of Trade and Industry is looking into the Post Office's finances as a prelude to the possible privatisation of the enterprise.

Mr Cockburn also revealed that the Royal Mail is conducting its investigation of its costs with the Post Office Users' National Council, a government watchdog.

The Council is likely to have confi-

dential access to all the figures.

Mr George Brown, a member of the council's executive, said: "We hope to get to the bottom of how every penny of the first and second class stamp is spent."

Meanwhile, the Post Office published figures showing that 85 per cent of first class letters arrive the day after they were posted. The figures represent a 7.4 per cent improvement in first class mail reliability.

The figures also showed improvements in delivery times for long-distance and local mail.

It said the improvements were due to changes in the way mail is delivered in the country, including the use of aircraft and a shift away from the rail network to road.

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Divided,

UK NEWS

Jobs cut at top retailing group

By John Thornhill

MARKS and Spencer, the international retailing group which for decades has been seen as a model of paternalism, is to shed 850 jobs in the next few days in the face of the most severe retailing conditions in a decade.

The decision follows a six-month review of the company's head office functions under the direction of Mr David Sieff, director for corporate affairs, and a separate reappraisal of its store management requirements.

Mr Sieff said the job cuts would "create a more efficient and effective head office that does not burden the business with excessive costs", would simplify decision making and would provide greater job satisfaction among the company's staff.

The cuts fall into two distinct areas. About 300 of the



company's 4,750 head office staff are to be made compulsorily redundant and an additional 250 posts are to be phased out by means of natural staff turnover, early retirement and voluntary redundancy. But 300 of the company's 1,100 junior managers will also be made redundant as a result of a low turnover of staff.

A spokesman for M and S explained: "When you set targets for recruitment you assume a certain percentage will leave at some time during their training period. What has happened over the past 18 months is that turnover has dropped dramatically. We have far more people at this level than we expected."

The company said it would be making generous redundancy payments, based on length of service and seniority, which would be well above statutory entitlements.

But the central London headquarters was gripped by gloom and confusion after M and S management decided they wanted to speak individually to all 300 employees who were being made redundant compulsorily.

Uproar over health service reforms

By Alan Pike and Emma Tucker

THE GOVERNMENT sought to calm the uproar over its health service reforms yesterday with Mr William Waldegrave, health secretary, accusing the opposition Labour party of stirring up a "bogus pre-election row" ahead of Thursday's local government polls.

There were clashes in the Commons after the Labour Party had produced a leaked document which, it said, showed that managers at Guy's Hospital, London, knew they faced serious financial problems two months before the hospital became a self-governing trust.

The document indicated that managers of the Guy's and Lewisham trust realised that it faced "very serious financial problems in relation to maintaining the volume and present

range of services provided". It went on to say that the management had been trying to establish the most equitable distribution of cuts necessary to "minimise the inevitable reductions in Direct Patient Care Services".

When the health reforms came into effect on April 1, 57 hospitals and other services became self-governing trusts, running their own day-to-day affairs. Within a month Guy's has announced that it is seeking 600 redundancies and the Bradford Hospitals Trust, West Yorkshire, 300.

About 120 more hospitals and services are considering becoming trusts next April. Mr Robin Cook, shadow health secretary, yesterday called on Mr Waldegrave not to approve any further applications until

after a general election. "He cannot press ahead with the second wave of opt-outs while hospitals are already foundering in the first wave," he said.

During angry Commons exchanges Mr Waldegrave defended the reforms, saying the government should not interfere in the management of hospitals. "It is a service that employs over a million people, it would be ludicrous if ministers or civil servants attempted to run the service from Whitehall." He denied that the trusts had "secret" business plans.

Mr Simon Hughes, the Liberal Democrat MP whose constituency includes Guy's, met Mr Peter Griffiths, the hospital's chief executive, yesterday. He said afterwards he was far from satisfied that cutbacks could be made without serious

consequences for patient care. Mr Hughes said he had been told during the meeting that it was likely there would be fewer than 150 redundancies in the first year.

Mr Hughes said: "It is a service that employs over a million people, it would be ludicrous if ministers or civil servants attempted to run the service from Whitehall." He denied that the trusts had "secret" business plans.

The British Medical Association council meets tomorrow to consider a refusal by Mr John Major, prime minister, to meet the BMA to discuss NHS funding.

It was known that there was going to be a deficit at the end of the last financial year when the plans were put up to the Secretary of State, although the amount was not specified," said Mr Hughes.

A SWEDISH subsidiary of Vickers, the UK engineering group, is testing propeller designs for a model of a Cunard liner. KaMeWa, acquired by Vickers in 1986, has one of the world's largest facilities for research into propulsion technology.

Trafalgar House said it was always looking at a variety of possible ways forward for Cunard, but otherwise had no comment on the report.

If the project were to go ahead, UK shipyards would face strong competition for the order from yards in continental Europe that have specialised in cruise ships.

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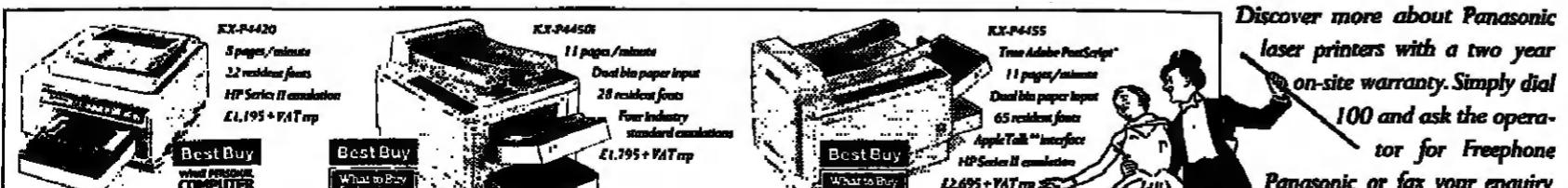
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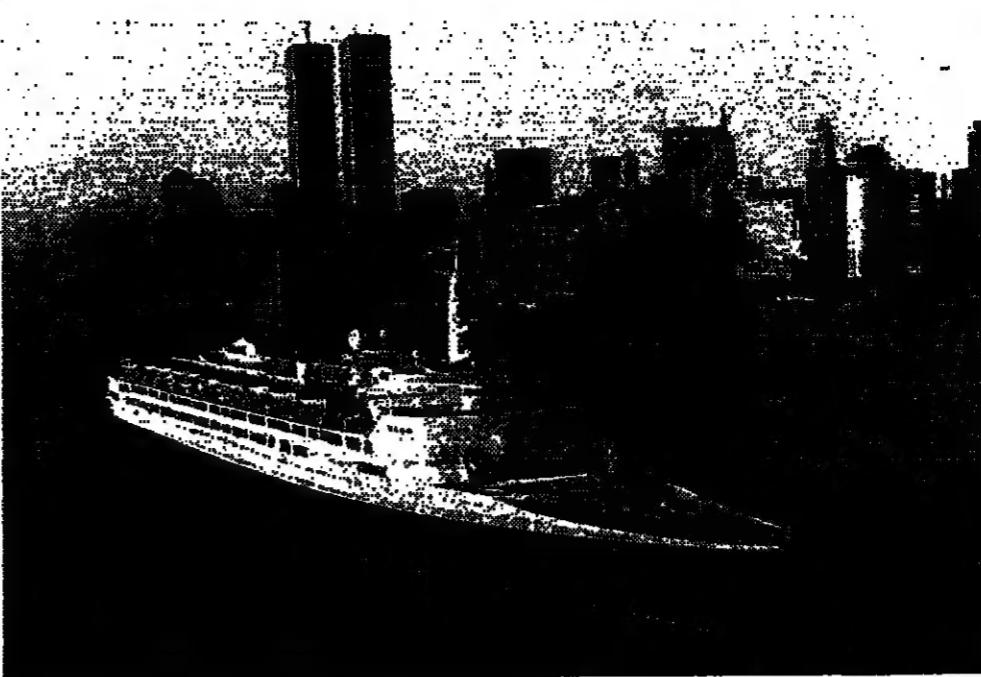
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JOHN LEWIS

Swedes test propeller design for possible QE2 successor

By Andrew Baxter



The QE2 pictured leaving New York harbour: the latest in Cunard's world-famous line

propeller designs for a model of a Cunard liner. KaMeWa, acquired by Vickers in 1986, has one of the world's largest facilities for research into propulsion technology.

Trafalgar House said it was always looking at a variety of possible ways forward for Cunard, but otherwise had no comment on the report.

If the project were to go ahead, UK shipyards would face strong competition for the order from yards in continental Europe that have specialised in cruise ships.

It is understood that the liner would not be bigger than the QE2, thus allowing it to pass through the Panama Canal.

Trafalgar House described the report as longer on imagination than hard fact.

KaMeWa is the world's biggest manufacturer of controllable pitch propellers. The blades' pitch can be altered, changing the speed or direction of the ship, whereas conventional propellers are turned by a shaft of varying speed.

Mercury calls on watchdog to reduce cost of BT network

By Hugo Dixon

MERCURY Communications is urging Ofcom, the telecommunications watchdog, to reduce charges it will have to pay for using the network of its larger rival, British Telecom.

Mercury has joined others in the industry, such as cable television companies and British Rail telecommunications, in criticising Ofcom's proposals on how the interconnection charges between networks should be calculated.

The industry says Ofcom has been too generous to BT, creating the danger that the government's policy for increasing competition in the telecommunications sector, announced in last month's policy document, may be thwarted.

Speculation is widespread among analysts and in the industry that Sir Bryan Carsberg, Ofcom's director-general, has shifted his position in BT's favour in recent months as the result of pressure from the government in the run-up to its sale of a second tranche of BT shares.

Mr Peter van Kuylenberg, Mercury's chief executive, said Sir Bryan's arguments were now "180 degrees out of phase" with what they had been.

Sir Bryan has refused to comment on the dispute over interconnection charges, but is likely to issue a statement in about two weeks in an attempt to clarify his policy.

Mercury, which has been remaining quiet publicly in the hope of increasing its leverage, believes there is still everything to play for. "The whole matter is very much in the process of consultation," Mr van Kuylenberg said.

The main point of contention is Ofcom's suggestion that rivals should contribute to BT's "access deficit" whenever they use the company's network.

British Gas yields to price code

By Deborah Hargreaves

BRITISH Gas yesterday agreed to proposals that will impose tough new controls on the prices it charges 17m households for gas. The company also agreed to meet new targets on service standards, accepting that failure to do so could result in new price cuts.

The proposals, which were drawn up by the Office of Gas Supply (Ofgas), the gas industry regulator, limit the amount by which prices to domestic customers can rise in line with inflation for 5 years starting next April. If inflation is low, consumers could even see a cut in gas prices.

But the new regime will put severe pressure on British Gas to cut costs internally and could result in a round of job cuts.

The new formula means that British Gas can raise prices by 5 percentage points less than the annual rate of inflation as opposed to 2 percentage points below inflation under its current formula. The new price regime also puts a ceiling for the first time on the cost of North Sea gas price rises that it can pass on to consumers.

This is intended to give the company an incentive for negotiating cheaper gas supplies and for running its own fields as efficiently as possible.

The ceiling indexes the cost of gas using 1990-91 costs as a base year and takes off an efficiency factor of 1 per cent which is cumulative.

British Gas has agonised over whether to accept the new proposals and the company said yesterday the targets would be tough to meet. "It was not an easy decision," said Mr Bob Evans, British Gas chairman, "but we are confident we can continue to generate a satisfactory rate of return and profitability." The alternative to accepting the proposals would have been an embarrassing clash with the regulator and an inquiry by the Monopolies and Mergers Commission.

For the first time, the new price formula links efficiency targets to public standards of service in response to consumers' concerns that cost cuts not be achieved by a reduction in the quality of service. Ofgas will monitor British Gas's response time, for example to gas leaks, and if it consistently fails to meet the standards set, it can be turned over to the MMC which could impose further price cuts as a penalty.

In a bid to encourage energy efficiency, the new formula allows British Gas to add on the cost of energy saving measures to consumer prices. This will offset the cost of helping consumers to put conservation measures into place.

Mr James McKinnon, the director general of Ofgas, called the package fair and responsible. He said it would mean "better value for money with tougher price controls, guaranteed standards of service and pressure on British Gas to perform more efficiently than ever before."

Brooke opens talks on political future of Northern Ireland

By Our Northern Ireland Correspondent

MR PETER BROOKE, secretary of state for Northern Ireland, opens talks on the political future of the province today, with all parties pledged to do their utmost to reach an historic agreement.

Speaking in Belfast yesterday, Mr Brooke said he had been impressed by the way all sides were approaching the dialogue.

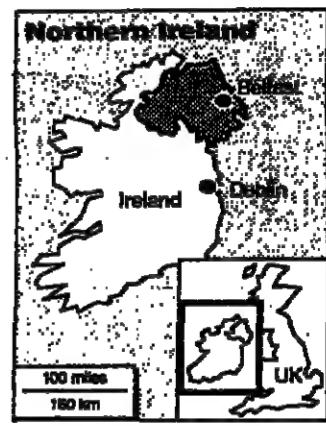
He said: "I have the same feeling I had when I announced the talks a month ago - that it is a good thing for constitutional politicians and the two governments to have agreed a basis to sit down and talk."

But I hope we can make more of that and use the opportunity to make successful agreements on a wide range of issues."

Today he will open bilateral talks with Northern Ireland's main constitutional party leaders, starting with the nationalist Social Democratic Labour party and moving on to the moderate Alliance party this afternoon.

Unionist leaders are expected to meet Mr Brooke on Friday.

The four constitutional parties involved have been preparing their position papers for the talks, which start with the internal government of the province.



Dublin will join in the talks when they broaden to cover relations between north and south Ireland and between London and Dublin.

Today's meetings are expected to concentrate on the agenda for plenary sessions due to get under way next week.

Mr Brooke said the acid test would come at the end rather than the start of the process.

At the weekend Mr Brooke said that those taking part in the talks "will see off the terrorists". Mr Brooke made his prediction after a meeting of the 1985 Anglo-Irish Agreement, meeting of which has been suspended until July 16.

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TECHNOLOGY

Science and the economy

An increase in science and technology teaching at all levels of the education system is essential if Britain is to flourish economically, according to a report published yesterday by the Advisory Council on Science and Technology (Acost).

In spite of efforts to improve the image of science and technology in schools, the study reports that many young people give up studying science as soon as they can.

Acost, which advises the UK government on science and science policy, has come up with seven proposals which it believes could help improve Britain's economic growth.

• The number of qualified science and technology teachers should be increased, if necessary by paying them more than their counterparts in other subjects.

Education from the age of 16 upwards should be broadened to encourage subjects to be incorporated in all social science courses.

• Degree courses should be made more useful to

and relevant to employment.

• An optional fourth year of study should be introduced for

science or engineers who want to go into research.

• There should be more opportunities for mature students to return to studying science and technology subjects.

• New learning technologies, such as

systems, should be used in higher education to help make lectures more productive and so expand the number of students.

• Employment practices should be improved to provide career development which is on a par with those in other professions.

On the last point Andrew Bain, chairman of the working group that investigated the employment of scientists in industry and business, said that in terms of pay the worst employer for experienced scientists is the government.

Della Bradshaw

Science and Technology: Education and Employment, HMSO Publications Centre, PO Box 276, London SW8 5DT. Price £2.95.

Imagine that your word processor had all the writing scripts of the world at its beck and call. Your invoices to Moscow would be rated in Cyrillic characters, your orders to Tokyo would sport beautiful strings of Kanji, and even your personal letters to Paris would have the proper accents.

Unfortunately for linguists, today's computers are not up to the task: an Indian computer cannot handle Hebrew any more than a Greek one can master hieroglyphics. Even an American computer is liable to charge a British customer in dollars when it really means pounds - the same coding represents both currencies.

For many years now, official standards bodies have agreed that there should be an international system enabling all computers to handle the entire range of graphic characters in use around the world, even if the keyboard was used to access only a small proportion of the characters. Computer suppliers would like this to happen as it could offer them access into a global system.

This summer, however, sees the emergence of not one, but two, solutions to the problem.

Either system on its own could provide the lead, but if the world ends up with both of them the computer industry could continue in a state of linguistic chaos well into the next century.

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Ian Holdsworth reports on the struggle to devise a computer standard to cover the world's languages

The script with double meaning

If 10646 fails to win approval, then by the time it comes round in revised form for another vote, Unicode may be far enough out in front to make 10646 seem meaningless. In an extraordinary move just two weeks ago, the ISO committee that developed 10646 recommended a negative vote. Unicode may be far enough out in front to make 10646 seem meaningless.

With Microsoft, Unicode, meanwhile, grows from a consortium of 25 US companies, again including IBM, Digital, Apple, Microsoft and Xerox. The Unicode companies, restless with the long wait for 10646, started work on their code about two and a half years ago.

With the two systems on collision course, both camps are now under intense pressure to compromise, so that the codes could perhaps be merged. At the moment this is seen as almost impossible - technically and practically - yet circumstances are already dictating the need for an extraordinary effort.

One of Unicode's strongest advocates is Mika Kernaghan, vice-president of the Unicode consortium. He is critical of the ISO code because he believes ISO is not responding

fast enough to customer demand. "If you look at 10646 from an engineering viewpoint, it would be difficult to build a system around it. We're looking at intelligent people who worked on the code but unfortunately it looks like a camel designed by a committee." He believes 10646 is so unwieldy that it could never be implemented in full. Instead, sub-sets of the code would be used in different countries.

Unicode, on the other hand, could realistically spread around the world, he says.

With enough commercial support it could even become an international standard retrospectively, like the current American standard, Ascii.

But such optimism may be misplaced. Unicode has a "snowball's chance in hell" of becoming an international

Unicode

• It holds each character as a 16-bit chunk - a series of ones and zeroes 16 units long. There are about 65,000 ways of arranging the ones and zeroes and this means 65,000 characters can be represented using 16 bits - many times more than with present 8-bit codes such as Ascii.

• It has condensed or unified Chinese, Japanese and Korean symbols into a core of characters from which all the Asian languages can be generated. Two thirds of Unicode's 27,000 listed characters are Asian.

• It ignores existing conventions for the coding of "control" characters such as "carriage return".

• It uses "floating" accents which can be applied to any letter.

10646

• It goes beyond Unicode's 16-bit structure to encode data in chunks as big as 32 bits wide. This means that 10646 can potentially store up to 1.3bn characters - far more than it would ever need to.

• It is an Asian language is coded independently from the Japanese. Mika Kernaghan, an early proposal to unify similar "ideographs" - ancient Chinese characters.

• It is more concerned than Unicode about compatibility with existing computers. It avoids codes already used by computers for "control" instructions. This cuts the available space for graphic characters to 1.3bn from about 4bn.

• It has separate codes to represent letter in accented and unaccented forms.

standard, according to one

The 10646 committee would be unlikely to openly voice this sentiment because it is Unicode's co-operation and support that is seen to be inflammatory. Yet its members suggest ISO would probably find it unacceptable to dismiss seven years' hard graft on the code. Its work has been based on a set of firmly held principles - technical and cultural - and at the moment it cannot see its way to giving them up.

Jerry Anderson, IBM's representative on the 10646 committee, confirms that the overriding concern must be to avoid having two world standards. Recently, he met informally with other EC representatives in Paris to discuss tentatively how the two codes might be merged. They hoped, said Anderson, to find a way to make some "significant concessions and modifications" that would improve the standard and move it closer to Unicode.

"At worst, we wanted to accommodate some of the requirements to at least make interworking between the two codes easier, and at best to induce some flexibility in Unicode's side."

Since that meeting the 10646 committee has voted on at least one of the basic technical principles on which it and Unicode differ. Certain codings which were previously reserved for "control" instructions will be made available for holding graphic characters as is the case with Unicode.

Unicode, as it stands, is a compromise as well. This involves acceptance of a Canadian idea for a way of merging the two codes by grafting Unicode on to the framework of 10646. The ISO code's framework is so much bigger than Unicode's that it could swallow Unicode in its entirety and still have room to be itself.

This idea, floated by Isai Scheinberg of IBM, Toronto, has already won the two codes. "If they did what we would go along with it," says Kernaghan of Unicode. But the 10646 committee is having a hard time with the idea. Unicode would have to be recoded for the 10646 framework and, for this, ISO would have to relinquish some of the principles, or restrictions, that are fundamental to it.

Pressure is on to resolve these problems quickly. Each of 22 countries must vote for or against 10646 by June. To pass, the code needs the approval of 15 countries and less than six must oppose it. At the moment the vote could go either way.

HDTV standard is overrated

By Michael Skapinker

Hippo Mario Pandolfi, the European Community research commissioner, is close to concluding a new directive on satellite TV.

The directive has the support of the European electronics industry and broadcasters.

It also has the backing of Lord Chapple.

Frank Chapple is the redoubtable general secretary of the UK's electrical and electronics union. Now, enabled, he is president of Britain's television manufacturers' association.

Earlier this month he endorsed Pandolfi's efforts to create a single European satellite broadcasting standard, based on the Mac system.

His backing for Mac was not altogether surprising. Mac, as the European route to high definition television, is a British invention. Far more surprising is that Britain has a television manufacturers' association.

The last significant television manufacturer to back Mac was Thomson of France in 1987.

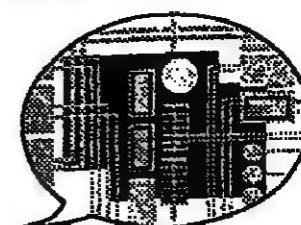
Who does the British Radio and Electronic Equipment Manufacturers' Association represent? Ferguson is still a member, as is the UK branch of Philips of the Netherlands. But of Brem's 15 members, 10 are Japanese. Japanese television manufacturers have been busily building factories in the UK since 1974.

The worrying question for the champions of Mac, such as Thomson and Philips, is why Japanese companies are beating the system. Mac was to be a home-grown European answer to Japan's high definition television.

Two companies in Thomson and Philips remained among the leaders in international consumer electronics.

A 1986 EC directive required all satellite broadcasters to use the European system. They would begin with either D-Mac in Britain or with D2-Mac in the rest of Europe. D-Mac and D2-Mac are not high definition systems, but they do provide better images than those currently seen on European screens.

The next step would be for broadcasters to move on to HD-Mac, Europe's own high definition system, giving local companies an advantage over Japanese competitors. The D2-Mac patent is held by European companies and organisations. They could make life difficult for Japanese companies which request manufacturing licences. Japanese say they will fight any attempt to deny them access to the European high definition industry. It is unlikely that they can be excluded forever. If D2-Mac does become widely accepted in Europe, Thomson and Philips will have won one battle. The war, however, will not have started. Its weapons will not be directives or government subsidies, but design, price and reliability. Weapons that Lord Chapple's firms have learned to wield with devastating effect.



TECHNICALLY SPEAKING

The directive expires at the end of the year and the Commission hopes to present a new one to telecommunications ministers on June 3.

The accord will result in all satellite broadcasters using D2-Mac.

So why are Japanese companies supporting a system devised to exclude them? Any one who talks to Japanese electronics executives soon learns the answer. They would have liked the Europeans to adopt Mac. But failing that, the Japanese say they do not really mind what standard the Europeans choose for high definition television, provided they have one. Whatever the broadcasting system is, they say, they will manufacture the equipment to receive it.

The UK-based Japanese set makers have proved themselves formidable exporters to the rest of Europe. Sony, which has a factory in South Wales, has won three Queen's Awards for Export. So successful have

British-based Japanese companies' exports been that the UK last year had a £271m trade surplus in television sets.

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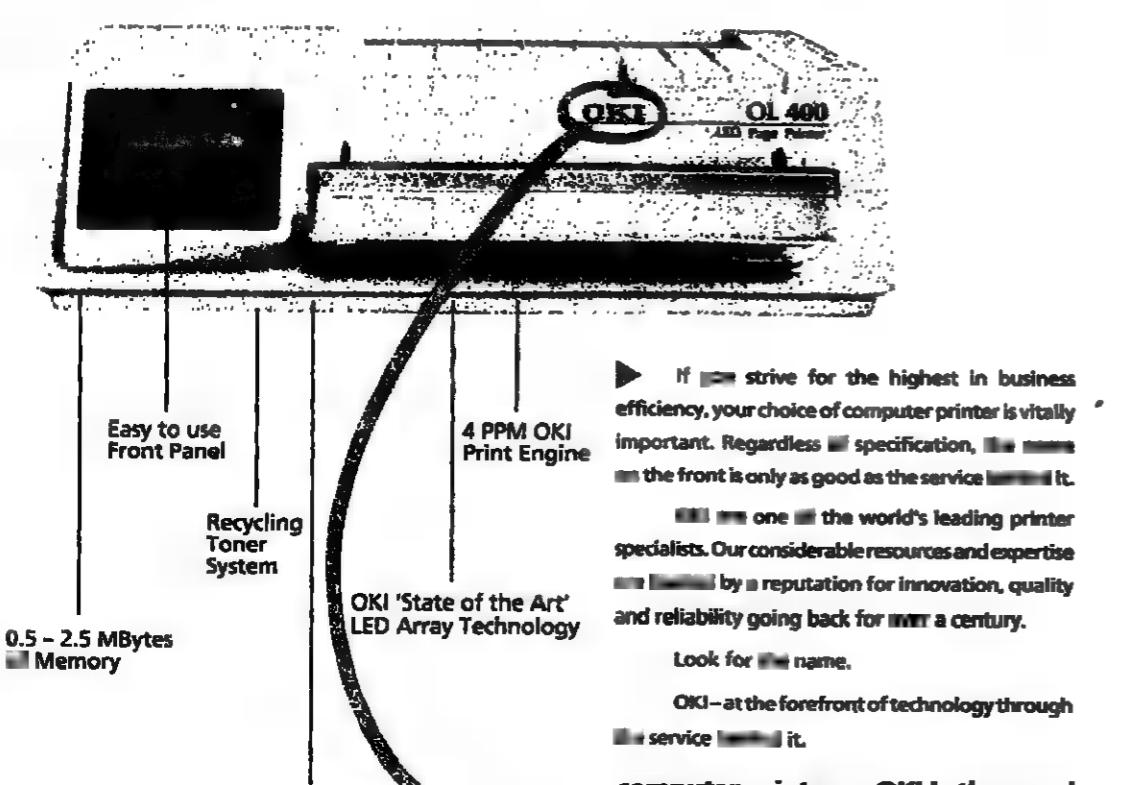
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FT LAW REPORTS

Rent review issue can be re-litigated

ARNOLD AND OTHERS v NATIONAL WESTMINSTER BANK PLC
House of Lords (Lord Keith of Kinkel, Lord Griffiths, Lord Oliver of Aylmerton, Lord Jauncey of Tulliechettle and Lord Lowry); April 25 1991

A LESSEE is not barred from seeking judicial construction, for the second time, of a rent review clause, if there are special circumstances justifying re-litigation of the issue, in that there has been a change in the law since the earlier proceedings and the decision, which was plainly wrong, leads to injustice.

The House of Lords so held when dismissing an appeal by the defendant landlord, National Westminster Bank plc, from a Court of Appeal decision on a preliminary issue, that the plaintiff lessees, Mr Michael John Arnold and others, were not barred from re-litigating the construction of a rent review clause.

LORD KEITH said that National Westminster was the landlord of premises in Fetter Lane let to a firm of chartered accountants. The lease was for 32 years, expiring June 24 2008.

It provided for an initial yearly rent of £800,000 subject to review on June 24 1983, 1988, 1993 and 2004.

The rent from each review was whichever was the greater of the preceding rent and the "fair market rent" at review date.

The "fair market rent" was defined as meaning "such amount as would represent a yearly rent at which the demised premises might reasonably be expected to be let at the relevant review date in the open market."

When the first review date came up in 1983 it was referred to an arbitrator. There was a dispute as to whether, under the definition of "fair market rent", the rent for the hypothetical lease for the residue of the unexpired term was to be fixed on the basis (a) that it contained the same rent review provisions as the actual lease, or (b) that it contained no review provisions.

The arbitrator decided that the hypothetical lease should not contain any review provisions, and fixed the rent at £1m per annum. In case he was wrong, he said that if the hypothetical lease did not contain a review provision, the rent would be £0.2m.

The landlord appealed. Mr Justice Walton held that the arbitrator was wrong and that the hypothetical lease should be treated as not containing any provision for rent review, so that the rent payable was £1.2m.

He refused leave to appeal, and refused to certify a question of law of general public importance to be considered by the Court of Appeal. The lessees then sought to appeal against the refusal to grant a certificate, but the Court of Appeal held it had no jurisdiction to entertain such an appeal.

In the subsequent case of British Gas v Universities Superannuation Scheme [1989] 1 WLR 345, Lord Browne-Wilkinson, vice-chancellor, had to consider a similar rent review clause.

He said the correct approach was that, in the absence of clear words requiring the rent review provisions to be disregarded, and in the absence of special circumstances, the lessees should be given effect to its underlying commercial purpose by requiring that rent reviews be taken into account.

That approach had been approved by the Court of Appeal (see *Arnold and Others v Life Assurance* [1987] 1 EGLR 124; *Basingstoke* [1988] 1 WLR 345).

There were therefore powerful grounds for the view that Mr Justice Walton wrongly construed the rent review clause.

In 1988 the lessees sought to re-litigate the question of construction. They brought an action for rectification of the lease, and a declaration that the construction of the clause, National Westminster applied to the lease, was a construction claim, on the ground that the lessees were barred by issue estoppel from re-litigating the point.

The matter came before the vice-chancellor. He held that the view that special circumstances could prevent an issue estoppel from arising, that such special circumstances included the situation where relevant new material, not then in existence at the time of the decision, had since come to light; and that such new material might include not only the discovery of new facts, but also a change in the law.

Rachel Davies

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New funds launched

Three new UK venture capital funds have been launched despite forecasts that the scale of venture investment will fall by around a quarter over the next two years. All three funds have been set up by established venture capital groups. One is targeted at the small business in inner city areas, while the other two are intended to finance larger, development capital stage deals.

The three funds are:

- A £20m Inner City Fund established by 3i, the largest UK venture capital group, to back start-ups and established small companies in city centres throughout the UK. Finances for the new fund will come from 3i's own resources. 3i's first Inner City Fund, set up in February 1988, has provided a total of £15m to inner city companies.

The aim of both funds is to invest small amounts of equity – usually of between £20,000 and £50,000 – in inner city areas by the government-funded City Action Teams or Task Forces, whose brief is to revitalise enterprise and employment.

- A £21.5m fund created by Granville Co., a private investment bank. The Third Granville Modern Management Trust fund will finance management buy-outs and acquisitions. Granville's first fund, launched in 1985, has fully invested £10m, while a second fund, created in 1988, has invested 70 per cent of its £21m.

- A planned £140m European Acquisition Capital Fund launched by Easikid Ventures, part of the Scandinavian banking group. The fund managers have set the first £30m towards the fund which will complement Easikid's existing Scandinavian Acquisition Capital Fund.

Venture capital in the UK faces a difficult few months according to a survey carried out for the British Venture Capital Association last year. The scale of investment by the industry is expected to fall by 20-30 per cent over the next two years from the 1988 level of £1.65bn. The institutions which provide finance to the venture capitalists are demanding better performance from funds they back.

Charles Batchelor

The 80 acres of Welsh hill pasture which drop steeply from Tony and Pam Craske's hill-top cottage above Pontypridd could, in return for a lot of hard work, produce an annual income of £5,000.

But the Craskes have rejected sheep as a means of boosting Tony Craske's retirement pension, opting instead to produce a variety of goats' and cows' milk cheeses in the farm buildings alongside their home.

Abergavenny Fine Foods now combines cheese-making with a distribution business used by other farmers to bring their cheese to market. In the space of nine years the Craskes have created a company which employs eight people and has annual sales of nearly £500,000. "None of the other farms around here employs anyone outside the farmer's family," says Tony Craske.

Although the Craskes are not of farming stock – they are Pan-Ysgawn Farm after Tony retired from an management career with ICI – they illustrate an important shift taking place in the farming sector.

Farmers are concentrating the minds of those who run farm-based businesses on attempts to add more value to products at source, instead of shipping raw materials to central processing plants which will take a larger share of profits.

Tony and Pam Craske came into the business of making cheese when they wanted to use up surplus milk from the small herd of goats that they had bought to meet their own needs. They made their first sales in nearby Abergavenny market but began supplying Sainsbury's and a large supermarket as the result of a cheese promotion campaign run by the Development Agency (WDA).

It soon became apparent that the Craskes had insufficient space in their farm buildings to keep goats and to make the cheese so the goat-keeping was subcontracted out to a farmer in west Wales. The milk is now frozen on that farm and brought to Pan-Ysgawn once a week for processing.

The help of the WDA came under a programme known as the Welsh Food Initiative, established in 1986 to help food producers diversify and add value. This programme has in turn become part of the recently created Welsh Food Promotions campaign set up to

Rural enterprise

Why Welsh farmers are saying 'cheese'

Charles Batchelor reports on adding value at source

market local produce.

Foodstuffs might appear a relatively simple product group compared with say, high technology electronics, but the growing complexity of hygiene legislation means that a high degree of sophistication is required. Tim Lacy-Halbot, food development executive for the WDA and Gwent County Council.

One of the main problems facing the rural food producer is that of scale. Few farmers are in a position to produce enough to be able to afford to market their product professionally or to create a business of any worthwhile size.

In an attempt to overcome this problem Tony Craske is involved in a WDA-backed initiative to process and market a cow's milk cheese called David's. The cheese is for selected farmers to supply "blanks" of raw cheese to a central processing plant where they will be matured, packed and distributed.

As a local farmer is providing the raw cheese for processing at Pan-Ysgawn but this operation will be moved to a larger unit in Abergavenny within a few weeks and more farmers are being lined up to supply the cheese "blanks". Craske hopes to sell £130,000 worth of David's in the first year, rising to within three years.

A similar step in scale has been made by David Morgan (right), founder of the Welsh Venison Centre at Bwlch near Brecon. Morgan began rearing six years ago for sale as breeding stock and three years ago moved into producing his own venison.

Limited to just 20 acres on his father's 228-acre farm, he found the demand for venison had outstripped his own ability to supply. Morgan still rears his own deer and hopes to double the acreage available but he buys in three-quarters of his requirements from other breeders. The rest of the farm acreage is taken up by sheep, pigs and deer.

He sees great potential in venison, a low fat meat which has been growing in popularity.



David Morgan: escaping from the farmer's weak position

It is more efficient at converting deer into meat than cattle and the gross profit margin per acre from deer is nearly twice as high.

At present breeding and selling deer accounts for about half of the Welsh Venison Centre's £200,000 annual turnover but venison is due to take 80 per cent share.

The remainder of sales are accounted for by the manufacture and installation of fences, gates and other equipment used for handling deer.

But Morgan is motivated not just by a desire to increase the revenue of the farm, which must support his father, his brother and himself. Equally important is a wish to escape from what is the farmer's weak position in the commercial hierarchy and desire for a more varied life than on an ordinary farm.

He has made great progress in getting the business off the ground, a low fat meat which has been growing in popularity.

"I hated going to market and groveling to buyers who couldn't jump over a fence," he says. Handling the marketing of his venison takes him to hotels and restaurants in a 30-mile radius from his farm and, more recently, to Birmingham.

Buying in deer for slaughter from other farmers has allowed Morgan to expand his business to the point where he employs a local butcher on a part-time basis.

He is now hoping to take on a full-time butcher as well as someone to do the metal fabrication work for the deer-handling equipment.

Growth at Abergavenny Fine Foods and the Welsh Venison Centre has been steady rather than spectacular. Tynant Spring Water, in contrast, has mushroomed in size over the past two years and is forecasting further spectacular growth.

There could be more

years of growth for the company as it continues to expand.

It is clear that the Welsh food industry is on the move and that the future looks bright for those who are prepared to take a chance.

graphic examples of how clever marketing has turned a low-value commodity into a premium product.

Geoff and Gwenllian Lockwood decided to diversify their business activities in 1984 by bottling for sale the water which bubbled out of a spring by their hillside cottage some 12 miles from Lampeter. Initially the water was put into plastic bottles and sold locally.

The growth in the public's demand for bottled water convinced the Lockwoods that they could build a bigger business so they teamed up with local investors, one of whom had a background in the hotel and catering industry. He persuaded them that there was an unmet demand for an upmarket bottled water. "We felt there was a gap in the market for a fine looking bottle to sit on the table alongside a bottle of wine," says Gwenllian Lockwood.

The Lockwoods dropped the clear plastic bottle they had been using in favour of a specially designed glass bottle in brilliant blue. Production moved from the hillside down to a small industrial estate in Lampeter in 1989 and sales took off. Lockwood refuses to discuss turnover but expects to be able to sell the company's entire 8m capacity of the bottling line this year.

But tougher food legislation is having an impact on Tynant. The Lockwoods expect European legislation will require all waters to be bottled at

– Tynant is brought by tanker to Lampeter so the planning to sell the bottling plant back to the spring.

When the new bottling plant is built Tynant will double its present workforce to 60 with a further increase to more than 80 expected shortly after. A preliminary meeting with the local planning authority was favourable so they are hopeful of getting planning permission.

Tony Craske has been less successful in his attempts to expand. He has been unable to gain permission to extend the buildings on his land because he is in the Brecon Beacons National Park. "If I wanted to keep pigs I could put the building up but I can't get permission for cheese-making," he says.

Businesses in the south-east have more funds on deposit than those elsewhere in the country while liquidity also improves as businesses increase in size. Twenty-five per cent of firms with one or two employees have surplus funds on deposit. Of

businesses with five to nine employees 34 per cent have surplus cash while nearly 40

In brief...

■ Small businesses spend an average of £3,000 a year on external financial advice, of which 64 per cent goes to accountants fees, according to a survey by KPMG Peat Marwick. The accountants questioned 150 companies with turnover of up to £25m and based in the south-east.

The bank manager is the most popular source of advice on raising finance and is used by 58 per cent of companies, compared with 46 per cent which consult accountants.

However, 31 per cent of firms polled turn to their accountant when seeking advice on corporation tax and accounts preparation.

■ A programme to inject the techniques for teaching enterprise issues into schools in Hungary has received a further £32,000 of finance from the UK government's Know How Fund. The extra money will allow Durham University Business School (DUBS), which has been responsible for the programme, to evaluate progress and to revise its manual of enterprise teaching practice.

The Hungarian ministry of works plans to extend the project to 350 schools from the present eight. Contact DUBS, MUL 211, Lane, Durham DH1 3LB. Tel 091 374 2311.

■ A series of two-hour workshops to explain the workings of new legislation on the taxation of benefits in kind to directors and employees is to be held in London. Stiff penalties apply to businesses which fail to correctly complete Inland Revenue form P11D.

Contact CPE Courses, Aldine House, Aldine Place, 109/144, Uxbridge Road, London W13 8AW. Tel 081 249 7467. £70 plus VAT. Course dates May 1, 2, 7, 8 and 21.

■ A guide to the issues which confront small and medium-sized businesses which plan to export to continental Europe has been prepared by National Westminster Bank and accountants Ernst & Young.

Europe: Your Next Step provides illustrative case histories of three companies exporting for the first time and looks at questions such as standards, repackaging, profits, border delays and product liability.

Contact NatWest, Mid-Corporate Business Services, Level 14, NatWest Tower, 25 Old Broad Street, London EC2N 1HQ. Tel 071 920 6555 ext 5496 or Ernst & Young, Becket House, Lambeth Palace Road, London SE1 7EU. Tel 071 931 1465. 20 pages. Free.

per cent of those employing 10-49 people have business savings.

■ A do-it-yourself kit to help small firms cut the cost of crime is to be devised by the Confederation of British Industry (CBI) and Crime Concern, a government-backed consultancy. Fraud, theft, "shrinkage" and arson cost small businesses an estimated £20m a year.

The crime audit pack – a series of self-study units to enable the small business owner to carry out an assessment of the risk of crime – is to be drawn up and tested over the next few months. Crime Concern will compile the pack on the basis of discussions with owner managers of retailing and construction firms in London, manufacturing companies in Liverpool and hotels in Brighton.

The businesses chosen will receive surveys of their physical security, their financial and stock control systems and management and employee attitudes.

Contact CBI: Tel 071 373 7402 or Crime Concern Tel 071 392 2222, ext 2182.

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■ Evidence of the extent to which recession has hit the liquidity of small businesses appears in the level of savings they have in their bank or building society. Net savings by small businesses have remained static at around £277m since October 1990 compared with average monthly increases of £250m in the earlier part of the year, according to a survey by National Westminster Bank.

The picture varies according to sector with service companies having more surplus funds available than manufacturing and construction companies. Savings of retail businesses are very low.

Businesses in the south-east have more funds on deposit than those elsewhere in the country while liquidity also improves as businesses increase in size. Twenty-five per cent of firms with one or two employees have surplus funds on deposit. Of

businesses with five to nine employees 34 per cent have surplus cash while nearly 40

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G7 under US pressure

RARELY CAN a great power have come to an important international meeting with arguments as feeble as those advanced by the US at the meeting of the finance ministers and central bankers of the group of seven industrial countries in Washington, over the weekend. But the arguments were not merely indefensible: they were dangerous. Those who recalled the row between Germany and the US that preceded the stock market crash of October 1987 must have shuddered, especially since an exceptionally strong stock market preceded that meeting, too.

The US was wrong to argue that a huge demand for capital is about to hit the world economy. It was wrong to argue that strong growth in the industrial countries is needed to meet that demand; it was wrong to argue that looser monetary policy in Germany and Japan would lower the important real rates of interest; it was wrong to argue that the G7 should shift its aims from achieving non-inflationary growth to achieving growth with low inflation; and it exaggerated both the risk of a global "credit crunch" and the threat of a global recession.

What the Soviet Union and eastern Europe need is irrelevant; what matters is their demand. Neither the Soviet Union nor any of the countries of eastern Europe is now able to borrow large sums on a commercial basis. Nor are the demands from Kuwait likely to be as big in the near term as had been earlier supposed.

Moreover, if such a demand were to materialise, borrowers would need low long term real rates of interest. Low rates of interest would be better secured by low growth and slack resources in industrial countries than by their opposite.

Unconvincing argument

Interest rates on long term credit are determined by the availability of savings and inflationary expectations. Artificially low real rates of interest on short term money would reduce savings and increase expected inflation, precisely the opposite of what is needed.

Equally unconvincing is the US case for a shift in the aims of the G7. When the G7 sought

when householders get their first quarterly gas bills after April next year, they could see some reduction in their payments. This would be one result of the tough new price controls imposed on British Gas, which were announced in a formula yesterday.

But if those same householders are among the 5m small investors who bought British Gas shares when the utility was privatised nearly five years ago, they could see the reduction in payments matched by a slowdown in the rate of growth of the company's dividends.

British Gas stressed that the stringent new ceiling on the prices it can charge its 17m domestic gas users will not affect its policy of increasing dividends by more than the rate of inflation. What could one expect if its aim were to be growth with low inflation? Growth with high inflation, is the obvious answer.

Finally, the IMF forecasts no deep recession, but rather economic growth in the industrial countries at 2.8 per cent next year, up from 1.8 per cent this year. Nor is the "credit crunch" a global problem, but largely an American one. It is the result of an almost unbearable series of failures in financial legislation and regulation, about which the US is going to do virtually nothing, it now appears.

Mismanagement

US arguments are not merely unpersuasive; they are cheeky. The US has received resource transfers from the rest of the world worth some \$670bn in 1990 prices over the past nine years and enjoyed current account deficits totalling around \$1 trillion. How can it argue that other G7 countries must adjust to borrowing needs of eastern European countries that will be negligible by comparison?

It is no less outrageous for the US to complain about high global real rates of interest when it has done everything it can to persuade Germany and Japan to eliminate the savings surpluses of the 1980s. It makes little sense to complain about a global "credit crunch" when it is most evident in the mismanaged financial system of the US. To the extent that it exists elsewhere, this is often because of the past willingness of other countries, notably Japan, to accommodate the US desire for lax monetary policies.

In the end, no great harm was done by the G7. Nobody can object to calls for "monetary and fiscal policies which provide the basis for lower real interest rates and a sustained global economic recovery with price stability".

Nevertheless, US policy-makers must accept two points: first, that the solutions they seek are virtually all to be found at home; second, that the principal aim of the rest of the G7 is not to secure the re-election of the president, however many specious arguments may be put up for the purpose.

Financing the hospitals

THE ROW over the decision by Guy's hospital trust to cut its staff by a tenth is a typical piece of British political hooliganism, exacerbated by the special circumstances of the National Health Service. The secretary for health, Mr William Waldegrave, demands responsibility for the cost-saving measures thought necessary by the trust's chief executive, Mr Peter Griffiths, although he does accept that Cooper's Lybourn had previously indicated that only 12 of the 57 self-governing trusts the came into operation on April 1 were free of financial difficulties. He might have done better, politically speaking, to try to maintain what his department calls the "steady state" throughout the first year of the implementation of the reforms - that is, no change until the system is bedded down.

At the same time the leader of the Labour party, Mr Neil Kinnock, persists in his charge that the National Health Service is "underfunded", perhaps to the tune of some \$1bn, while also laying claim to such financial rectitude that if he won the election no extra money would be diverted to health until a combination of economic growth and a freeze on the standard rate of income tax had made it prudent to spend the fruits of fiscal drag.

Difficult tasks

In purely populist terms, Mr Waldegrave has the more difficult political task. He has to stand by the April 1 reform, the essence of which is that the health districts, which purchase care, shall be managed separately from the hospitals that deliver it. He has been resolute in insisting that the actions of the independent management of Guy's are Guy's business, but he is under some pressure from his own backbenchers to respond more pliantly to the usual pelting from an NHS that has the benefit of 40 years of experience of extracting money from governments by harassing ministers. He should continue to resist such blandishments.

The row has come at a particularly awkward moment - just when the Conservatives thought they had introduced the reforms without fuss, and on the very weekend chosen by

McKinnon: successful

Poacher's links

It sounds as if Rodney Galpin, the ex-Bank of England gamekeeper now running Standard Chartered, has been doing a bit of poaching from his old establishment.

Tony Nicolle, Hong Kong's 45-year old Commissioner for Banking since 1987, is being tipped to take a senior job in the colony at the Standard Chartered Bank later this year.

He gives up his commissioner's job in five weeks and will presumably need a sabbatical period before he can join Galpin's team. After all, his head will be full of the colony's banking secrets - including the hidden reserves of the august Hongkong Bank and smaller fry.

Nicolle went to Hong Kong on a three-year secondment from the Bank of England where he had worked for nearly 30 years, ending his time drafting the 1987 Banking Act.

At the Old Lady he was close to Galpin, then executive director of banking supervision, who was sanitised for a mere three months when he left to become Standard Chartered's chairman in 1988.

So there's the link - and the precedent. Maybe Nicolle will spend some time in London and elsewhere studying Standard Chartered's problems, which would surely blur anyone's memory of old forbidden secrets.

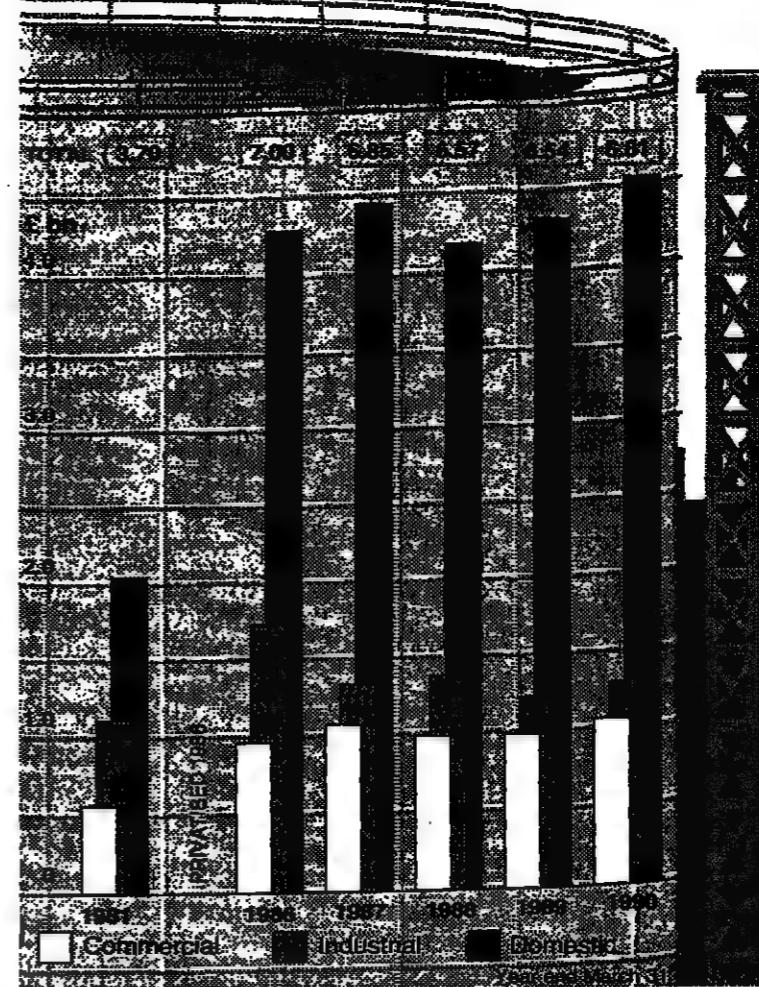
Sharp seats

Meanwhile, back at the Bank of England there have been some surprising signs of life. It has begun to let its bright young things sit on the subsidiary boards of industrial companies to learn what life at the sharp end is like.

Tim Sweeney, deputy head of banking supervision, already sits on the board of Trafalgar House subsidiary John Brown, and yesterday

New price controls will create a harsher business climate, says Deborah Hargreaves

The heat is on for British Gas

BRITISH GAS REVENUE
FROM GAS SOLD (Actual prices)

In a few weeks because Mr McKinnon interprets broadly his brief of achieving value for money for domestic customers. But he is also applying pressure to remind the company that it is not a monopoly supplier in another sector, the industrial market, where each consumer uses

more than 25,000 therms of gas a year and where competition was meant to flourish after privatisation.

So far, competitors have captured only 2.5 per cent of the total industrial market. Ofgas wants British Gas to yield 30 per cent of the industrial sector to competitors by 1993.

The Monopolies Commission is currently investigating the workings of a government recommendation that encourages British Gas to buy no more than 90 per cent of the gas coming on stream from new fields so that competitors have access to more supplies. But the commission is expected to look into the whole question of industrial gas competition and its report, due for release in about six weeks, could force British Gas to undergo an overhaul as thorough on its industrial side as the new tariff formula will impose on its domestic side.

Competition in the industrial sector of the market has been made all the more pressing by the sharp increase in demand from power generators and by British Gas's fear that it would not have enough gas to fill that demand. One of the first fruits of electricity privatisation has been the electricity industry's abandonment of large coal-fired plant. Observers expect gas demand from generators to grow at a rate of about 2 per cent a year.

British Gas attracted widespread criticism earlier this year when its supply and demand calculations failed to predict the surge in demand in power station gas. In the absence of gas to supply this demand, it moved to choke it off by imposing a 35 per cent price increase on new gas purchases in March. Many commentators blamed the management of British Gas for failing to foresee the problem. Ofgas has now forced the company to remain in negotiations with two power station projects - Thames Power and a Mobil and Eastern Electricity joint venture - over supplying gas at the old price in a move that could end in a court battle.

One development that seems almost certain to result from the perceived gap in supply and Ofgas's new price ceiling is that the UK government will have to overcome its resistance to gas imports from Norway. British Gas is still negotiating with Norway's StatOil over gas imports in spite of having a government veto imposed on its attempt to buy gas from the huge Sleipner field in 1985. The government must almost certainly give the go-ahead later this decade for imports in view of the fact that Norwegian gas is likely to be cheaper than UK gas from the North Sea.

These mounting pressures on British Gas mean that the company will have to introduce significant changes in the way it runs its business unless it wants to see its profits slip. Ofgas has called the existence of the company in its current form into question in the industrial market where it will have to start thinking like a competitor rather than a monopoly supplier. Mr Evans says a break-up of the company is not under consideration at present, but many observers believe that would be the only way to foster real competition in the industrial market and ensure fair prices for domestic users.

Tough Scotsman confounds his critics

Persistence has paid off for the dogged Ofgas chief, writes Max Wilkinson

At any of the thousands of offices of the California Public Utilities Commission in San Francisco who call the shots in the pricing and supply of gas, and you will get one answer: "We do". Unfortunately, when Mr James McKinnon was appointed director-general of the UK's Office of Gas Supply (Ofgas), nearly five years ago, nobody in British Gas seems to have listened to the fact-finding missions which went west to discover how regulation actually works. The corporation and much of the City preferred to believe the government's line that in Britain, the relationship between monopoly and officials would be entirely different.

Instead of detailed interference, with cohorts of lawyers enquiring into a public utility's business, the

Sir Peter Walker, then energy secretary, seems to have taken this view when he suggested, as Mr McKinnon recalls, that Ofgas would be a nice two-day-a-week job in a little office with a staff of fewer than 30.

So it might have proved except that British Gas decided on its first visit to its Embankment South Bank headquarters to teach Mr McKinnon a lesson. When he enquired how such a fine building was financed, he was told to mind his own business.

And he did. He bombarded the corporation with requests, then demands for information, then threats. He proved unexpectedly successful at

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Or charge my: American Express Access Visa Diners Club

Account No.

Signature:

Credit Card No.

Save the Children

OBSERVER



Obviously long-term reliability has to be proven, and the group only has 35 dealers. Bloor is not a motorbike man, and his autocratic management style has led to some staff turnover. Nevertheless, it sounds like the sort of place where venture capitalists should be leaving their cards.

Battling back

The Paris Bourse, tired of seeing trading of French shares migrate to the London market, is to mount a counter-offensive towards the end of this year. In a UK "road show", it will tell investors that dealing on the Paris stock market offers a better deal than using the London Stock Exchange's SEACO International.

For this "Battle of the Bourses", the Parisians are hoping for further support from new research being done by Marco Pagano of the University of Naples and Alisa Roell of London School of Economics.

The pair have already lent credence to the Paris cause.

Last year they reported a

selling prices for French shares in London of 1.52 per cent, compared to 0.41 per cent in Paris. They also did much to puncture London's claim to run a more liquid market for big bargains, saying the Paris bourse could absorb large deals just as easily.

Real is quick to point out that the new study of market differences is not sponsored by the French. But, she adds, Paris has been eager to let the researchers with data.

See through

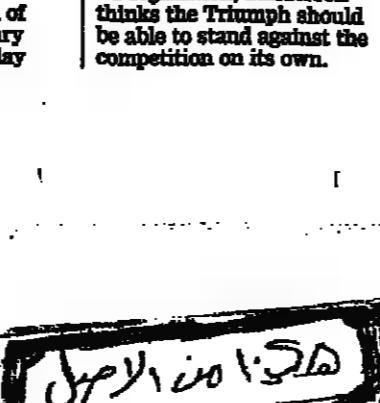
The promotion of two more women to high places - Catherine Bell as head of competition policy at the Department of Trade and Industry, and Jane Drabble as assistant managing director of BBC Network Television - adds momentum to the belief that organisational "glass ceilings" have been cracked if not removed. Certainly, employers are helping it along by making a PR song and dance about appointing female executives.

The reality, however, is different. A survey by the National Economic Development Office shows that, while around 25 per cent of junior managers are women, they hold less than 2 per cent of senior management jobs. Moreover, in the private sector especially, there's little sign that the balance is changing.

Mixed up

Irish psychiatrist Anthony Clare, better known as the top people's media shrink, has just indulged in a bout of navel gazing at Ireland's Management Institute.

The good news, he said, is that the Irish are charming, hospitable, talkative, imaginative, gregarious and generous. The bad news is that they are not only feckless and fatalistic, having an inferiority complex and being terrible beggars - they're obessional with it.



As Taiwan's ruling Kuomintang (Chinese Nationalist party) prepares to end a 42-year state of 'war' with the communists in Peking, it is bracing for the first time to fight for its own survival.

Tomorrow, President Lee Teng-hui will announce the end of the period of communist rebellion declared by Chiang Kai-shek's Nationalist government in 1949, one year before being driven off the mainland by Mao Zedong's communist forces in 1949.

In one stroke, Mr Lee will set Taiwan rolling towards a representative democracy under a representative government, and also open the door to a new relationship with Peking.

To bolster their claim to be the real government of China, the Nationalists suspended the constitution and the president assumed extensive emergency powers during the 'rebellion'. They also chose in office indefinitely all mainland-elected members of both the National Assembly, which itself amends the constitution and elects the president, and the legislative Yuan or parliament.

For decades on, still represented in these two bodies by a minority of Taiwan-selected members, among a sea of ancient, bearded and doddering mainlanders, the general public rose up in mass protest last year, demanding rapid and thorough electoral reform.

After more than 200 meetings involving thousands of people, the KMT came up with a constitutional reform plan that the old cadres in the assembly reluctantly passed in exchange for party cash. When President Lee tomorrow ends the state of war with China, the old guard's tenure will be ended. Then the Taiwanese will elect a new parliament and National Assembly.

The new assembly, to be elected at the end of this year, will go on to debate further reforms such as direct presidential elections, whether to opt for a presidential or cabinet system, and the restructuring of electoral and administrative areas.

The KMT regime will now have to prove its legitimacy at the ballot box, and in theory it is laying itself open to a fair fight. However, to KMT conservatives who dream of reconquering China, and to the younger Taiwan-born cadres who have vested interests in the maintenance of the status quo, defeat by another party is unthinkable.

Thus one of the most controversial parts of the KMT's reform plan is that the president will retain his emergency powers. He will also remain directly in charge of the power-

Taiwan's bridge to the mainland

As Taipei prepares to end its 42-year-old state of 'war' with China, Peter Wickenden reports on the challenges facing the tiny island state

ful National Security Council, which co-ordinates intelligence and anti-subversion activities.

Mr James Chen, deputy secretary-general of the opposition Democratic Progressive party, says: "The president will still have dictator-like powers. The National Security Council falls outside legislative control." The DPP fears that the council, and two related bodies, will direct their activities against the still-outlawed Taiwan independence movement as the threat from China's communist regime diminishes.

President Lee assured the nation in a speech last week that, if he would use his powers properly.

The new National Assembly and parliament will also uphold the government's most enduring shibboleth — that it is the sole legitimate government of all China. About a quarter of the seats in the two bodies will be reserved for nominal "mainland" representatives, who will be elected in Taiwan but have no constituency.

This arrangement serves to convince Peking that the island is not claiming to form a truly independent government, because it retains an imagined link with the mainland.

The KMT's plan also includes a few seats for representatives of Chinese communities overseas. The KMT believes ethnic Chinese worldwide should have a say in the future of their homeland, and that some of them are rich and powerful enough to lobby for their behalf. The DPP wants these seats scrapped, arguing that the loyalty of anyone who holds two passports and rarely visits Taiwan is questionable.

The DPP's Mr Chen thinks the KMT's continued monopoly of television and radio will prevent his party getting more than a quarter of the votes in the new National Assembly, and that this will enable the KMT to dictate the course of future reforms.

But even with the dice heavily loaded in the KMT's favour, the DPP won a fifth of the contested seats at a general



President Lee Teng-hui: new relationship with Peking

election in December 1989, held to fill seats vacated by members who expired in office.

Under the KMT's scheme, the new legislature will not be elected until late 1992, and although the new National Assembly is to be elected this year, it will not elect a new president until Mr Lee Teng-hui's six-year term is up in 1996.

That gives the KMT a breathing space in which to shore up its image in the public policy areas where it has failed badly: corruption, law and order, a seriously over-loaded infrastructure, appalling pollution, and squalid urban living conditions.

Conservative KMT premier Mr Hau Pei-tsun has thus devised a Six-Year Plan costing \$2.2 trillion New Taiwan dollars (more than \$300bn), which requires bond issues on an unprecedented scale. It also includes a new north-south motorway, a high-speed railway, several urban rapid transit systems, a fourth nuclear power plant, airports, industrial zones, parks, leisure facilities, and shopping centres.

Starting just weeks after the end of the 'war', the Six-Year Plan is already helping Taiwan break out of diplomatic isolation, which to its citizens has often meant embarrassment and inconvenience in foreign

travel and business. Anxieties to get a slice of the public works pie, France, Germany and Italy have all recently broken diplomatic taboos by sending senior officials to Taipei, while Australia, New Zealand and Canada have ignored Peking's protests about violation of its "sovereignty" and negotiated direct air links. European countries are likely to follow.

From a weak point a year ago when it was ravaged by factionalism and forced to bow to public pressure, the KMT is beginning to pull itself together. In gradually strengthening and legitimising its rule by reform, it also hopes to weaken and supplant growing support for the Taiwan independence movement.

Opinion poll results suggest that rather than outright independence, the Taiwanese want two things that are contradictory, and are pushing the KMT towards pursuing them: international recognition and the maintenance of their de facto independence; and an open policy toward China that gives the Taiwanese freedom to go there and make money.

Taking this into account, the KMT's long-term goal, with no timetable attached, seems to be a kind of superficial unification with the mainland that would leave Taiwan with its own currency, its system and its own international connections intact. Anything remotely similar to the Hong Kong arrangement, where Peking ultimately acquires control, would be regarded as an unacceptable sell-out, which the KMT would not risk attempting.

Jumping the gun that ends the war with a confidence born of investment dollars and economic clout, the government on Sunday sent a semi-official delegation to talk to Peking for the first time in 40 years.

Nominally private but mainly government funded, the Straits Exchange Foundation is headed by top KMT politburo members, and takes its orders directly from the cabinet's Mainland Affairs Commission.

Top KMT mainland policy architect Ma Ying-jiu says that unification, and even direct trade and transport across the Taiwan Straits, are a long way off. The SEF's first job is to facilitate "people-to-people contacts", in order to eliminate hostility and build up mutual trust and recognition.

While the SEF group returns from its Hong Kong "courtesy visit" to Peking, Taiwan will have recognised the existence, though not the legitimacy, of the enemy regime. How fast Taiwan continues to open up will depend on the warmth or otherwise of Peking's reaction.

Joe Rogaly

Cardboard citizens



Most Londoners squirm when they encounter a street beggar in the centre of the city. Is this someone in genuine need? A threat, a potential mugger? A laryngitis who prefers to collect both the dents and coins from passers-by rather than take an unappetising manual job? It is impossible to tell. The result is that every decision to proffer or withhold one of the coins that jangle in your purse or pocket is taken on ad hoc grounds. The temptation to walk on by is strong, and not easily or often overcome. Sometimes there is an especially plaintive look in a young face; out comes the silver. Sometimes a largish youngster looks managing enough to be worth buying off. Pay again.

This is absurd. You expect beggars in Bombay or Calcutta, India, in Third World countries, with which a First World middle-class is rapidly emerging. The rise of the tide of street people in New York over the past decade has been striking, but here again there is no surprise. The failure of the United States to raise the standard of living of most of its black and many of its Hispanic citizens is well-known. In France the steady inward flow of indigent North Africans accounts for at least some of the unfortunate ones seen on the streets.

London is supposed to be different. The British welfare state was designed to eliminate the need for begging among all sections of the population. It is self-evidently not doing so. The reason why is plain. What we are witnessing is a spin-off of the Thatcher years. That this is so is suggested by an intriguing set of statistical tables in the latest issue of Economic Trends, published by the Central Statistical Office (proprietor: H.M. Treasury).

The CSO's annual analysis of the effects on household income of taxes and benefits has been remastered for earlier years, mainly to adjust the numbers to take account of family size and composition. This makes comparisons as close to reality as possible. A freshly-adjusted 1979 series is therefore available. The

main conclusion, "says Economic Trends, "is that the distribution of income has become more unequal over the 11 years".

Yes yes, I am aware that "more unequal" does not mean that the poorest have necessarily worse off in absolute terms. It may be that their incomes have simply not grown as fast as those of the rich. But consider the implications of what Economic Trends has to say. The official statisticians try to get to the heart of the matter. Taking raw material from the continuous family expenditure survey, they record all cash income after tax. This includes pay, dividends, and state benefits. They then subtract indirect taxation such as VAT, and in some tables add a figure for assumed benefits in kind, such as state education and health services.

The bottom line tells the story. In 1979 the poorest fifth of all households accounted for 9.5 per cent of post-tax

The British welfare state has self-evidently failed to eliminate the need for begging

assumed benefits in kind, but not very much.

There is little doubt that the relative living standards of the lower income groups have deteriorated since these figures were compiled. The 1988 budget was a bonanza for the rich. The hard-nosed social security reforms of Mr (now Sir) Norman Fowler, introduced in the same year, were hardly a bonanza for the poor. The first full year effect of these regressive measures was felt in 1989. Even after rebates the poll tax, introduced last year, almost certainly cost the lowest fifth of households more than the special increase in social security payments given to them to offset it. This year, to offset the cut in local taxation, VAT is up again, to 17 per cent. We have seen how that hits the worst off.

We are talking here about state pensioners, single mothers, households with large numbers of children whose head is unemployed and unable to return to work, and so on — some 11m individuals in all. Many of these are people who are unlikely to own their own home, as some 70 per cent of the English do. Their children often cannot afford either to rent in the shrinking private market or to buy. It is hardly surprising that such an "underclass" should throw off a few beggars.

It is not that the Tories are unconcerned: last Friday Sir George Young, the housing minister, opened a 45-person shelter for ex-residents of cardboard city, London's mini-shantytown. The new shelter, in the financial centre itself, is run by the St Mungo association as a joint undertaking with the government, Business in the Community, and Islington Council. It is a worthy initiative. St Mungo sets out to rehabilitate its guests, with the aim of helping them find jobs and places to rent.

I do not know what better there is to do. A Labour government would spend a bit more, and I guess a Tory government might further increase VAT to finance public sector services. But neither party is proposing a return to 1979 tax structures. Yet in Britain, in 1981, there should be no reason to beg.

LETTERS

Shades of economic development

From Dr Bob Mason.

Sir, Stanley Katz made a number of interesting points in his article ("East Europe should learn from Asia", April 20) about the problems inherent in eastern Europe's adopting the "liberal" free market approach to entry into the world economy. Proposing the state-interventionist or "corporatist" strategy of Japan and the newly-industrialised countries (NICs), Katz's solution certainly appears viable in the light of the NICs' experience from the 1950s to 1980s.

However, two points are worth making. First, although there are signs that Czechoslovakia and Hungary are beginning to adopt a "corporatist" approach (in contrast to Poland's liberal free market policies), because of a short-sighted economic focus, it is doubtful whether the OECD states and international banking institutions would offer political or economic support to countries adopting a long-term export substituting strategy (a core element in the success of NICs). The debt problem in eastern Europe in particular would need to be radically reduced for this approach to get off the ground.

Second, two points are worth making. First, although there are signs that Czechoslovakia and Hungary are beginning to adopt a "corporatist" approach (in contrast to Poland's liberal free market policies), because of a short-sighted economic focus, it is doubtful whether the OECD states and international banking institutions would offer political or economic support to countries adopting a long-term export substituting strategy (a core element in the success of NICs). The debt problem in eastern Europe in particular would need to be radically reduced for this approach to get off the ground.

From Mr David Bremlett.

Sir, Your editorial ("Steel crisis, what crisis?" April 22) poses some interesting questions about how Britain obtains fair competition while retaining what is left of its own industry. It was Britain, after

An anomaly in the constitution

From Mr Patrick Wilkinson.

Sir: In his exposition of a policy for economic development Mr Katz's inclusion of Hong Kong among countries that should a degree of control over their economies is misleading.

In fact, Hong Kong is an example of a different policy for economic development. Specifically, the Hong Kong government provides neither protection from import competition, nor export incentives, nor other financial help; nor are key prices adjusted through tax rebates, tariffs, duties and subsidies.

It is not for us to take sides as to which is the better policy for whatever circumstances others find themselves in, but our policy has served us remarkably well.

P. Wilkinson,

special representative,
Hong Kong and
Economic Trade Office,
Avenue Louise 222,
Brussels

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Pensions: the unacceptable wait

From Mr Bryan Davies.

Sir, Mr Brian MacMahon, chairman of the National Association of Pension Funds, tells us that rather than having a compulsory, equalisation of pension benefits for men and women, it would be better

...made on a voluntary and planned basis within an acceptable timescale". (Letters, April 26). What he is mainly against is compulsory retrospective, which he says is "...both impractical and expensive".

He does not explain why retrospective is impractical, and I suspect that his use of the word, except in relation to a limited number of schemes which have kept inadequate records, is simply rhetorical.

What is more understandable is the pensions industry's opposition on the grounds of cost. But even here most of the figures I have seen suggest so far the overall cost have been unreasonably high and in some cases absurd. They seem to have been put forward more as part of a propaganda war than as a serious actuarial assessment.

Pension costs are notoriously difficult to pin down. But the impact of the additional costs of equalisation will be much lower than often suggested, for the following reasons:

High speed steel bar imports (tonnes) 1990

From EEC	2,226
From EFTA	1,098
From others	284
UK producers' deliveries	723
Total deliveries	4,000
Import penetration %	83
Import penetration 1970 %	6

Tool steel bar imports (tonnes) 1990

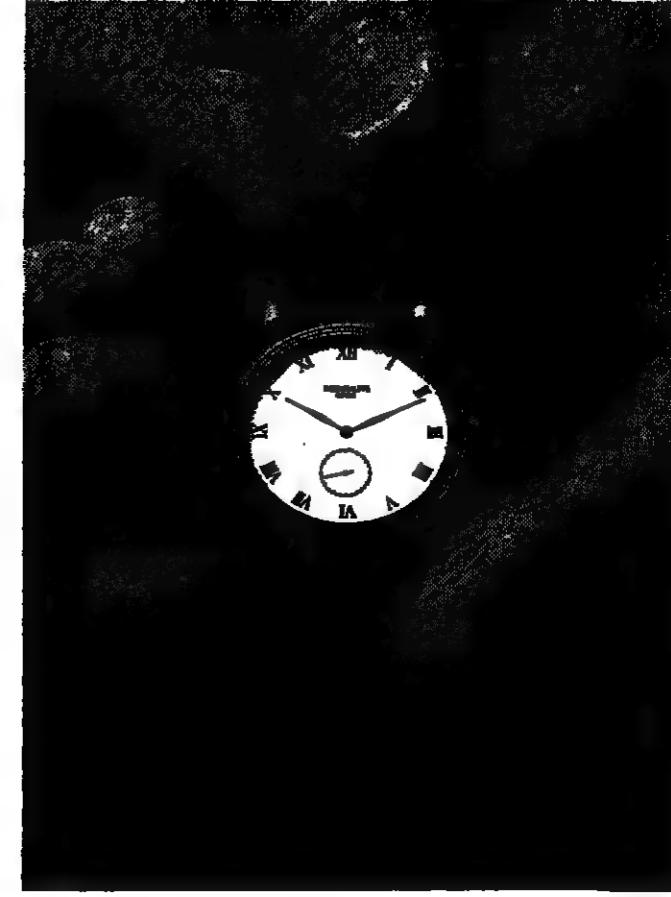
From EEC	7,580
From EFTA	3,432
From others	267
UK producers' deliveries	4,444
Total deliveries	15,034
Import penetration 1990 %	72
Import penetration 1970 %	4

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Pulling together but in different directions

Peter Norman watches the Group of Seven's efforts to formulate a unified policy on world interest rates

THE WEEKEND meeting of representatives of the Group of Seven leading industrialised countries established the principle that policy co-ordination need not involve various countries pursuing the same policies at the same time.

While the US failed in its short-term goal of getting Germany to cut its interest rates, the discussions among the finance ministers and central bank governors of the US, Japan, Germany, France, Britain, Italy and Canada should pave the way for lower interest rates in the months ahead.

The communiqué followed a time-honoured ritual of papering over the cracks in the sufficiently to enable each participant to claim that

its views had prevailed.

The German delegation could point in support of its refusal to cut rates, to that part of the final statement in which the G7 underlined a "common objective of sustained growth with price stability".

The communiqué emphasised the importance of monetary and fiscal policies which provide the basis for lower real interest rates and a sustained global economic recovery with price stability.

The G7 finance ministers, it added, "believed that such a medium-term strategy was the best way of reducing potential risks and uncertainties in the current outlook."

The G7, which underlined its fears of a global recession in recent weeks, could draw comfort from a recognition in the communiqué that there was a persistence of high real interest rates and a slowing of economic activity in countries which until recently had been experiencing strong expansion.

The G7 bridged the gap between its members by agreeing "to monitor the situation closely and to take actions as needed within the co-ordination process, with a view to achieving a sound recovery and a growing world economy."

The US will hope that such words will exert some pressure on Germany not to tighten monetary policy to combat what it sees as burgeoning inflationary pressures.

Yesterday, Mr David Mulford, US Treasury Under-secretary for international monetary affairs, said he thought Germany would hesitate to raise rates after the meeting.

Mr Pierre Béregovoy, French finance minister, said Germany told the meeting that it might cut its rates this year.

Further remarks from him suggested that the G7 had adopted a strategy, outlined last week by the International Monetary Fund in its World Economic Outlook, to cut rates as the financial markets allow.

He said that world bond markets at the long end were giving clear signals to cut rates.

"It is up to the monetary authorities not to disappoint the markets." The G7 participants "reaffirmed their commitment to co-operate closely on exchange markets" but otherwise did nothing to halt the current strength of the dollar.

There were signs after the meeting that some ministers and central bankers thought the dollar may be nearing a peak.

Mr Béregovoy said that political factors, rather than economic fundamentals, were keeping the dollar strong.

Mr Karl Otto Pöhl, president of the Bundesbank, said on Sunday that he thought the German economy was a "bit oversold" by financial markets and that this situation would correct itself.

"It is not all doom and gloom in Germany," he said.

Background, Page 8; Editorial comment, Page 18

Guerrillas urged to let Kurds return

By Michael Littlejohns at the UN and Our Foreign Staff

ALLIED military commanders yesterday urged Kurdish guerrillas not to hinder civilians who wish to return to the town of Zakho where a protected refugee camp has been set up.

Maj-Gen Jay Garner of the US army hosted a meeting at his Zakho headquarters with a dozen *peshmerga* (Kurdish guerrillas) leaders, British, French and Dutch officers also attended.

"We asked them to come in and discuss the return of their people," said Maj-Gen Garner.

"A *peshmerga* checkpoint was refusing to let people return."

Kurdish leaders deny that they have a policy of preventing refugees from leaving the mountains on the Turkish border and going to Zakho, but they acknowledge that they are still concerned about the presence of some 50 Iraqi policemen in the area.

President Turgut Ozal of Turkey said it was essential for the allies to remain in northern Iraq to give confidence to the returning Kurds.

"If the allied powers do not maintain their presence in northern Iraq, the Iraqi Kurds will start running again as soon as they see an Iraqi soldier," he told the Iranian news agency.

Mr Erik Suy, the special United Nations envoy, said it would be difficult to reach agreement on a British proposal for a UN police force to replace the allied troops in northern Iraq. "It is a very beautiful idea," he said. "But if the United Nations has to provide sufficient security, they have to be better armed than a policeman. It will be very difficult to get agreement, since we need a decision of the Security Council, and I don't know if there is enough support for that."

Britain, however, hopes to obtain a Security Council agreement for its plan without the need for a formal resolution, diplomats said yesterday.

Following discussions with



representatives of the US and France, which support the initiative, Sir David Hannay, Britain's ambassador to the UN, planned to broaden the consultations last night to include the Soviet Union and China.

Both of the permanent members are traditionally wary about UN intrusion into a state's domestic affairs. China takes over the council presidency tomorrow under the monthly rotation system.

There are precedents for deploying UN civilian police in trouble spots without the prior adoption of a Security Council resolution, according to UN authorities.

They cited the example of Cyprus in 1964 following ethnic clashes and, more recently, the despatch of police to Namibia to maintain order during the country's transition to independence from South Africa.

There was no immediate public comment by Mr Javier Pérez de Cuellar, the UN secretary general, on the British plan, which has EC backing.

He is already alarmed by mounting bills for UN involvement in Gulf operations and the failure of most members to pay their share.

British officials said it was envisaged that Iraq should pay for the proposed UN police force in the north out of its future oil revenues.

Iraq has meanwhile given a detailed answer to the UN's request for more details on its nuclear material after an earlier response was rejected as inadequate. The International Atomic Energy Agency said yesterday.

Employers have so far offered a pay rise of 4 per cent for nearly 4m workers covered by IG Metall. Sporadic strike action is expected to continue next week unless agreement is reached.

The report from the five institutes also warned about the high level of wage rises in east Germany where wage rates are 60 per cent above last year.

The institutes' report drew attention to the worsening of Germany's internal and external finances caused by unification, forecasting that united Germany will show a small deficit on current account this year after a current account surplus of DM77bn (\$43.5bn) for 1990.

The Bundesbank last week criticised high wage rises in the east as holding back investment there.

But Mr Franz Stainkühler, the IG Metall chairman, said lower wage rises would go into the pockets of employers in the west rather than rebuilding east Germany.

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John Foord
071-402836

POLITICS: critics argue
there is little room for
real opposition, Page 2

bill for
unity

SECTION III



Tower of Raffles City rises above the old colonial buildings

FINANCIAL TIMES SURVEY

SINGAPORE

Tuesday April 30 1991



**Singapore's success
as an entrepôt
trading nation has
given it a standard of
living that is second
only to Japan in Asia. However,
many sections of the island
republic's multi-racial society are
seeking changes. Paul Taylor
and Peter Montagnon report**

Preparing for the next lap

ONE of the hottest selling items in Singapore's book shops this year is a hardback called *The Next Lap*. For just \$39 the government-sponsored book offers Singaporeans a glimpse of the future that Singapore's government and intellectual elite has mapped out for them into the next century.

The book's title and content are significant. Last year saw the tiny island republic celebrate its first 25 years as a sovereign, independent nation. Then at the end of November Singapore witnessed its first change of prime minister in 31 years as Mr Lee Kuan Yew stepped aside for a second generation of groomed leaders led by Mr Goh Chok Tong.

Prime Minister Goh and his team have inherited responsibility for a multi-racial country of just under 2.7m mainly ethnic Chinese people whose success, as an entrepôt trading nation, has given them a standard of living, measured by a \$12,000 per capita gross national product, second only to Japan in Asia and ahead of many European nations. However, they are increasingly demanding change.

Singapore, and its leaders including Mr Lee Kuan Yew, who remains a powerful figure

as senior minister and secretary-general of the ruling People's Action Party, can be proud of most of what has been achieved. Even though, as government critics suggest, it has been at the cost of creating an antisepic and dull society which leaves little room for individual creativity or imagination and no room for real political opposition — as those who have dared stick their heads above the political parapet have discovered.

Even some of the PAP's younger backbenchers such as outspoken Mr Davinder Singh, a lawyer who probably speaks for many who are dissatisfied with the style of government, complain in parliament that "government runs virtually every aspect of our lives."

Singapore is a meritocracy run by a hand-picked, well-paid elite who feel that the rights of the individual must be subservient to the perceived greater good of the community. Singaporean-style parliamentary democracy has been tailored to this end.

Such concerns have their roots in Singapore's relatively recent birth as a nation. After surviving the trauma of Japanese occupation, Singapore won independence from

Britain only to be thrown out of the newly-created Malaysian federation a few years later. Since then, Singapore's older generation of leaders have mostly succeeded in channeling this sense of isolation and vulnerability into a powerful driving force for economic advancement. This is in spite of the relatively small numbers of part-time, elderly and other poorly paid hourly workers who have not fairly shared in Singapore's economic rise.

Nevertheless, a panoramic view of the city reveals a bustling port, the busiest in the world, skyscraper office blocks rivalling those in Tokyo, New York or London, and smart, clean, streets and highways. There are hefty fines for littering, smoking in public places, jay-walking and many other misdemeanours. The mass transit underground system is almost as good, and much less crowded than Tokyo's, Changi airport, with its new second terminal, is a symbol of national pride and efficiency.

These achievements, particularly in the field of telecommunications and information technology, have a longer-term aim. Singapore sees itself as the Switzerland of Asia, a communications, business and economic hub for the region.

The list of multinational companies with manufacturing facilities and/or regional headquarters in Singapore proves the policy has worked. As big neighbours such as Indonesia, Malaysia and Thailand get on the fast track of development, and Indochina opens up, there will be competitors but, as Prime Minister Goh says: "We believe we have many years of head start."

Singapore's economy, in

spite of a few hiccups, including

the recession of the mid-

1980s, has thrived. Last year

exports rose by almost 10 per

cent to a record \$35.5bn —

almost half as much again as

the country's GNP, while its

foreign exchange reserves,

believed to be understated,

grew by \$9.5bn to \$48.5bn.

This year, the government is

forecasting GNP growth of

between 3 and 6 per cent, down

from 8.3 per cent last year.

Based on an impressive first

quarter performance, growth is

likely to be at the top end of

this range or above. This wor-

ECONOMY: government
signals optimism as gloom
begins to lift, Page 4

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Phillip Halliday	

statute books, and likely to remain so for some time.

This is probably because while Singapore's new leaders accept that some changes are inevitable, they worry about speed and direction. While it is said the people trust the government more than their stockbrokers it is apparent that the government does not believe Singaporeans are mature enough to make all their own decisions — for example on how they spend or save their money.

Rapid change in Singapore is therefore unlikely. The government is trying to foster a Singaporean identity, defined in terms of shared or common values — most of which would have been readily accepted in the Victorian West — while emphasising the importance of preserving ethnic roots, be they Chinese, Malay or Indian.

Perhaps the greatest dilemma Mr Goh's team faces is how to pace the next lap. If Singapore's rules and regulations are eased too quickly the government risks losing some central control. If change is too slow, or fails to materialise, the expectations Mr Goh has built up among Singapore's younger citizens in particular, could result in another setback in popular support for the PAP at the ballot box in general elections due by the end of 1993. The wrong pace might risk Singapore slipping in the economic sweepstakes of the fastest growing region in the world.

POLITICS. Singaporean style, most of the time, a well organised gentlemanly affair, based upon consensus and tried and tested partnership between government, private sector and unions where meritocracy usually triumphs.

Critics argue that Singapore is a stable, stage-managed parliamentary democracy. Although elections are held at least once every five years and there are more than 20 registered political parties, the near total dominance of the ruling People's Action Party and its cadre of carefully screened and selected MPs provides little room for real opposition.

It is, in its critics, effectively a one-party state and likely to remain so until the next elections, by the end of 1993, provide an unexpected upset.

With a growing economy, full employment and relatively harmonious race relations there is little open evidence of discontent, although opposition figures claim there is much quiet grumbling - quiet because of fear of speaking out openly against the PAP.

Concern about economic controls, rules and regulations and the Singaporean government's paternalistic attitude towards its citizens, but for most part criticism is muted.

Mr Goh Chok Tong, succeeded Mr Lee Kuan Yew as prime minister last November in a clockwork-like transition which epitomises Singaporean political efficiency. He knows the next elections and his government's performance of them, will be a crucial test for him and the PAP.

"My primary focus in the next two years is domestic politics. I want to win the next elections as prime minister. If I don't get that right, the rest doesn't follow," he said.

"I can only do so by showing



Lee Kuan Yew: now prime minister for life

Singaporeans that I have a difference in their lives, I've made them better."

Only at the ballot box will it be possible to see how successful his promised new style of more "consultative" and "gentler" government will be.

Mr Goh faces some formidable challenges. Although his transitional team has been in place since the mid-1980s, he has inherited a party and political structure still largely controlled by Mr Lee Kuan Yew who, aside from being a member of the Goh cabinet, remains secretary-general of the PAP. This is a party formed and moulded by an older generation of leaders steeped in the battles of the 1950s and 1960s against colo-

nialism and the threat of communism.

Even today, with nationalism in the PAP's political style, PAP leaders still paint a picture of a precariously vulnerable Singapore, a Singapore which is "fighting for survival and trying to be a nation".

In the early days, Mr Goh likens Singapore to "refugees on a small sampan", "a strong captain". Now Singapore is "more like perhaps a trawler or a kampong going at high speed".

At the same time, the boat can capsize if it can't control its course. Because if there are fights on board, the boat can still capsize."

There is evidence that Mr Goh's initial generation team is indeed cautiously accepting the inevitability of limited change. While rejecting the term liberalisation he has begun a gradual movement towards decentralisation and greater individual decision-making - provided basic core Singaporean values, recently laid out in a five-point set of "shared values", are still intact.

Among the changes he has initiated are councils, run by local MPs, to empower the public to run Singapore's housing estates. This is a small step in the devolution, perhaps equally importantly, of MPs' little or no feel for the grassroots, to talk with, rather than to, their constituents.

While Mr Goh says Singapore is emphatically not heading towards the creation of a western-style welfare state, he says "we are looking for schemes which can add to this compassionate side of a competitive society."

There is a new emphasis on the arts, film censorship rules are also being eased, albeit cautiously, and it is likely that Singaporeans will be allowed greater access to the foreign media including television. The Goh team has, say western diplomats, actively encouraged more lively parliamentary debates and even constructive criticism.

Such moves are largely dismissed by the Government's critics such as Mr Chiam See Tong, a member of the Singapore Democratic Party and the one elected opposition member

of parliament, who claims that parliamentary debates still remain boring, technical and puppet shows.

He argues the changes made so far are cosmetic rather than real.

Mr Goh and his new team recognise that most Singaporeans are increasingly mobile and travel and they are totally influenced from outside, often western, influences. He also appears to have taken on board that Singapore, chronically short of labour, afford to lose those mostly well-qualified academics, professionals and others who vote with their feet each year and leave Singapore for new lives in Australia, Canada and elsewhere.

As a recent Singapore Straits Times investigation showed, there are now more in the current political atmosphere. More fundamental political and social changes may therefore eventually be necessary. Singapore is however unlikely to become a western-style open democracy.

Other factors mitigate against any rapid change. As the prime minister acknowledges, the PAP, as a mass party is relatively small.

Nevertheless, in the last general elections in 1988 almost 40 per cent of the electorate did not vote for the PAP. Prime Minister Goh and others accept this was a protest vote to some extent by people who were unhappy with some of the government's more contentious decisions.

Although the swing against the PAP in the last elections was much smaller than the



Goh Chok Tong: faces a crucial test at the elections

12.6 per cent swing against the party in the 1984 elections, PAP leaders, including Mr Goh, recognise the slide in popularity against all odds.

That he says in parliament "a stable base" like Dr Lee Siew-Choh in a fierce PAP debate at the time.

The opposition is not really given a fighting chance. In parliament, anyone who is not and has not been a PAP openly attacks the rest of the government apparatus and disqualifies J B Jeyarathnam.

There is no real opposition in parliament. Mr Chiam, who has been one of the most popular MPs in each election he has contested, naturally失望.

Such changes are desired by the PAP leadership which

his party's past electoral performances. In the next general elections he is hoping probably against all odds for

to be halted. If the PAP's popularity were to drop below 55 per cent Mr Goh

will be unfair to him and to my colleagues. But to say he is an influential figure in the team, I would not deny it."

He is also more than willing to tackle the potentially thorny question of his succession. He makes no secret of his desire to step aside after 10 years, and that Mr BG Lee Hsien Loong, the former prime minister's son and now first deputy prime minister is one obvious successor.

"We are already looking for them [the new team now] I am trying to prepare a team that can take Singapore into the next century."

argues instead that the opposition parties lack any real viable alternative programmes.

"We don't think there will be a big role, [for an opposition party]" says Mr Goh. "The fact they want to be outside, they want to question the government, that's all right. That is their role. We allow it. We are not trying to eliminate them entirely."

Some believe a more vigorous opposition may one day emerge within the PAP. Suggestions of a potential split are played down by Mr Goh and other PAP stalwarts.

Even opposition MP Mr Chiam See Tong, there is unlikely to be a PAP split while Mr Lee Kuan Yew, still seen even by his most ardent critics as the "father of the nation" is "on the scene".

Mr Lee Kuan Yew retains a powerful political voice - a voice that could be enhanced should he decide to stand for the newly created post of elected president, something he has only ruled out for the first elections.

Asked whether the former prime minister is still pulling the real power strings Mr Goh replies: "No he is an influential figure. To say that he pulls the strings would be unfair to him and to my colleagues. But to say he is an influential figure in the team, I would not deny it."

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"We are already looking for them [the new team now] I am trying to prepare a team that can take Singapore into the next century."

Paul Taylor

FOR the small multi-racial island state of Singapore, foreign policy has inevitably been primarily determined by domestic economic and social security considerations. The blood is thin and it is weighed between the Muslim-dominated countries of Malaysia and Indonesia.

"We must make a living," says Mr George Teo, minister of state for foreign affairs, "and we must look after our security so that we can continue to make a living. I think our entire foreign policy turns on these two modalities. The smaller you

are the more acutely you feel these two modalities."

Singapore's low key, pragmatic foreign policy stance, like many other important decisions, stems not only from the fact that in global terms Singapore's voice is still just a whisper in spite of the country's obvious wealth, but also from the widely held view among Singaporeans that they are fragile and vulnerable in both economic and strategic terms.

"Singapore's total trade is about three times the size of its gross national product,

■ FOREIGN POLICY: pragmatism born out of vulnerability to changes in world economy

A series of overlapping relationships

which means we are very vulnerable to changes in world trade and world economic growth and we are particularly linked to the state of the US economy," says Mr Goh Chok Tong, the prime minister.

It is Mr Teo who, in spite of the receding communist threat in Indochina, that Singapore should stand behind the US and Vietnam until there is a comprehensive UN peace settlement in Cambodia and it was the former prime minister who, in what some described as a parting gift delivered a water supply agreement with Malaysia last year.

Mr Teo, a former analyst of the region, also has influence in the region, also fearing the danger of a power vacuum in the region should the US, as Mr Teo sees it, as the most benign superpower be forced, for domestic budgetary reasons, to withdraw from the region.

In November Singapore, to the chagrin of Malaysia in particular, signed an agreement with the US to allow greater

Mr Lee who has close links with both Taiwan and China which eventually led to Singapore normalising relations with Peking last year - but typically only after Indonesia had moved first.

It is Mr Teo who, in spite of the receding communist threat in Indochina, that Singapore should stand behind the US and Vietnam until there is a comprehensive UN peace settlement in Cambodia and it was the former prime minister who, in what some described as a parting gift delivered a water supply agreement with Malaysia last year.

In fact, Singapore's foreign policy is based upon a series of overlapping relationships - "the more human rafters and columns the safer our space," says Mr Teo. "We are very leath to anyone of them because they are old and crusty, we leave them there."

As a small country Singapore is a fierce advocate of the upholding of international law, particularly by the UN. It sent a small contingent to the Namibian peace keeping force and a medical team to the Gulf. Most particularly it is simultaneously a member of the Powers Defense

Arrangement along with Malaysia, Australia, New Zealand and the UK. It is an increasingly active participant in the Association of South East Asian Nations (Asean) whose summit it will host, probably early next year.

The agenda, according to Prime Minister Goh, is likely to

those aside for a moment.

Singapore has supported the fledgling Asia Pacific Economic Co-operation forum and, some suspect as much for political as economic reasons, Malaysia's proposal for an East Asian Economic Group.

Perhaps most significantly and in spite of some criticism that Singapore's foreign policy is still too reactive, it is gradually and very cautiously beginning to parlay its economic power into political influence, at least within the region.

Although Singapore generally resists giving aid, preferring instead to provide technical assistance and training, the so called growth triangle concept, embracing Singapore, Malaysia's southern state of Johor and Indonesia's Riau Islands, is, with Singaporean determination, becoming a reality.

"Singapore is like the power house," says Prime Minister Goh, "and they are trying to plug into this power house in order to attract investments to Batam and Johor."

Aside from eventually providing a separate source of

water for Singapore, the growth triangle concept will almost certainly bring about closer economic and political co-operation between the three nations.

So far, Singapore has signed a memorandum of understanding with Indonesia, although Johor is said to be keen to do the same. As Mr Lee Eiien Loong says, "eventually there will probably be a trilateral piece of paper but there is no great hurry."

In spite of occasional hicups, relations between Singapore and its immediate neighbours "have never been as good as they are now," says Mr Teo.

Singapore exists and prospers by being of use to others. Today there is considerably more economic co-operation and more joint defence exercises between Singapore and its neighbours, in spite of some lingering

However, that does not mean that Singapore is not to let its guard down. Singapore, with its efficient and powerful, albeit small, military machine, has been lik-

ely to accommodate big and small regional countries in a constructive framework that will minimise conflict and encourage dialogue, confidence and co-operation." Mr Wong, the foreign minister said in a recent Parliamentary

Renzo S. S. \$12.00 to about \$12.00

There is far more economic co-operation

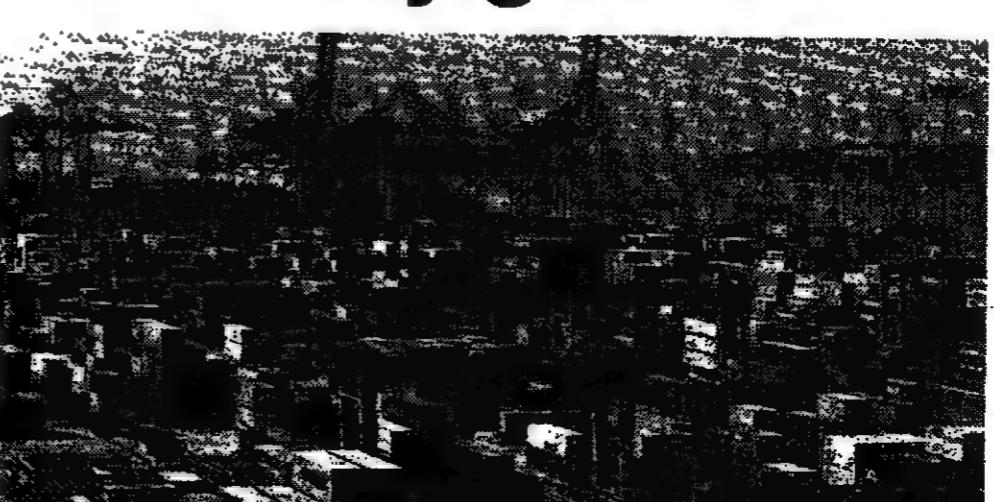
will accommodate big and small regional countries in a constructive framework that will minimise conflict and encourage dialogue, confidence and co-operation." Mr Wong, the foreign minister said in a recent Parliamentary

The long term security of the region, he said, was "best served by having an engagement of all powers, large and small, if necessary in overlapping and multiple security and political frameworks."

Paul Taylor

■ SHIPPING: port prospers from its strategic location

Efficiency gives a keen edge



Singapore last year pipped Hong Kong to become the world's largest container port

turned round in 10 hours.

The port is not only an integral part of Singapore's concept of itself as a regional transport and communications hub. It helps underpin other local service industries such as banking and brings in a wide range of ancillary businesses.

Thus demand for warehouse space has risen through Singapore's position as a designated delivery point for contracts written on the London Metals Exchange. It has become an accepted handover centre for ships which are sold in the second-hand market, and this has helped the ship surveying business.

Thus it has been forced into an intensely commercial approach. The PSA markets itself actively around the world and prides itself on customer service. According to Mr Goh Kok Loom, deputy executive director, important selling points include predictability of berth availability and speed of turn round. Mr Goh says the average container ship can now

level of technology, which means repairs can be done quickly and sophisticated

It has thus managed to stay cost-effective in comparison with rival ports such as Hong Kong and now, according to brokers Smith & Court, is looking to an edge in business maintaining tankers built in the active years of the early 1970s and which are coming up for special survey and repair.

By contrast Singaporeans play a less dominant role as shipowners. Though it is home to Neptune Orient Lines, which has a modern fleet and an aggressive expansion policy.

The country has entrepreneurs willing to take on the risks of large fleet ownership. Singapore's ranks only 13th in the world.

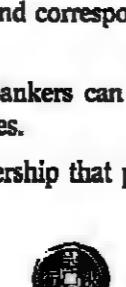
The government has taken steps to reward this by extending local benefits to ships registered outside Singapore. Industry has encouraged ship owners to transfer to Singapore from Hong Kong and to help ship-management business, which is seen as an important ancillary service.

"Singapore has become a new option as a base for operations," says Mr Chung Chee Kit, executive director of Steamer Maritime. However, there has been no immediate rush to set up shop in Singapore and other executives say they are still uncertain about the impact of the move.

Back at the port, Mr Goh is unphased by Singapore's well-known labour shortage. The large increase in volume

of tonnage last year and over \$22bn invested in fixed deposits in the bank, the money needed to pay for this investment is also scarcely a problem. Indeed, if anything, eyebrows are more frequently raised at the way in which the PSA, like other utilities in Singapore and in spite of its heavy investment programme, has accumulated large cash reserves. The disposition of this surplus may turn out to be a much bigger headache than growing the business.

Peter Montague



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July 1991

SINGAPORE 3

THANKS largely to a strong stock market in the early part of last year, Singapore's financial services industry put in a spectacular performance in 1990, with a growth rate of 22 per cent making it the mainstay of the overall economy. Last year's performance is unlikely to be repeated. In 1991, at least by the banking sector. The economy is growing more slowly; domestic loan demand is less robust; and the interest margins of domestic banks are narrowing as more surplus deposits are directed towards the interbank market.

All these factors are likely to depress the profits of domestic banks this year, but continuing strong activity in the foreign exchange market and buoyant regional loan activity means the financial sector should still be underpinned by a solid contribution from the offshore Asia currency banking market.

According to Mr Lee Ek Tieng, managing director of the Monetary Authority of Singapore, the growth rate of the financial services sector will still be in double digits. As far as the domestic banks are concerned, it is a forecast which masks a period of turbulence going beyond the merely cyclical.

It is generally admitted that Singapore's local market of

2.7m consumers is over banked with 23 full foreign banks, 14 restricted ones and 13 local banks. Bankers and stockbrokers say the authorities have begun to push the idea of rationalising the domestic banks with a view to creating institutions large enough to acquire international status.

Singapore banks need to follow their manufacturing clients who are finding overseas, says Mr Richard Ee, finance minister. "If they want to consolidate, we'll be happy. Size is an advantage, clearly."

"We are over banked," adds Mr Wee Cho Yaw, chairman of United Overseas Bank. "Even local banks have gone outside Singapore." UOB, which is Singapore's second largest bank, opened a joint-venture bank in Indonesia last year. Mr Wee says it would like to expand into Thailand and Taiwan. The details of this banking consolidation are still a matter of speculation, but the common belief in the financial community is that the so-called "big four" will eventually be reduced from four to no more than three.

One much-discussed possibility might be for the government-owned DBS Bank to absorb Overseas Union Bank, currently the smallest of the four. But the situation was

complicated last year by the acquisition of Asia Commercial Bank by Keppel, the state-linked group whose activities range from finance to ship repair. Keppel's entry into the market and its desire for more acquisitions has introduced a fifth player into the equation.

The debate has also focused attention on the protection afforded local banks. US bankers, in particular, complain of unequal treatment, which they say is at variance with Singa-

pore's claim to be an enthusiastic free-trader of services as well as goods. Though foreign banks, such as Citibank, Hongkong Bank and Standard Chartered, account for 61 per cent of domestic banking assets, they face limits both on the number of branches and automatic teller machines. This has restricted their access to the retail deposit market and forced them to find themselves on the more expensive inter-

bank market. They say they have also been hampered by their inability to join the debit card finance transfer network.

Foreign bankers say they expect Singapore to remain under pressure to end this discrimination in the talks on liberalising trade in services in the Uruguay Round of the General Agreement on Tariffs and Trade. Now that they need to expand abroad, domestic banks

have come at a price. They

have neither the size nor the skills and efficiency to compete easily in the global market place.

The government last year raised the permitted foreign stake in local banks to 49 per cent from 20 per cent, a level which has since been reached only at OCBC Bank, which now numbers three of the big four. Now, there is no need for further liberalisation.

One of the MAS's main concerns is to ensure sound banking in Singapore's small market. The domestic banks are required to follow international standards; the MAS is proud of its role as a regulator and sees itself as a market player.

As a result the domestic industry has been first insulated from and then driven by the large international players to whom Singapore plays host. In keeping with the wider policy of trying to be a service centre for multinationals, Singapore sees itself as primarily a provider of infrastructure and

related services to international banks rather than a player in its own right.

Much to the satisfaction of the MAS, activity in the offshore banking market has continued to grow apace. Average daily turnover in foreign exchange last year was nearly \$80bn, up 30 per cent on the 1989 level. Offshore banking assets rose 16 per cent to \$30bn and fund management business is growing as the region becomes more wealthy.

According to government figures, offshore loans to non-bank customers grew at a record 45 per cent, reflecting the rapid growth of the regional economy. Assets channelled into the interbank market grew much more slowly, at a rate of just 4.5 per cent.

The interbank slowdown was evident in the second half of the year as both Japanese and US banks refined in their international business. However, there are as yet no signs that this is spilling over into regional lending to non-banks which remains buoyant.

Insurance is an example of a domestic industry whose initial development was impeded by conditions on the local market. The reason in this case was the stranglehold of the Central Provident Fund over the local

savings market. Private sector economists say this hampered the development of the life insurance industry in Singapore. The influence of recent years has changed this and life insurance business began to grow rapidly, helping the private sector to develop new savings products.

The MAS, which moved last year to subject insurance brokers to stricter regulations and capped their commissions, is keeping a strict regulatory eye on the industry.

The aim is to foster a sound reputation which will help attract large players to base their regional business in Singapore. The authorities have long sought to compliment the services offered by international banks with an offshore insurance market. A series of tax breaks is available on both reinsurance and captive insurance business.

Offshore reinsurance premiums last year grew by 26 per cent to a total premium volume of some \$30bn, but captive insurance premiums grew by some 2.8 per cent. Total premiums are still only some 44 per cent of insurance company active in Singapore, way short of the critical mass needed for this particular sector.

Peter Montague

PROPERTY

Indicators that point all ways

THE pent-up demand caused by fears during the Gulf War crisis erupted, in the case of The Waterside condominium project, with 100 eager homebuyers and speculators camping overnight outside the sales office.

Within nine hours, the more fortunate of the 400 people who turned up to buy the 168 apartments, had snapped up 28 per cent of the units worth up to \$911m.

Within days, some were being advertised at a 31 per cent mark-up. However, that scenario was not repeated for the office, retail, hotel and factory sectors. Only the supply of quality warehouse space has been tight in the past few years due to a lack of development.

Office rents rose 28 per cent in the first 8 months of 1990, stabilised, and then fell; retail

Rents of \$12 per sq ft have dipped to about \$8.8

rents along the main Orchard Road shopping belt diverged during the Gulf crisis before levelling off and pulling upwards and no one is building hotels.

In spite of The Waterside's success, property experts generally agree on several trends: rental periods will be of longer duration; rents and prices for all sectors are going down; and buildings are going to be decentralised.

Several crucial factors impact the property sector: the supply coming onstream, the projected slowdown in the economy, government plans to make landed property more affordable to Singaporeans while influencing market prices through land sales.

The Japanese are enlarging their impact on the property scene, while there is the Hong Kong factor to consider.

Residences will be more affordable when the government eases planning guidelines to make landed properties more affordable to Singaporeans by allowing smaller semi-detached houses to be built, new type terrace houses closer to the road, and bigger built-in areas for bungalows.

Meanwhile, property consultants Jones Lang Wootton forecasts 4,115 apartments and condominiums being marketed this year, and 4,882 more over the next two.

Forseeing a substantial increase in the supply of office space, landlords have been offering six-year leases instead of the traditional three years. This appeals to tenants, particularly multinational corporations used to longer-term agreements to help fix rentals and increased.

The office sector reached historical levels in rentals, values per sq foot and yields in 1990, notes Richard Ellis, property consultants.

However, the Gulf War uncertainties and weakening economies of Singapore's trading partners caused rents to stabilise and capital values to drop about 10 per cent.

Rents of \$12 per sq ft have dipped to \$8.8, leading landlords to offer perks such as four-month rent holidays to woo tenants. There will also be more diversification in the quality, price and location of office space, predicts Richard Ellis, adding that the stock of private quality office space will almost double by 1994. There should be 12m sq ft available by 1995.

This is welcome news to Singapore. In January 1990, it was the 10th most costly city to be located in, in terms of commercial rents, points out

Mr Christopher Fosstick, a Richard Ellis director.

Halfway through 1990, Singapore had risen to 8th place just behind Tokyo, London, Hong Kong, making it more expensive than Milan, Toronto and Los Angeles.

There were only three large commercial buildings opened in 1991, with 3.3m sq ft of office space available in 1991. There is also a long list of properties on sale.

The listed property companies mostly met analysts' forecasts of their rental and development income but some lost money on equities trading. To ease their debt burden incurred on acquiring properties, large companies such as City Development, DBS Land and Wing Tai Holdings are expected to make cash calls.

In spite of record tourist numbers to Singapore, retail once too eager to jump on board the brand name bandwagon are faced with falling sales and increasing operating costs.

They had been banking on the purchasing power of Japanese tourists but, with the removal of commodity taxes on retail goods in Japan, including branded items, Japanese tourists are less keen to buy brand name items overseas, especially with a weaker yen.

Richard Ellis sees another trend emerging: regional shopping centres. As more women join the workforce, household incomes have more than doubled while leisure time has decreased.

Regional shopping centres

were established to meet the changing shopping needs of the increasingly cash-rich but busy consumers.

Decentralisation has also spread to other properties. Retail outlets can be found outside Orchard Road at Scotts or Beach Road; residential projects are being built outside the choice locations; offices are relocating in the Alexandra corridor and business parks; even the central bank is overseeing the development of a 30-hectare hi-tech park for the financial sector at Tampines.

The tenants will be those not dealing directly with the public and could include the stock exchange, financial regulatory bodies and back-room services of banks.

Singapore wants to be a regional base for large financial houses such as Chemical Bank. "Like the UK and US, these parks allow multi-function under one roof with operations such as research and development and light manufacturing," says Mr Fosstick.

The added allure is a back-up power supply to ensure uninterrupted trading in case of a power failure.

The Japanese are concentrating only on what they consider prime properties. Having invested more than \$81bn of real estate or 22 per cent of total investments in 1990, their share shrank to 17 per cent or \$845m in an overall smaller market in 1990.

Hong Kong-based buyers accounted for \$885.4m or 13 per cent of overall investments in 1990 and \$806m or 4 per cent last year.

Some 200,000 - 300,000 sq ft of property was taken up by companies relocating from Hong Kong in 1990.

They are taking up more space, more in line with what they would have taken up in the colony. There is no sense of panic in the republic as many people believe that rents and capital values will eventually reach reasonable values in the medium-term.

Joyce Quek

■ BANKING SECTOR: a period of turbulence is expected

In search of global status

Bank loans and advances to non-bank customers (\$m)					
	1986	1987	1988	1989	1990
Total loans and advances including bills financing	1,028.3	2,167.7	20,206.9	41,111.9	57,765.9

Source: The Monetary Authority of Singapore

Assets and Liabilities of Asian currency units (\$m)					
	1986	1987	1988	1989	1990
Assets (Liabilities)	30.5	36.8	54,932.6	280,477.2	335,551.8

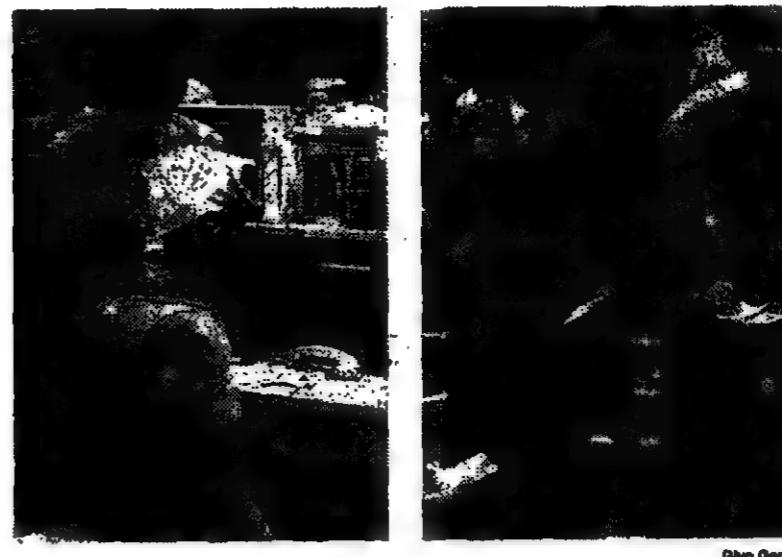
Source: The Monetary Authority of Singapore

complicated last year by the acquisition of Asia Commercial Bank by Keppel, the state-linked group whose activities range from finance to ship repair. Keppel's entry into the market and its desire for more acquisitions has introduced a fifth player into the equation.

The debate has also focused

■ SIMEX: faces tough choice over financial futures trading

A revolution in the wings



Trading floor of the Singapore International Monetary Exchange (SIMEX)

Glyn Davis

ing began. This move was made to capture the European business, one of SIMEX's targets, and it appears to have succeeded.

An extra 30 to 70 minutes of trading between January 28 and March 2 raised trading volume by one-third. The increase came from contracts in Eurodollar and Euroyen interest rates and High Sulphur Fuel Oil (HSFO),

which account for some 57 per cent of SIMEX's volume.

Europe interests SIMEX because the market still has a "short-to-expire" bias, and it will be the cause of more financial products with European demand. The exchange introduced a 3-month interest rate futures Euromark contract, its second in D-Mark, and identical to the one

in the US.

However, if "HSFO" is successful, it will be a major advantage of being an international financial centre, an Asian-dollar base, and the CME link-up.

Joyce Quek

The Stock Exchange of Singapore.

As the first to offer a totally computerized automated trading system in Asia, the SES has seen trading volumes soar. Daily trades have hit a record 269 million shares, three times more than in 1989. Computerization. The SES is also the first Asian stock market to take steps specifically designed to organise itself as a regional super-market.

Aware of the growing importance of the Pacific Rim, the SES has expanded its horizons with an over-the-counter market. This market now includes blue-chips and growth stocks from Malaysia, Philippines and Hong Kong, all traded through Clob International. Others will follow.

In addition, it is an exchange which

This strength was tested and proven

through recent Wall Street crashes, in the aftermath of the stock waves from Tokyo and the Gulf war.

This success is partly due to the development of Singapore as a regional financial centre. With a comprehensive network of leading financial institutions, custodian banks and international legal specialists, the infrastructure is in place for the SES to develop into a regional trading centre with member firms capable of making transactions in size throughout this rapidly growing region.

Further competitive viability has been derived from measures such as tax incentives and tax concessions on commissions and fees. This, combined with a comprehensive regulatory framework, provides international fund managers with a sound and efficient avenue through which to channel investments.

Leading international brokers are

already trading in the Singapore market through their participation in joint venture stockbroking firms. Currently

31% of the broking firms have foreign equity participation. This is one of the highest levels worldwide, and is undoubtedly a boon to the international fund manager wishing to enter Asian markets. Looking into the nineties, we are confident in predicting an expansion of our "regional securities supermarket" and to further expand

the range of stocks available to our investors. In short, the SES offers remarkable potential for growth in a new decade of opportunity.

IN ASIA

THE STOCK MARKET THAT WILL OPEN MORE DOORS

JOYCE QUEK

STOCK EXCHANGE OF SINGAPORE

SINGAPORE 4

The government is signalling economic optimism; Peter Montagnon assesses the mood and looks at trade and industry (below)

The gloom lifts but a sense of fragility remains

THE country's economy is proving considerably more resilient than expected at the start of the year.

With confidence ebbing as hostilities loomed in the Gulf, the general opinion among stockbrokers as recently as January was that Singapore could be heading for a recession as bad and painful as that of 1985.

The government had shifted its sights to a forecast of between 3 and 6 per cent growth in 1991, well down on the 8.3 per cent recorded last year and a sharp break with the cracking pace of the late 1980s.

Now, as early indications come in of a buoyant start, the gloom is lifting, although there remains an acute sense of vulnerability to outside factors and a very real impact of Singapore's pressing labour shortage.

"We haven't revised our forecast, but we are confident that we'll make the top end, probably a little bit more," says Mr Lee Hsien Loong, trade and industry minister.

Singapore could sustain a growth rate of about 6 per cent without overheating. Productivity is growing at about 4 per cent and it would require an increase of only 1 per cent in the workforce to confirm that the year.

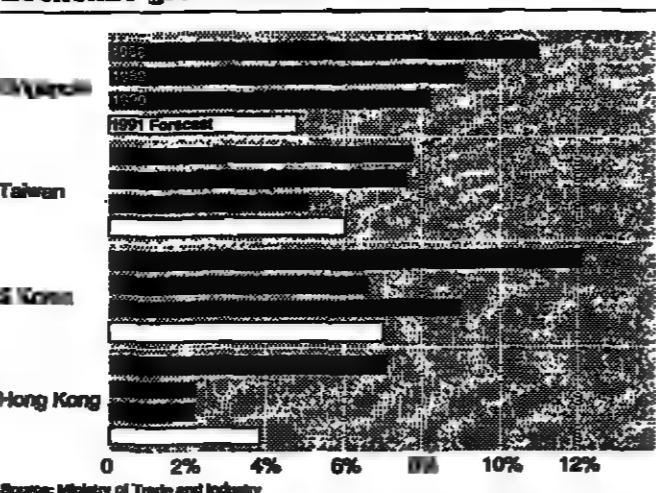
The economy thus remains highly vulnerable to US developments

got off to a better than expected start came in late March with the release of trade figures for January, showing a record volume of imports and exports amounting to \$320m in that month alone.

A particularly strong regional component to this trade suggested that Asian economic confidence had been less affected by the Gulf hostilities than many assumed.

By then, however, the government had also signalled a

Economic growth in NICs



Source: Ministry of Trade and Industry

degree of economic sanguinity with its refusal to be panicked into inflationary action in this year's budget.

Though Mr Richard Hu, finance minister, announced a 15.4 per cent rise to \$315.8m for public spending in the coming fiscal year, he still allowed for an overall surplus of \$24.5bn (compared with \$34.3bn in 1990-91).

To the chagrin of executives he also announced a 1 per cent point gain in employment contributions to the mandatory Central Provident Fund, bringing the total to 17.5 per cent from July this year.

Admittedly the increase was partially offset by an 0.5 point cut in the rate paid by employees and is in line with long-term plans to stabilise the contributions paid by both sides at 20 per cent of salary.

Yet the remains to be seen if employers will be particularly worried about weakness in the local economy.

In fact inflation is, if anything, a greater concern than maintaining economic growth. The consumer price index rose by 4 per cent in the year to February, the highest rate recorded since 1984 and well up on the 3.4 per cent recorded for 1990 as a whole.

"Our key problem is manpower," says Mr Hu. In spite of the addition of a further 60,000 people to a workforce of some 2.8m last year, labour is short and wages are rising inexorably.

Three month-interbank rates were allowed to rise sharply as

US direct investment in Singapore amounted to \$51.1bn last year

alising economies in the region such as Hong Kong, Taiwan and South Korea.

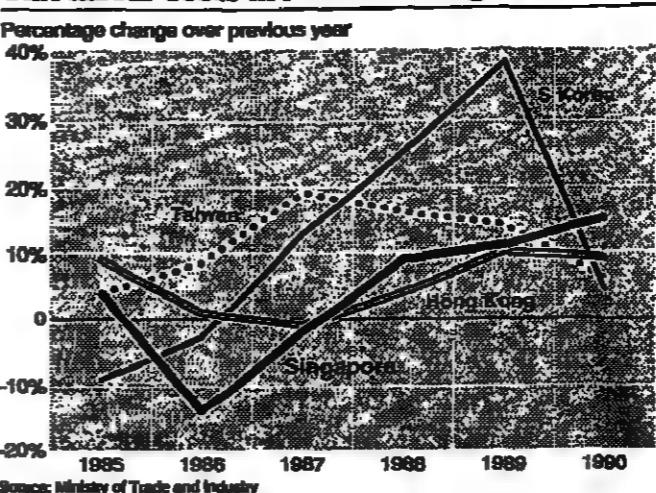
The decline in relative manufacturing competitiveness has not yet reached the extreme which helped spark the 1985 recession, but Mr Hu will be watching the pace of wage increases particularly closely for signs of overheating.

If this does happen, he will have the most powerful weapon in his armoury to encourage Singaporean companies to shift their low-technology, labour intensive manufacturing

Such a policy is medium term in its impact and most brokers believe the authorities' immediate reaction would be to engineer a classic Singaporean squeeze, involving higher interest rates and a rising currency.

Three month-interbank rates were allowed to rise sharply as

Unit labour costs in manufacturing in NICs



Source: Ministry of Trade and Industry

the economy surged ahead in the early part of last year. They peaked at 8.1 per cent in May before slipping back to close the year at 4.9 per cent. By late March they were still hovering slightly below this level.

One pointer towards a further slowdown in growth this year is that the financial sector is unlikely to repeat last year's performance.

Though the stock market

last year's dazzling growth performance, then manufacturing's main problem is that an "overdependence on the US," according to Mr Kevin Scully, head of Research at Schroder Securities.

US direct investment in Singapore amounted to \$51.1bn last year, or 42 per cent of total inflows.

A special feature in the latest Economic Survey of Singapore, published by the

Ministry of Trade and Industry, is that the share of direct exports by manufacturing companies going to the US doubled in 1990 per cent between 1989 and 1990.

Mr Scully says the dependency is even concentrated on one single product - computer disk drives, Singapore's largest single export item.

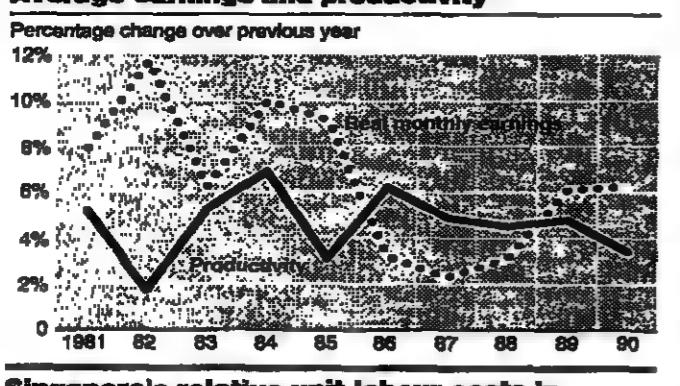
The local economy thus remains highly vulnerable to developments in the US, whose own economic outlook is still murky even though the recession there has turned out milder than many expected.

For all these reasons, no one expects Singapore to return to the high growth days of the late 1980s.

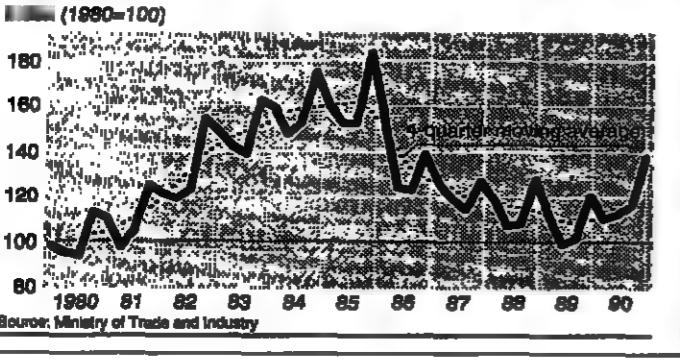
With a bit of luck and good management, Singapore may just make a soft-landing towards a sustainable growth rate of about 6 per cent, but the prospect of some pretty heavy squalls along the way.

PM

Average earnings and productivity



Singapore's relative unit labour costs in manufacturing against the other NICs (1990=100)



Source: Ministry of Trade and Industry

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Economic Survey of Singapore, published by the

	Changes in average monthly earnings (%)					
	1981	1982	1983	1984	1985	1986
Manufacturing	17.2	1.2	3.4	10.6	11.4	12.4
Construction	14.3	-1.1	0.3	6.2	12.2	10.3
Commerce	14.4	1.1	3.4	7.4	11.9	11.5
Transport & communications	10.7	1.0	5.3	5.2	8.4	10.3
Financial & business services	12.7	1.1	3.6	7.8	8.8	8.5
Total	14.5	0.8	3.2	8.2	9.8	9.4

Source: Central Provident Fund Board

	Changes in productivity by sector (%)					
	1981	1982	1983	1984	1985	1986
Manufacturing	9.2	18.6	3.7	2.0	3.8	4.8
Construction	0.8	-4.3	0.8	1.6	0.1	1.4
Commerce	1.3	4.8	6.3	10.8	4.1	3.2
Transport	9.1	10.7	6.3	6.6	4.8	4.7
Total	4.7	1.4	17.7	5.0	7.4	3.4

Source: Dept of Statistics and Ministry of Labour

INDUSTRIAL DEVELOPMENT

Shortage of labour poses problems for the planners

THE technocrats who run Singapore tend to wince at the most recent suggestion that theirs is a planned economy. But they do admit to worrying intensely about the future.

When Singapore became independent in 1965, per capita gross national product was just \$500. The government had to become involved in building up industry simply to create jobs in what had hitherto been largely a trading economy.

The government is still heavily involved, when per capita GNP has risen to \$12,000, the second highest in Asia after Japan. Singapore's industrial and commercial development is inspired by the "golden triangle" makes a lot of sense. It is designed to spread labour-intensive manufacturing into the bordering Malaysian state of Johor and Indonesia's Batam Island while still permitting the use of Singaporean infrastructure in the form of its port and telecommunications.

However, wages are already

rising in Johor and, apart from a rudimentary road system, Batam has almost no infrastructure of its own.

Sumitomo Electric Industries is producing wire harnesses for Toyota cars there, and Thomson Consumer Electronics is making sets and video recorders, but by Singapore standards they are very low-tech operations.

It is to be hoped when and if the Batamindo, the Singapore/Indonesian venture promoting the main industrial park on the island will reach the critical mass needed to tempt a broad range of multinational investors and make a real dent in Singapore's labour shortage.

Even though the manufacturing sector accounts for barely a quarter of Singapore's annual economic growth (compared with a share of 46 per cent for financial and business services) Singapore officials say the economy is domestic manufacturing base.

With its current account balance of payments surplus, Singapore can readily afford to become a sizeable foreign investor in its own right, but with much of its surplus cash effectively controlled by the government, there are formidable obstacles in the way.

Not only does Singapore have to tread carefully to avoid offending its less affluent neighbours. The direct and indirect involvement of the government in much of domestic industry makes expansion abroad harder.

Ideally the government should now stand back and let business get on with it. Senior ministers and officials say it intends to do so increasingly, but this will be a delicate task as, taken to its logical conclusion, it would involve a considerable dilution of power in Singapore's fundamentally authoritarian society.

The methodical way in which the government has programmed and regulated the economy has discouraged local entrepreneurs and made for a business community that appears strangely risk averse. Unlike Hong Kong, Singapore cannot boast a buccaneering spirit of a Shanghai-like émigré community. Its home-grown tycoons are few and far between.

The strongest enterprise culture resides in the foreign multinationals and, paradoxically, in the government, and that is not necessarily about change.

"If you want to set up a company and turn a fast buck, you probably want to set up in Hong Kong rather than here," says Mr Lee Hsien Loong, trade and industry minister.

Government companies, he adds, "give their competitors quite a run for their money." The country's future success will depend in no small measure on the ability of its civil servants and planners to continue their astonishing record for picking and promoting winners.

PM

INTEREST RATE RISK MANAGEMENT CENTRE

SIMEX INTEREST RATE FUTURES MARKET

| Price Vendor | Eurodollar | Eurodollar Options | Euroyen | Euroyen Options | Euromark |
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| --- | --- | --- | --- | --- | --- |



Singapore Airlines Boeing 757 (above) at Changi International. The T1 terminal (right) is being upgraded to match the new T2



■ AEROSPACE: mixed forecasts for 1991

Civil work increases thrust

MORE than 80 of the world's leading aerospace groups can be found in Singapore.

Companies such as France's Aerospatiale are competing alongside GE Aviation Services, Sunstrand, and United Technologies for a piece of the Asia-Pacific action, a market expected to provide the most business in the next 20 years. The industry in Singapore is projected to hit the \$20bn mark by 1995 after expanding 20 per cent to \$12bn last year. However, there are mixed forecasts for 1991.

The Economic Development Board, which gathers investments for Singapore, attributed the 1990 performance (which does not include military production) of the aerospace

help it to register the high growth rate. Airbus should know — its new orders are entirely from Asia from clients such as Cathay Pacific and Malaysian Airlines.

It adds that, for the first time in history, Asia-Pacific airlines, not European or US carriers, will have enough clout to become the main thrust for a completely new commercial aircraft type, more likely to be wide-bodied and capable of carrying 600-800 passengers for long hauls.

Such forecasts could not have come at a better time for Singapore, which aspires to become a leading component centre for multinationals, a service support centre for American and European aerospace and aircraft-related companies and a leading manufacturing and business centre for aviation-related activities.

Less than 10 companies are certified by the Federal Aviation Authority to carry out third party Section 41 modifications. Two are from Singapore Airlines and Singapore Aerospace (Sae). Such work, one of the fastest-growing activities as more stringent safety requirements are set, is on the tree from a jet's nose to the edge of the tail section.

Sae has a competitive advantage over most rivals with its quality work (60 per cent of its 2,000 staff are skilled) and fast turnaround time of 31 days to carry out Section 41 repairs against Hong Kong-based Haeco's 36 days. The lack of hangars large enough to accommodate 747s prevents Sae accepting more orders. This is a problem that will be resolved by next year when a double bay hanger is completed. Turnover has risen 17 per cent above its projected \$820m for last year, lifting operating profit 33 per cent higher than 1989 to \$11.6m.

Sae agrees with an ICAO forecast that passenger traffic and cargo will rise in the Asia-Pacific region to outstrip Europe.

Singapore is too small a country to design, manufacture and sell its own aircraft but it does development work on prototypes. Using its skills honed

over the past 15 years, it has a 15 per cent stake in a \$200m tripartite venture to build and market a light five-seater helicopter for the Asia-Pacific region called the F120.

Its partners are Aerospatiale (54 per cent) and the China National Aero-Technology Import & Export Corporation (Caito), with 30 per cent. New composite materials will be used for the body of the plane, seen as an successor to the Gazelle and Lama and complementing the Eurocopter.

The F120 prototype will be ready in 1992, with 1,500 to 1,800 units being produced over 10 years. Sae is involved in the conceptual phase, the making of the prototype, producing certain parts, and marketing.

Its focus, following industry trends, is towards civilian work

while production will be carried out in China, which is expected to be one of the biggest markets with a shopping list for 200 helicopters.

Sae has long had a joint venture with Aerospatiale in Samoa, which is responsible for its helicopter flying in Asia.

The company will continue its thrust into the commercial wide-bodied aircraft maintenance market with its new facility in Alabama, US, and joint venture in the UK and Ireland.

Defence-related work, mostly from its mainstay, the republic's air force, will still be important, but Sae's increasing commercial activities (comprising 30 per cent of the business) is expected to fuel growth. Its customers include the US forces, Kuwait Airways and the Nigerian Air Force.

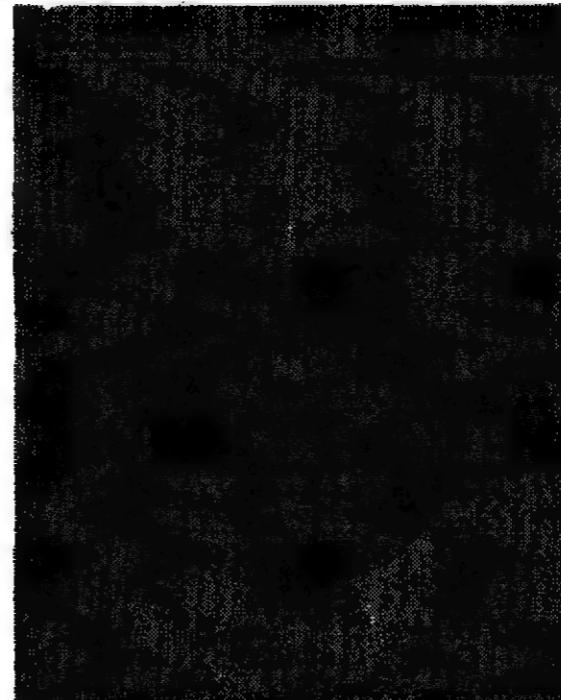
Sembawang, another state-controlled company, is looking at aviation as the next core business to diversify from its main shipbuilding and repairing business so as not to have its earnings cycle dictated by the fortunes of primarily one industry.

Sembawang is in a joint venture with Caito, using its mar-

king and sales capability to sell Chinese aircraft in the Asia-Pacific. Caito produces a competitive aircraft, the Y12, which was certified by the British Civil Aviation Authority. Sembawang's other aviation joint ventures are in Sembawang Helicopter Airline Tour and Aviation Services, and Harbin Aircraft Manufacturing.

Joyce Quek

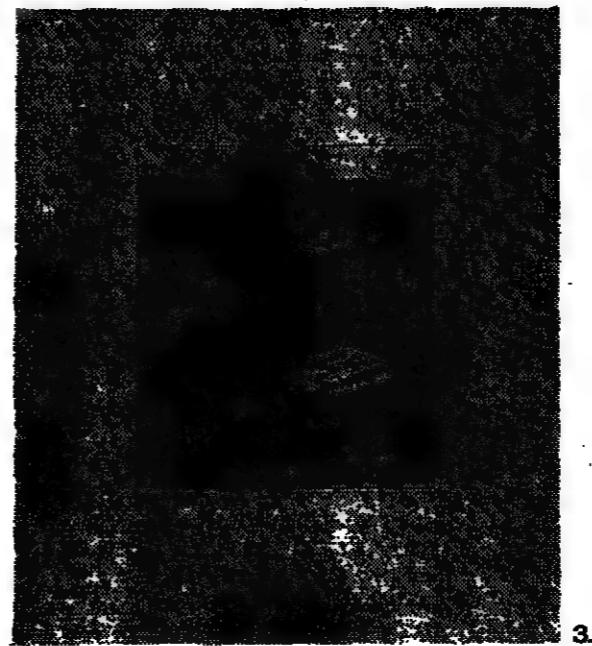
SINGAPORE ANNUAL REPORTS



OCBC Bank, one of the Big Four local banks in Singapore, offers a comprehensive range of banking and financial services. With total assets of US\$18 billion and total shareholders' funds of US\$1.4 billion, the Bank achieved a profit of US\$129.4 million in 1990. Supported by an international network of 95 branches and offices, as well as over 400 correspondent banks, it is poised to build itself into a universal bank with a strong regional presence.



Singapore Press Holdings Limited is one of the largest industrial companies in Singapore, with a market capitalization of \$1.8 billion (December 28, 1990), ranking 6th on the Stock Exchange of Singapore. The Group enjoys a sustained growth in profit over the years. Trading profit before taxation for FY 90 rose 50% to \$182.4 million on a turnover of \$531.6 million. Apart from publishing almost all the newspapers in the island nation and a range of magazines, SPH has also ventured into electronic publishing and audiotext services.



DBS BANK
DBS Bank is Singapore's largest bank in terms of profits, assets and shareholders' funds. In 1990, it recorded consolidated net profits of US\$164.6 million, a 14.4% increase over 1989. Group assets excluding contra reached US\$19.3 billion. As at end-1990, the Bank's capital adequacy ratio was about twice the minimum of 8% set for 1992 by the Bank for International Settlements.

The Bank is now entering a new phase in its development, where the drive for international business will be pursued vigorously. Its mission for the 1990s is to build on its prominent position in Singapore to be a leading bank in the Asia-Pacific.

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AIRTROPOLIS

Airport lounge with designs on the future

Is Airtropolis an ambitious name for an airport? The much-lauded Singapore Changi International airport, which has become a tourist spot, calls for something special.

Changi International has been named the world's best airport so many times that, in the month before the second terminal or T2 started operations last November, more than 100,000 people paid to tour the \$1.5 billion world.

"The word Airtropolis, with a futuristic feel, is one that connotes a very special and exciting place where things happen," explained Mr Lim Hock San, director-general of the Civil Aviation Authority of Singapore.

The two terminals offer the traveller so many services and facilities that a mini-city has emerged.

It is design, innovation, and state-of-the-art technology providing speed, efficiency and service to cater to the traveller's every need.

Its aim is to allow passengers to clear immigration, collect their baggage and pass

through customs in 20 minutes.

Those in transit can use the Changi Skytrain, the first high speed automated passenger transit system outside the US, which connects the two terminals and offers 100 shops, 75 dayrooms, 20 restaurants, business centre and medical centre.

T2 has improved on its predecessor's attractions — from a cinema centre, the first in an Asian-Pacific airport, to a multi-purpose hall, valet parking and air-conditioned taxi stand.

The secret of Airtropolis is that it was designed with the family in mind. Bored youngsters can use the playrooms or Science Discovery Corner while mothers relax at the beauty salon and fathers at the lounge.

Business executives can hold conferences or even meet local clients without leaving the terminals.

The main complaint about T2 is its size — it is too large, necessitating some walking. However, more space was incorporated into its design. Although it handles the same

number of passengers, T2 has 30 per cent more space, some luggage retrieval belts are longer to accommodate baggage from future larger aircraft — its gatehold rooms hold 500, not 300 passengers.

The ambience exudes the feeling of space with high ceilings, floor-to-ceiling windows to filter daylight and glass abounding where possible. Light, warm colours, ornate tropical plants and waterfalls banish the sterile, cold look of many airports.

T2 was designed to comfortably cope with 16m passengers with Asia-Pacific's largest passenger handling capacity. It is built to 53 airlines flying to 111 cities in 83 countries.

In 1990 there was a 10.5 per cent growth in passengers to 15.6m, passenger handling capacity increased to 24m with the opening of T2, to 36m with T3 by the turn of the century and to 50m with T4.

Changi is not resting on its laurels. T2 will undergo a \$250m upgrading to match T2 and cope with a forecast 26m passengers in 1995.

JO

SINGAPORE 6



Water fun: the lagoon at the Sentosa Island theme park (above, right) which widens the tourist options



■ TOURISM: in a good position to play the role of an usher

An alliance of regional rivals

SINGAPORE is facing challenges posed by some of its neighbours in the tourism industry in an unusual way.

It developed a two-pronged response to the challenge of regional and global tourism. It aims to consolidate and further strengthen its own tourism product while playing its part to market the broader attractions of its Asian neighbours. The authorities believe this to be in the interests of the region.

The Singapore Tourist Promotion Board's (STPB) stance is that the true tourism competition comes not from its neighbours but from other regions of the world, particularly well-established tourist destinations

Singapore continues to develop its own tourism infrastructure and attractions

such as the Caribbean or the Mediterranean.

The mood in Asia is being currently cooperative, the comes no more. The concept of marketing the

region as an alternative to the Caribbean or the Mediterranean has merit.

The appeal of ASEAN as a region is much greater than any single country. And yet, diversity is available in a compact geographical area where tourism infrastructure and air access has improved immensely over the past five years.

So the city-state does not apply the traditional definition of competition to its neighbours. Instead, co-operation in developing the region's tourism potential is at the core of the STPB's tourism strategy - part of its marketing effort to assist visitors to Singapore to explore the attractions of neighbours Malaysia and Indonesia to further vary their experiences.

Together with its ASEAN neighbours, the republic is promoting the multifaceted attractions through several ASEAN Year campaigns.

Economic co-operation is evident in the Growth Triangle where multinationals in Singapore unwilling to upgrade and automate in the light of higher wages are steered to Johor.

Malaysia, and the Riau Islands of Indonesia, which have lower land and labour costs.

Singapore benefits by offering its marketing, management and financial expertise. The idea of multilateral co-operation was mooted on the basis that Singapore prospers with rather than at the expense of its neighbours.

The republic is in an excellent position to play usher. Last year, visitors to Malaysia doubled from 3.7m in 1989 to 7m arrivals, of which 65 per cent came through Singapore.

The republic enjoyed a 20 per cent increase in earnings in 1990 to \$37.5m or 6 per cent of its gross domestic product.

The ASEAN Tourism Information Centre's preliminary 1990 report on the industry concluded that the region will continue to be its own best tourism market as the importance of intra-ASEAN travel grows

and the regional economy strengthens.

In 1989, the five ASEAN countries, excluding Brunei, earned \$10.2bn in tourism with 86.8 per cent of the 16.4m arrivals being intra-ASEAN travel. ASEAN nations experienced 15.3 per cent growth in arrivals in 1990, which recorded more than 17m visitors.

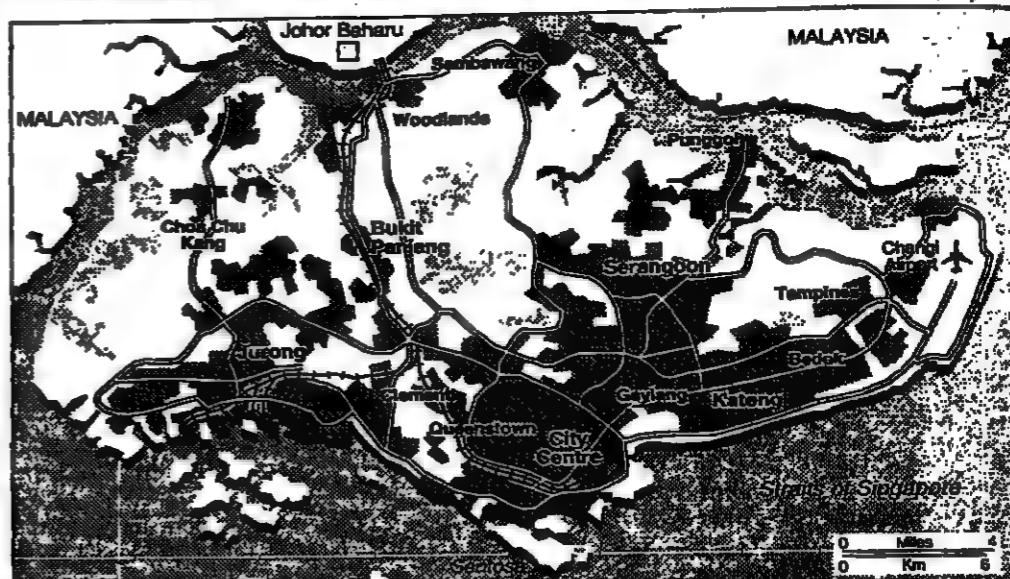
Singapore was not spared the sharp worldwide drop in tourist arrivals during the Gulf War.

Hotel occupancy rates sank as low as 30 per cent before recovering back to 70 per cent levels. Special discounts are being offered for the next few months to attract local and foreign custom.

Even the finance minister, during his budget speech in March, gave some help to the hotels, restaurants and tourist-related shops adversely affected by the Gulf War's secondary effects. He reduced the tourism excess rate from 4 to 3 per cent for a year to tide them over their difficulties. The STPB expects the industry to pick up soon while others forecast recovery around the year end.

Though he disagrees with the Caribbean comparison, Johor's chief minister, Mr Tan Sri Muhyiddin expects more tourism for the Growth Triangle. He is assuming the opening up of a market in cash-rich visitors from Japan, Taiwan and South Korea on the back of their strong economies. Based on this assumption, the triangle partners are forecasting 22.5m visitors yielding some \$22bn in 1992.

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■ COMMUNICATIONS: doubts about controls

Services open up an undesirable world

NOTHING has struck home as vividly to some people in Singapore as the oft-repeated tale of traders who sold US dollars immediately after watching on Cable News Network the faces of Mr James Baker, US Secretary of State, and Mr Tariq Aziz, Iraq's then foreign minister, after failure to resolve the Gulf crisis. Singapore traders and businessmen, on the other hand, bought US dollars and were left "holding the baby" as one observer put it.

The difference in reactions

"You need good communication links to compete worldwide."

was that the sellers could see and size up instantly what was happening based on real time information.

The difference from hearing of the event minutes later on the radio could mean millions of dollars lost.

This fact was noted by those promoting Singapore as a leading foreign exchange and financial futures centre, one whose traders require up-to-date news.

The fast pace of technology is forcing Asian governments to re-think their control over what is seen by their populace. Most are wary of the unsettling effect of undesirable western influences portrayed on entertainment programmes and films.

However, control is becoming increasingly moot when technology can make receivers small enough to fit into a suit case.

In deciding to open up to more instant and global communications, Singapore acknowledges that rapid advances in broadcast technology will force the examination of its policies on trans-boundary broadcasting and cable television.

The republic boasts many world firsts in introducing the latest in telecommunications but is lagging in the areas of privately-installed satellite dishes, cable and global television. By contrast, satellite dishes are operating in Hong Kong, Indonesia, South Korea and the Philippines.

The acting minister for information for

Mr George Yeo said: "One day it may not be possible for the government to regulate but, for as long as it is possible . . . let's have some controls in place."

The trade-off was that, for the controls to work, there had to be more choices for the public. Hence, the scheme to introduce two or three more ultra high frequency television channels within a year, later moving on to microwave and cable.

Many will be pay channels charged on a subscription basis to meet the needs of specific segments of the community. An arrangement may be negotiated with the BBC's World Service TV.

Mr Yeo's reckoning of 10 to 15 years before regulations against household satellite dishes become impractical is too long, argued outspoken government MP, Mr Lim Boon Heng.

He believes that global television must come soon because "if we aim to be a global city, it is to be soon or in 10 to 15 years' time!"

In response to repeated lobbying by the financial community for access to CNN and other foreign news stations, the government will be issuing temporary licences of \$61,000 to financial institutions and government bodies to operate satellite television receive-only dishes to get live news broadcasts.

We have no natural resources. To make a living, they have to be of quality and at competitive prices. To do that, we need a good communications infrastructure. Whether you are a manufacturer, trader or forex dealer, you need good communication links to compete worldwide," said Mr Tan Guow Ching, permanent secretary at the communications ministry.

Singapore has invested heavily in its communications infrastructure and stressed excellent service. To maintain its advances in communications, it is building a third air terminal, redeveloping land for a fourth terminal and third runway; building a new container port at Pasir Panjang; and participating in an ASEAN all-optical fibre cable network.

However, it is not good enough to just get on-line real time market-sensitive information, there has to be an accompanying liberalisation of censorship of news and entertainment programmes.

The long awaited film classification system begins on July 1 with a restricted category, barring viewers under 12 years old and X-rated films that are banned. Censorship rules for publications and forums will be.

Mr Goh Chok Tong, prime minister, set up Mita to help inform, educate and entertain as part of Singapore's goal to make the republic a hub city of the world; and to build an economically dynamic, socially-cohesive, and culturally-vibrant society.

He wants to pay more attention to public and media relations to better explain public policies at home and abroad. This and the relaxation of censorship acknowledges the growing sophistication of a people who travelled widely and often enough to know what the West offers.

As for the communications infrastructure, the business-like nation has strived to make it easy for multinationals to do business in Singapore.

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Singapore was the first to offer nationwide integrated services digital network (ISDN) where a group of fax machines sends messages five

times faster at costs lowered by as much as 80 per cent. Telephone rates are constantly being lowered, as much as 40 per cent to some countries; Singapore has the highest ratio of IDD calls, the most advanced photo-videotex service, the largest number of pages and cellular phones per capita.

When floated next year, Singapore Telecom will be the largest local company, with a market capitalisation of \$610bn. It grew to become highly profitable by offering the latest innovations, competitive rates, and good services. Like Singapore Airlines, it has learnt that instead of shutting out the world, it can offer its services anywhere, and be a world beater.

Joyce Quek

The Mass Rapid Transit railway

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Japan	July 9 1990
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China	November 19
Indonesia	Mar 22 1991
Philippines	March 28
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INSIDE

PepsiCo beats off snack attack

A strong performance from PepsiCo, the world's biggest drinks company. The group announced an improvement in first quarter net earnings. The rise was largely due to growth in the soft drinks and snacks businesses, offsetting lower sales from PepsiCo's foods operations. Karen Zagor reports. Page 24

Timber

Few American lumber mills — other than property — have been battered harder than the forestry industry over the past year. The time is now ripe for a major shake-up and it appears likely that a series of acquisitions, financial restructurings, mill closures and product-line adjustments are on the cards. Bernard Simon reports. Page 24

Bundaberg hits at Tate

Bundaberg Sugar, Australia's third-largest producer, yesterday fired another volley in its battle to fend off Tate & Lyle's hostile bid. Directors of the Australian company's offer was pitched at Australian Sugar in March last year, following a valuation by Macquarie Bank. Page 28

Looking for signs of

Lafarge Copepe, the largest cement and construction materials group in France, is looking for signs of market recovery in its main North American and European markets. Despite market bright spot of profitability — such as Spain — Lafarge also has in cope with difficulties in the cement and building industries. George Graham reports. Page 22

Things hot up in the drought

Temperatures have been rising in the drought-hit farmlands of England's south-east since the National Rivers Authority warned farmers that it might restrict irrigation in daylight hours in some cases and ban it altogether in others. Page 32

Tight times for suits

It's been tough on High Street menswear shops as 1,500 outlets closed in the UK last year. Moss Bros Group, the menswear retailer and hirer, saw its pre-tax profit tumble by 41.6 per cent, largely as a result of a fall in internet income and property profits. Turnover, however, advanced 7 per cent and its share of the British market rose 1.2 per cent. Jane Fuller looks at the reasons behind the group's fall. Page 27

Market Statistics

	Employees ('000)		Turnover (£bn)	
1986	50		6	
87	45		5	
88	55		7	
89	50		8	
90	45		9	
91	40		10	
92	35		11	
93	30		12	
94	25		13	
95	20		14	
96	15		15	
97	10		16	
98	5		17	
99	0		18	
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81	0		00	
82	0		01	
83	0		02	
84	0		03	
85	0		04	
86	0		05	
87	0		06	
88	0		07	
89	0			

INTERNATIONAL COMPANIES AND FINANCE

Axe falls on N American forestry

A big shake-up looms in the battered industry, writes Bernard Simon

The harsh bite of recession, plus far-reaching changes in the market for products, are creating the need for a big shake-up in the North American forestry industry.

A spate of acquisitions, mergers, financial restructuring, mill closures, and product mix adjustments are among the likely outcomes as US and Canadian companies, some of them heavily burdened with debt, ponder their response to the unexpectedly severe turbulence.

In a typical comment, Mr. Amit Wadhwani of J.I. Wadhwani & Co., a New York securities firm, said: "You've seen some excesses and you're going to see some unwinding."

Few sectors other than real estate have been battered harder than the forestry industry over the past year. Its biggest customer — the publishing and construction industries, for instance — are themselves among the most financially-quezzed victims of business slowdowns.

With the sole exception of Kimberly-Clark, the tissue maker, which is as much a consumer products company as a forestry one, the industry leaders suffered steep declines in first-quarter earnings. Several are deep in the red (see table).

The \$7m loss posted by Georgia-Pacific, the biggest producer, would have been \$55m were it not for the sale of containerboard and corrugated packaging businesses.

Mr. Gary Palmero, analyst at Oppenheimer and Co., estimates that the shares of forestry companies are now at their biggest discount to book value — over 50 per cent on average — in more than 30 years.

No improvement is likely in

First Quarter 1991 Paper Company Earnings (\$m)	Sales	% change	Net income	% change
	on year		on year	
International Paper	3,100.9	-3.1	122.0	-27.7
Georgia Pacific	2,776.0	+4.9	(7.0)	-N.M.
Weyerhaeuser	2,002.7	-10	52.4	-60
Kimberly Clark	1,987.8	+6.0	120.3	+2.6
Scott Paper	1,284.2	-4.7	29.3	-51.2
James River	1,169.5	-18.8	58.4	-21.0
Champion Intern'l	1,164.8	-9.3	14.8	-78.8
Westvaco	1,097.2	-3.5	13.4	-68.1
Union Camp	722.1	+4.1	(10.0)	-N.M.
Westvaco	573.3	-2.1	16.5	-84.3
Williams	467.2	-	5.5	-87.0
Louisiana Pacific	362.4	-29.7	(8.6)	-N.M.
Federal Paper Board	331.8	+4.7	27.9	-28.1
Stone Container	1,326.8	-5.1	1.3	-98.1

Source: Company Reports Research Associate: Rhys Ashurst

was supposed to take effect on January 1 has been quietly abandoned. Discounts are the order of the day.

Finally, worrying as the industry is growing capacity, capacity is being reduced, but also by the start-up of pulp and paper mills conceded during the heady days of the late 1980s.

Mr. Palmero estimates, for instance, that US newsprint capacity will grow by almost 5 per cent this year and another 1.6 per cent in 1992.

Meanwhile, the cost of building new mills, modernising old ones, and of acquisitions has swollen the industry's debt.

Georgia-Pacific's long-term debt more than doubled to \$5.2bn last year following the purchase of Great Northern

McKee.

Stone Container of Chicago, which is widely regarded as one of the weakest companies in the US industry, has \$600m in debt maturing this year, and another \$471m in 1992.

An analysis of the highly-leveraged new projects in the Ponderay newsprint mill

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Israel is advised to break bank sale contract

By Judy Matz
in Jerusalem

ISRAEL'S attorney general has advised the government not to sell the Israel Discount Bank group back to its original owner, Mr. Raphael Recanati, because of charges against him for his role in a share price scandal.

Although the industry's fortunes are bound to improve when the economy picks up, producers also face wrenching structural changes.

Trees once regarded as more than weeds are increasingly being used in timber products, pulp, and some grades of paper. Producers of high-quality timber from the north-west US and western Canada, cutting to remain competitive, are moving as fast as possible away from "commodity" grades to value-added building materials and manufactured paper products.

Environmental pressures are also forcing changes. The growing use of recycled paper is eroding demand for virgin timber. Strict environmental protection rules threaten to shrink the amount of timber available for cutting, while pushing up transport and logging costs.

Some companies have started to face reality. Weyerhaeuser has sold assets worth \$400m in the past two years, including a hardwood factory and a beauty side centre. Abitibi-Paper, the biggest Canadian newsprint producer, will soon shut down one of its mills.

Analysts are dividing the industry's players into the strong and the weak. The latter group, which includes Stone, Boise Cascade and most of the Canadian companies, are likely to undergo the most radical surgery during the looming shake-up.

Firestone in Argentine tax row

By John Barham in Buenos Aires

THE ARGENTINE subsidiary of Firestone, the Japanese-owned tyre company, has threatened to close down if the government forces a demand for an estimated US\$60m-\$100m in back taxes.

Several other subsidiaries of multinational companies also face heavy tax demands. Among them is British American Tobacco and Perkins.

However, Firestone, headed by Mr. Manuel Balbis, who is also president of Argentina's American Chamber of Commerce, has taken the most aggressive stance towards the DGI, Argentina's tax department. He said: "Our net worth is about \$22m. There is no way we can pay the kind of money they are asking for."

The opening price of the shares when the company was privatised last summer was \$10,000 pesos and the current share price is \$2,200 pesos.

The share sale raised some \$50m. The company plans to spend 115m pesos this year on purchases of state sector food processing plants, a metal works, and on property and retail trade investments.

Mr. Darin Przywierski, the managing director, said he was "confident" about this year's results.

Mr. Wieslaw Panter, the managing director at the Kroeno glass works has resigned after trading in the company's shares were suspended during last week's session on Warsaw's new stock exchange. The suspension came when the number of potential sellers exceeded buyers by over 5 to 1 and the company's share price was fixed at \$4,000 pesos or 10 per cent below the previous week's price to await the next session taking place today.

Business Centres of the US has set up a joint venture with the Warsaw central district authority to put up a new office building in the city.

Notice is hereby given that the Rate of interest for the period April 30, 1991 to July 29, 1991 will be fixed at 6.2625% and that the interest payable on the relevant Interest Payment Date, July 29, 1991 against Coupon No. 20 in respect of US\$10,000 nominal of the Notes will be US\$156.56.

April 30, 1991, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

PT Inco hit by lower deliveries

PT INTERNATIONAL Nickel Indonesia (PT Inco), which was floated on the Jakarta stock exchange in April last year, saw first-quarter earnings fall by half, from US\$14.6m or 8 cents a share to \$8.6m or 4 cents, writes Kenneth Goodman, Mining Correspondent.

Lower nickel deliveries, down from 17.7m to 14.9m lbs, as the company was recovering from a boiler explosion which cut output, and higher production costs were only partly offset by higher realised nickel prices.

PT Inco, 55 per cent owned by Inco of Canada, realised \$3.02 a lb for its nickel in the quarter, against \$2.74 last time.

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April 30, 1991, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

Singapore press group up 30% against trend

By Joyce Quek in Singapore

SINGAPORE Press Holdings (SPH) succeeded in lifting both profits and turnover in the first half, realising the downward trend set by many publishing and newspaper groups worldwide.

Group turnover for the half-year to February of \$827.4m was 8.5 per cent higher, while group pre-tax profits jumped 30 per cent to \$70.6m from \$55.6m.

The improvement came on the back of higher advertising revenue in the first quarter, rationalisation of group operations and cost containment, and lower depreciation charges.

Although investment income of \$8.6m was pegged at the February 1990 level, provisions for a reduction in the value of investments of \$51.6m last time turned into a writeback of \$6.3m this half-year. This was due to higher market values.

A interim dividend of 8 cents per share was declared.

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April 30, 1991, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

Advertising decline hurts publishers

By Robert Gibbons

In Montreal

CANADA'S longest post-war recession and a drastic decline in advertising continue to take a heavy toll on the country's two largest newspaper publishing groups.

Southam, with 17 dailies, suffered a first-quarter loss of C\$13.4m (US\$11.5m), or 23 cents a share, against a profit of C\$14.7m, or 26 cents, a year earlier, on revenues of C\$412m, against C\$428m.

There is speculation of further staff cuts and possible asset sales. The group includes Commercial Printing and a large bookstore chain.

Torstar publishes Canada's largest daily, the Toronto Star, and operates Harbourfront Books. It earned C\$6.1m, or 16 cents a share, down from C\$10.2m, or 24 cents. Revenues were C\$311m against C\$329m.

Torstar owns 26 per cent of Southam's common shares and Southam 30 per cent of Torstar's non-voting stock.

The directors forecast that, with the end of the Gulf war, operating results for the second half year are expected to remain satisfactory.

The group's performance was in line with the forecasts of analysts, who expect advertising revenue to increase as the local economy picks up.

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April 30, 1991, London

By: The Chase Manhattan Bank, N.Y.

Agent Bank

CITIBANK

Bührmann-Tetterode

General Meeting of Shareholders

Shareholders and holders of certificates of shares in Bührmann-Tetterode N.V. are invited to attend the Annual General Meeting of Shareholders to be held on Tuesday, May 7, 1991 at 10:30 a.m. in the Okura Hotel, Ferdinand Bolstraat 333, in Amsterdam.

The agenda, as well as the Annual Accounts and the Annual Report are available for examination by shareholders and holders of certificates at the offices of the company, Paalbergweg 2, Amsterdam South-East, and at the National Westminster Bank PLC, Stock Office Services, Station Way, Crawley.

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WANKIE COLLIERY COMPANY LIMITED

FINANCIAL RESULTS FOR THE YEAR ENDED
28TH FEBRUARY 1991 AND DECLARATION OF DIVIDENDS

The audited results for the year ended 28 February, 1991 with comparative figures for the previous year are as follows:

SALES	1991	1990
Coal tonnes	4,785,193	4,499,491
Coal tonnes	154,774	167,101
	\$000	\$000
Sales Value (F.O.R.)	185,348	144,208
Net profit for the year	35,759	20,140
Less Taxation	—	—
Net profit after taxation	35,759	20,140
Extraordinary item	—	9,476
Profit after extraordinary item	35,759	10,664
Retained Profit brought forward	775	813
	\$000	\$000
Appropriations	36,434	11,477
To Capital Reserve	8,940	2,666
To General Reserve	20,000	8,036
	\$000	\$000
To dividends	28,940	10,702
Interim Paid	2,393	—
Final Proposed	4,785	—
	\$000	\$000
Retained profit carried forward	7,178	—
	Cents	Cents
Earnings per share:	75.0	42.0
INTERIM	10.0	—
FINAL	15.0	—

The calculation of earnings per share is based on the profit of \$35,759,000 (1990 - \$20,140,000) and the weighted average of 47,852,677 shares (1990 - 47,852,677 shares) in issue during the year. For purposes of calculating the number of shares, effect has been given to the special rights attached to the "A" ordinary shares.

No tax is payable as the company has an assessable loss.

WCC coal sales were 143,146 tonnes or 5.7% above the previous year. HPS coal sales were 140,356 tonnes or 7.1% above the previous year. Whilst this is an improvement, total HPS sales were down by 173,606 tonnes.

Coke sales amounting to 154,774 tonnes were 12,327 tonnes or 7.38% below the previous year. Although the coke oven battery continued to operate at the minimum safe operating capacity, the company's stocks have increased due to the static local demand for coke and the stiff competition being experienced in the external markets due to high transport costs.

The Chairman's review together with the Annual Report and accounts for the year ended 28 February, 1991 will be posted to members on or about 30 May, 1991 and the Annual General Meeting will be held on 5 July, 1991.

FINAL DIVIDENDS
At a meeting of the board of directors held on 26 April, 1991 it was resolved that final dividends number 124 of 10 cents per share payable on the ordinary shares and number 11 of 13.33 cents per share payable on the "A" ordinary shares be and are hereby declared in respect of the year ended 28 February, 1991. These dividends will absorb \$4,785,000.

The dividends are payable in Zimbabwe currency or about 7 June, 1991 to shareholders registered in the books of the company on 17 May, 1991. The transfer registers will be closed from 18 May, 1991 to 24 May, 1991 inclusive.

Withholding tax will be deducted from dividends applicable. Remittance to external shareholders is subject to Exchange Control approval.

By order of the Board.

E.P. Monteiro
SecretaryHarare
26 April, 1991

DIRECTORS: N. Kudanga (Chairman), G.E. Swartzen (Managing), D.J. Pr. Dr. F. Munszenroeder, D.E.N. Mwanga, C.C.W. Pinto, A.E. Stevenson, Professor J.G. Vos.

Enskilda

Is pleased to announce
the formation of

Enskilda España, S.A.

President and Managing Director.
José M. PemanMonte Esquinza, II
28010 MADRID

Telephone: Madrid 319 0899

Telefax: Madrid 308 3000

Australia and New Zealand
Banking Group Limited
(incorporated with limited liability in the State of Victoria)

U.S. \$300,000,000

Perpetual Capital Floating Rate Notes
For the six months 30th April, 1991 to 31st October, 1991 the Notes will carry an interest rate of 6.525% per annum with an amount of U.S. \$333.50 per U.S. \$10,000 Note and U.S. \$8,337.50 per U.S. \$250,000 Note, payable on 31st October, 1991.

Listed on the Luxembourg Stock Exchange.

Bankers Trust
Company, London

Agent Bank

INTERNATIONAL COMPANIES AND FINANCE

PepsiCo turns in
13% rise despite
snacks setback

By Karen Zagor in New York

PEPSICO, the world's biggest soft drinks company, yesterday turned in a 13 per cent rise in first-quarter net earnings with strong growth in its soft drinks and restaurants businesses offsetting lower results from its snack foods operations.

The figures were at the low end of expectations and shares in PepsiCo fell \$1 to \$31.40 at midday yesterday. For the three months to March 23, PepsiCo recorded net income of \$205.4m or 25 cents a share, against \$181.9m or 23 cents a year earlier. Sales advanced 12 per cent to \$4.12bn from \$3.65bn.

Pre-tax profits in the first three months of 1991 rose 15 per cent to \$161.1m from a year earlier. PepsiCo's soft drinks business suffered from the loss of the Burger King account and volume in the latest quarter fell 1 per cent.

Sales, however, rose 7 per cent to \$1.4bn and operating profits for the

increased 8 per cent to \$161.1m. Operating profits from PepsiCo's international soft drinks division surged 45 per cent to \$17.7m on sales which climbed 35 per cent to \$34.6m.

Growth was more modest for PepsiCo's domestic soft drinks operations, where operating profits rose 1 per cent to \$143.4m on sales up 10.6 per cent.

PepsiCo's three restaurant chains - Pizza Hut, KFC and Taco Bell - reported earnings of \$119.4m, up 35 per cent from the previous year, or 11 cents per cent increase in sales to \$1.5bn. PepsiCo said the results were driven by the exceptional performance of its US business.

Operating profits from PepsiCo's snack foods fell 4 per cent in the 1991 quarter to \$17.5m on sales which rose 16 per cent to \$1.22bn.

The company attributed the decline to increased promotional spending and a shift into more competitive product categories.

NCR enlarges board to
keep its chief executive

By Nilda Tait in New York

NCR, the Ohio-based computer manufacturer, engaged in a multi-billion dollar battle with American Telephone & Telegraph (AT&T), which moved to enlarge the size of its board, thus allowing its chief executive, Mr Charles Exley, to remain on it.

In March, NCR shareholders voted in favour of an AT&T motion which sought to replace Mr Exley, together with three other NCR directors, by four AT&T directors, on the board.

As a result, Mr Exley and his three fellow directors were due to leave the board tomorrow when their AT&T nominees would take their places.

However, the NCR board decided at a meeting on Sun-

day that it would increase the size of the company's board to 14. It would reappoint Mr Exley as one of the new executives, while Mr Gilbert Williamson, NCR's president, would fill the other. Mr Exley would continue as chairman of the board, NCR said.

There was no immediate response from AT&T, which declined to say whether it had agreed to the change. After further talks at the weekend, both companies said they were making progress towards an agreed deal, although AT&T yesterday described the state of play as "stable".

AT&T offered to increase its bid price to \$110 a share earlier this month, but only in an all-paper deal.

Arco posts decline in
line with expectations

By Karen Zagor

ATLANTIC Richfield (Arco), the Los Angeles-based oil and gas company, yesterday posted a decline in underlying first-quarter earnings, in line with its earlier predictions.

Arco's 1990 results were distorted by a \$22m gain from a change in accounting methods and \$23m after-tax charges relating to environmental clean-up costs and tax provisions.

Including these one-time items, Arco's net earnings for the first three months of 1991 dropped 41 per cent to \$551m or \$2.17 a share from \$852m or \$3.55 a year earlier.

Mr Lodwick Cook, chairman, said the first-quarter results reflected unseasonably low natural gas prices, lower average crude oil prices and lower margins and volume for chemical operations. These more than offset stronger refining results and higher crude oil and natural gas output levels.

Arco's worldwide oil and gas exploration and production operations earned \$261m after

tax, down 19 per cent from \$318m a year ago. Refining and marketing earned \$74m against \$72m.

Arco's average price for domestic crude oil slid 8 per cent to \$31.40 a barrel, compared with \$34.22 a year earlier. Average domestic gas prices fell 12 per cent to \$1.68 per thousand cubic feet from \$1.88.

First-quarter after-tax earnings from Arco's \$3.4 per cent interest in Arco Chemical dropped to \$22m from \$71m.

The results included a \$9m pre-tax charge related to a shutdown of an Arco Chemical plant in Texas.

©National Intergrup has signed a definitive agreement to sell its Permian oil distribution subsidiary to Ashland Oil for about \$75m in cash and 2.2m Ashland common shares, Rector reports. It said Ashland would also assume about \$22m in debt and Permian would forgive about \$16m in debt owed it by National Intergrup.

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As a result of these transaction, the current subscription price for the respective Warrants shall be adjusted retroactively from 1st February, 1991. The subscription price in effect for the 1991 Warrants prior to such adjustment is Yen 1,690.20 per Share and the adjusted subscription price in effect for the 1992 Warrants prior to such adjustment is Yen 1,690.60 per Share and the adjusted subscription price will be Yen 1,691.00 per Share.

SEKISUI HOUSE, LTD.

By: The Bank of Tokyo Trust Company as Disbursement Agent

Dated: April 30, 1991

U.S. \$500,000,000

Subordinated Floating Rate Notes Due January 30, 1996

Notice is hereby given that the Rate of Interest has been fixed at 6.20% and that the interest payable on the relevant Interest Payment Date May 31, 1991 against Coupon No. 26 in respect of US\$1,000 nominal of the Notes will be US\$161.32.

April 30, 1991, London

By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITICORP

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UK COMPANY NEWS

Moss Bros trimmed 42% at £2.4m

By Jane Fuller

Moss Bros Group, the menswear retailer and hirer, saw pre-tax profit for the 12 months to January 26 fall by 42 per cent to £2.3m after a sharp reversal in interest income and property profits.

The comparative figure of £4.03m for the year to January 27 1990 had been helped by an exceptional profit of £210,000 on the sale of a central London property.

A full tax payment on a 1988 property sale – of a Covent Garden site which netted £2m – halved interest received during the year to £785,000 (£1.5m).

Mr Roland Gee, managing director, said those two factors accounted for about 21.5m of the 21.7m fall in pre-tax profit. "Operating" profit declined by 11 per cent to 21.6m.

Turnover advanced by 7 per cent to £54.76m (£51.1m). The company opened a net five stores, bringing the total to 98 covering 150,000 (140,000) sq ft.

Mr Gee said a further 10,000 sq ft of planned expansion was shelved until conditions improved.

He claimed the company's share of the men's suit



Tower Hamlets

Roland Gee: expansion shelved until conditions improve

market had risen from 5 to 5.5 per cent as 1,500 menswear shops had closed during the year.

Most of the expansion had come from the Suit Co shops, in the mainstream division, where sales rose by just over

19 per cent to £22.2m (£18.5m).

The more up-market Savoy Taylors Guild chain – the classic division – grew to about 21.7m (£16.1m).

Mr Gee said it had been affected by what Austin Reed described last week as "the

white-collar recession in the south-east of England.

Cecil Gee, the fashion division and the only one of the three chains not to include a suit hire service, inched ahead to £13.7m (£13.5m).

Costs had, however, been hit by rent reviews where Mr Gee said the Next expansion of the late 1980s had pushed up the "rental evidence".

Another adverse factor was the uniform business rate, where increases had often been 30 per cent.

Payroll costs had been controlled, partly because they were sales and profit related.

Staff will accept a reduction in numbers more readily if they are paid on commission," he said.

Net cash held on January 26 amounted to £9m (£14m). Capital spending had fallen to 23.8m (£35m) and would be down again this year.

Earnings per share fell to 9.43p, compared with 16.35p including property profit and 13.11p without it.

The final dividend is held at 3.5p to give an unchanged total of 5p.

The Moss and Gee families hold 49 per cent of the equity.

Corporate side buoys Wensum

By Michiyo Nakamoto

THE RESILIENCE of its corporate clothing business helped Wensum, the clothing company, report a 17 per cent rise, from £235,000 to £245,000, in annual pre-tax profits.

The improvement for the year to January 26 1991 came on turnover of £3.86m (£3.55m) which included a 33 per cent sales increase in its corporate wear division.

This side of the business was not subject to the same degree of slowdown seen on the retail side, said Mr Andrew Hughes, chairman.

Operating profit in the corporate clothing business was up to £472,000 (£311,000). Although deemed satisfactory, results for the clothing side were not as buoyant. Turnover was up by 9 per cent to 25.32m and operating profit by 7 per cent to £490,000 (£252,000).

Gearing was reduced from 36 per cent to 18 per cent.

Earnings per share rose 12 per cent to 6.62p (5.85p) and a final dividend of 2.35p is recommended, making a total of 3.5p. The company was floated in July 1989.

Warringtons shares suspended pending finance statement

By Clare Pearson

SHARES IN Warringtons were suspended at 17.5p yesterday morning pending clarification of the commercial property company's financial position.

Alfred McAlpine, the construction group which last week announced a 1-for-2 rights issue and which owns 37 per cent of Warringtons' ordinary shares, immediately said that it had made full provision

for its investment in the company.

Warringtons' announcement came two months after it had first revealed it was attempting to refinance its business. Executives in the company were not available for comment yesterday.

In February's statement, Warringtons said the marked decline in the UK property market together with high interest rates had had a considerable effect both on the capital value of its developments and its ability to dispose of them.

In its 1990 accounts, McAlpine made a £20m below-the-line provision against its investment in the company. The shares were obtained

when it injected its property activities into Warringtons in June 1988. Later it also acquired 29.5m worth of preference shares in the company.

Warringtons has not reported results since June last year, when it announced a 26 per cent rise, from £1.05m to £1.3m, in pre-tax profits for the half year to March 31.

The share, down from 68p in April last year, hit a low of 17p on the statement two months ago.

The company expanded rapidly into property development

Mayflower back in black

THE MAYFLOWER Corporation, which disposed of its Tri-ang toy interests last September, yesterday reported a swing from losses of £1.1m to profits of £449,000 pre-tax for 1990.

Profits in 1990 were achieved in the second half. At the year-end all group companies were trading profitably.

Turnover totalled £13.7m (£16.3m) – the

group has interests in manufacturing, marketing, life assurance and pensions.

The results benefited from lower interest charges of £205,000 (£420,000) and exceptional income of £102,000 (provisions £747,000).

Earnings worked through at 1.65p (losses 0.45p). Extraordinary charges of £1.85m (£265,000) related mainly to the disposal of Tri-ang Leisure.



We've made things more reliable, efficient and productive.
And that includes our company.

Today, around the world, Honeywell Control Technology is helping make homes more comfortable, industry more productive, aircraft more efficient, and buildings more energy-wise.

And, we continue to improve the world around us, we continue to improve ourselves.

Which is why we've left computers behind. Reduced our dependency on defence to about

10% of sales. And given the Controls business our undivided attention.

We're already the world leader in Controls. And with this renewed and total focus, we're able to offer a better balance of solid, stable, less cyclical businesses. Businesses that capitalise on global demand and will, as the world industrializes, continue to grow.

And our increased attention to shareholders assures you of our commitment.

So when people depend on you, depend on Honeywell.

For more information, write to Honeywell Investor Relations, Honeywell Plaza, Minneapolis, Minnesota 55408, USA or call 0101-612-870-2121 (fax 0101-612-870-3875).

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THIS NOTICE IS IMPORTANT AND REQUIRES THE IMMEDIATE ATTENTION OF HOLDERS OF BONDS. IF HOLDERS ARE IN ANY DOUBT AS TO THE ACTION THEY SHOULD TAKE, THEY SHOULD CONSULT THEIR STOCKBROKER, LAWYER, ACCOUNTANT OR ANY OTHER PROFESSIONAL ADVISER WITHOUT DELAY.

LONRHO FINANCE PUBLIC LIMITED COMPANY
(the "Issuer")
(incorporated in England under the Companies Act 1948 to 1981)

NOTICE
to the holders of the outstanding £60,000,000 4½% per cent.

Convertible Guaranteed Bonds Due 2002
of the Issuer (the "Bonds") of the
EARLY REDEMPTION ON 14th JUNE 1991
of all the Bonds of the Issuer

Conversion Right Expiry Date: 7th June 1991

Redemption Date: 14th June 1991

NOTICE IS HEREBY GIVEN to the holders of the Bonds ("the Bondholders") that, pursuant to and in accordance with the Terms and Conditions endorsed on the Bonds ("the Conditions"), the Issuer will on 14th June 1991 (the "redemption date") redeem all of the Bonds then outstanding and not previously converted into Ordinary Shares of 25p each of Lonrho Plc (the "Guarantor"). The Bonds will be redeemed at a price equal to 103 per cent of the principal amount, together with interest accrued to such date.

Bonds may be converted into Ordinary Shares of the Guarantor at the Conversion Price of 203p per Ordinary Share, which results in a conversion rate of 12 Ordinary Shares for each £1,000 principal amount of Bonds. On 24th April, 1991, the middle market quotation of the Ordinary Shares of the Guarantor, as derived from the Daily Official List of The International Stock Exchange, London, was 265p per share. As provided in the Conditions, any Bondholder who wishes to exercise his right to convert must complete, sign and lodge, together with the Bonds and all unmatured Coupons concerned, a Notice of Conversion with either the Principal Paying and Conversion Agent or any of the Paying and Conversion Agents, as set out below, at any time up to the close of business on 7th June, 1991, when the conversion rights attaching to the Bonds will terminate.

On redemption, payments of principal and accrued interest will be made, in accordance with Condition 7 of the Bonds, against surrender of the Bonds and Coupons at the specified office of any of the Paying Agents listed below. Each Bond should be presented for redemption together with all unmatured Coupons appertaining thereto, failing which the amount of any such missing unmatured Coupons will be deducted from the sum due for payment on the redemption date. Each amount of principal so deducted will be paid in the manner mentioned above against surrender of the relative missing Coupons at any time not later than six years after the due date for the payment of such Coupon.

IMPORTANT

Value of the Ordinary Shares into which each £1,000 principal amount of Bonds is convertible based on the Current Market Price of the Ordinary Shares on The International Stock Exchange, London on 24th April, 1991 of 265p per Ordinary Share..... £1,305.72
Redemption Price (including accrued interest) for each £1,000 principal amount of Bonds..... £1,067.63

As at 24th April, 1991, £5,319,000 principal amount of Bonds was known to be outstanding. The attention of Bondholders is drawn to the Conditions and, in particular, to Conditions 5, 6 & 7, which contain further details regarding conversion, redemption and payments.

PRINCIPAL PAYING AND CONVERSION AGENT
Kredietbank S.A. Luxembourgeoise,
43 Boulevard Royal,
L-2955
Luxembourg

PAYING AND CONVERSION AGENTS
Kredietbank N.V.,
Arenbergstraat 7,
B-1000 Brussels.

30th April 1991

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY

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UK COMPANY NEWS

Fisons division moves into Europe with £10m buy

By Clive Cookson

FISONS, the pharmaceutical, scientific equipment and horticulture group, has bought the horticultural business of DSM, the Dutch chemical company, for £10m cash.

The business, DSM Agro Specialties, includes a variety of marketing and production units in the Netherlands and Belgium. Combined sales are believed to about £100m a year with operating profits of £10m a year.

The acquisition will increase the size of Fisons Horticulture, the smallest of the group's three divisions, by about 10 per cent and will take it into new geographical territory.

At present it operates mainly in the UK and North America. Apart from its UK operation in France, it has not been represented in continental Europe.

The deal represents something of a change of heart by Fisons, which used to have a 10 per cent stake in Asef, part of DSM Agro Specialties. Fisons



John Kerridge

John Kerridge: chairman and chief executive

sold out to DSM in December 1988.

Includes other professional and amateur horticulture businesses and a liquid fertiliser plant at Geleen in the Netherlands.

NEWS DIGEST

Slingsby slips back to £495,500

TAXABLE PROFITS OF HC (the UK York-based manufacturer of trucks, ladders and ancillary equipment) dipped from £205,000 to £195,500 over 1990.

The result included higher interest received of £54,000 (£45,000), which was achieved on sales totalling £21.1m, a net 7 per cent improvement on the previous year's £10.3m. At 11.5% of £195,500 (£156,000) earnings per share emerged at 38p (34p), and a recommended same-year final dividend of 5.5p keeps the total at 7.5p.

Attributable revenue for the half year to the end of March totalled £335,000 (£292,000). The interim dividend is lifted from 2.5p to 2.75p from earnings of 3.85p (3.71p).

The board expect to at least maintain the final dividend - 5.5p - previously.

A final dividend of 0.5p per share is up (nil) total. Earnings per share amounted at 11.5%.

Year-end earnings amounted to 11.5% per cent. The directors' objective is to reduce borrowings via internal cash flow and continuing sales of new cars.

Lowland Investment net assets dip

NET ASSET VALUE OF LIT (the Lowland Investment Group) amounted to £21.5m at March 31 taking prior charges of 1.5p per share, compared with 1.6p a year earlier. At 11.5% of £21.5m, the figure stood at 203.7p against 207.4p.

Attributable revenue for the half year to the end of March totalled £335,000 (£292,000). The interim dividend is lifted from 2.5p to 2.75p from earnings of 3.85p (3.71p).

The board expect to at least maintain the final dividend - 5.5p - previously.

JO Walker tumbles £36,000 into the red

JO Walker, the Leicester-based timber import and trussing materials group, fell into the red at the pre-tax level in 1990 compared with profit of £6.2m in 1989. The deficit for half year was £1.5m.

It included a net capitalisation from Space-Time Systems (Holdings), which was acquired in June 1990, and took account of exceptional provisions of \$417,000 (credits £150,000) and interest charges of £10,000.

MANAGEMENT CONSULTANCY

The FT published this on May 15 1991.

It will be of particular interest to the 130,000 directors and managers who read the FT daily. If you want to reach this important audience, please phone 071 873 0000 or fax 071 873 0000.

1990/RSL (Mon-Fri).

FT SURVEYS

Turnover was slightly lower at £15.05m (£15.65m).

NET ASSETS LOWER AT FLEMING UNIVERSAL

NET ASSET VALUE OF FLEMING UNIVERSAL INVESTMENT TRUST stood at £23.7p at March 31 compared with 27.65p a year earlier.

At the half year the figure was 21.69p.

Revenue for the year came to £4.5m (£3.6m) and net available revenue rose from £1.56m to £2.28m. Earnings per share of 3.45p (2.4p). Directors recommended an increased final dividend of 2.2p, maintaining the total at 2.5p.

U.S. REVENUE FOR THE SIX MONTHS TO END MARCH DIPPED TO £443,000 (£520,000). EARNINGS PER SHARE WOKE THROUGH AT 0.44P (0.62P).

NEW FRONTIERS NET ASSETS EDGE AHEAD

NET ASSET VALUE OF NEW FRONTIERS DEVELOPMENT TRUST stood at £4.2p as at March 31, down from £6.5p a year earlier, but showing a rise of 4.2 per cent since the trust's September year-end figure of £1.5p.

Net revenue for the six months to end March dipped to £443,000 (£520,000). Earnings per share were worked through at 0.44p (0.62p).

ASSOCIATE LOSSES HIT LONDON FINANCE

LOSSES BY ASSOCIATES left London Finance & Investment Group with 1990 pre-tax profits of £218,100, against £1.4m.

The net charge of £28.200, against £261,000, resulted in a

C&J Clark weathers high street slump with rise to £31.5m

By Michiyo Nakamoto

C&J CLARK, the largest shoe manufacturer in the UK and one of the country's six largest private companies, weathered the high street retailing slump to post a rise in pre-tax profits last year to £31.52m compared with a previous £30.32m.

The higher profits, which came on an increase in turnover to £260.7m (£259.5m), was attributed by the company to a retail-led marketing strategy it has recently adopted.

From the core footwear manufacturing and retailing businesses, including Clarks Shoes, K Shoes and Ravel, improved by over 50 per cent.

The company had previously tended to separate manufacturing and retail activities. However, three years ago it started to let retailing considerations take the lead, which resulted in more interesting shoes in the shops and prices that were more in line with what customers were willing to pay, it said.

Replacing the former shop names of new shops with the Clark's name had improved business significantly and the group's new shops in the UK contributed to profits.

The group was less fortunate in its US operations, where the strong dollar made it difficult to export there.

Exports comprise 10 to 15 per cent of overall sales. It also has quite a substantial amount of dollar-denominated capital tied up in the US business which becomes negative when converted into sterling, it said.

Property profits also made a lower contribution of £28m last year compared with £31m in 1990.

The buy-in of its shares cost the group £40m last year, which pushed up borrowings but not to an uncomfortable extent, the group said.

Earnings per share were maintained at 23.8p.

fall from profits of £71.500 into net losses of £24.500.

A charge of £7.01m for writing down the company's investment in Burplins Investments was taken as an extraordinary item. Net assets per share at the end of the period were £3.21p against 7.54p 12 months previously.

Losses per share came out at 0.6p (3.19p earnings). A reduced single payment of 0.75p (1.3p) is proposed.

TR Far East Income net asset value down

NET ASSET VALUE AT TR FAR EAST INCOME Trust fell by 0.5 per cent to 4.46p per share over the six months to February 26 1991, compared with a rise of 3.6 per cent in the FTSE Pacific Basin Sterling Index including Japan.

Sharply lower dealing profits pushed earnings down to 2.6p per share, 81 per cent lower than the 8.8p for the previous half year.

There is a second interim dividend of 1p and it remains the board's intention to declare a total distribution for the year of at least last year's 4p.

FINANCIAL TIMES CONFERENCES

THE MARKET IN ASSET-BACKED SECURITIES

London, 19 & 20 June, 1991

Speakers include:

Mr George Feiger
McKinsey & Co

Mr Ian Hay Davison
Credit Lyonnais Capital Markets

Mr Craig J Goldberg
Merrill Lynch & Co

Mr Roger B Taillon
Standard & Poor's Ratings Group

Mr James J Rice
Lindwicks and Paines

Mr Theodore Buerger
Financial Security Assurance

Mrs Valerie Pancrazi
Compagnie Bancaire

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COMMODITIES AND AGRICULTURE

New York markets decide today on future facilities

By Barbara Durr in Chicago

NEW YORK'S five commodities exchanges are to decide today whether they will move together to a new, larger trading floor or go separate ways.

The choices are to remain together in New York at a new site or separate, with the New York Mercantile Exchange (Nymex), the largest exchange, moving to a site on the Hudson River to New Jersey.

Proposed for both locations were presented several months ago and the New York siting was overwhelmingly favoured.

But the Nymex, the prosperous energy exchange and the third largest US exchange after the two Chicago metal exchanges, to maximize the possibility of a New Jersey move, had to present before finally making a commitment to New York.

The reasons for Nymex backing away from the joint move are unclear. Many speculate, however, that at bottom it is because of poor relations between Mr Lou Gutman, the chairman of Nymex, and Mr Martin G. Gutfreund, the chairman of the New York Commodity Exchange (Comex).

Long-running merger talks between the two exchanges were once again scuttled at

A petrochemical plant which the Soviet authorities hope will produce more than 300 tonnes of oil a year began production early this month, according to the Communist Party paper Pravda yesterday, writes John Lloyd in Moscow.

The output of well KTL-1 in the Tengiz complex near the Caspian sea is 30 tonnes a year, with a second well ready to go into production soon.

The plant will also produce 460,000 tonnes of sulphur a year, replacing present imports.

the beginning of the year.

The New York exchanges are due to sign a letter of intent today with New York on the deal, and Nymex's board was scheduled to decide the issue at a special meeting that began yesterday and was expected to perhaps last through the night into today.

The New York proposal is for a \$280m project, of which New York City would provide \$145m, with \$140m of that in cash. Besides Nymex and Comex, which is principally a metals market, the other three

exchanges involved in the are the Sugar and Cacao Exchanges, the New York Cotton Exchange and New York Futures Exchange.

The relocation decision is expected to have a big impact not only on the exchanges themselves, but on the futures commissions' merchants (FCMs) who do their business there.

The FCMS do not want to have to divide their staffs and duplicate their facilities in two locations. The Futures Industry Association (FIA), which represents the FCMS, says it strongly supports a unified relocation in the city of New York.

It also would like to see the consolidation of clearing and processing to increase cost savings for the FCMS.

The FIA, which represents 90 per cent of all futures and options activity on US exchanges, is a powerful voice for the Nymex to ignore.

Should Nymex decide to move, its membership's wishes – the vote was 80 per cent in favour of staying in New York – some believe there could be a revolt by referendum to overturn the decision.

Experienced members say yields would probably be halved and quality would deteriorate to the point of unsaleability.

Today's consumers have come to expect evenly grown, smooth-skinned, clean vegetables free of scabs and spots, which can only be grown with optimum moisture. Neither the supermarkets nor their customers would willingly accept anything less, and farmers are fearful that buyers would seek alternatives from overseas suppliers.

The NRA, however, has

Heated arguments over effects of drought

There is controversy over how imminent irrigation restrictions should be applied

THERE is no dispute that there is a drought in the south and east of England. But the row between the National Rivers Authority (NRA) and farmers who irrigate crops about the best way to use and conserve limited supplies is becoming increasingly acrimonious.

The southeast has always been the breadbasket of England, growing cereals for that most basic human food and, of course, for feeding livestock. It has also, because of its proximity to the main centres of population, been the main producer of vegetables.

During the last 10 to 15 years, however, with the development of sophisticated irrigation techniques, the importance of crops like early potatoes, carrots and fresh salad vegetables in general for sale in supermarkets has increased dramatically and with it the profitability of the light-land farms concerned.

Without adequate irrigation such enterprises would quickly collapse.

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FARMER'S VIEWPOINT



By David Richardson

shortage of water caused by 30 months of drought – one of the longest dry periods this century – it might be forced to restrict crop irrigation to six hours a day in some areas and perhaps ban it altogether in others.

Back in January it was

warning of problems ahead. Even then the cumulative deficit since April 1990 was equivalent to about 10 inches of rain. The NRA said at the beginning of the year that to avoid restrictions we needed that kind of quantity of rain by the end of April. But average rainfall over most of the area has been only about five inches.

Then things get even nastier. The farmers say the NRA is

unjustified in claiming that aquifers, that is, the deep limestone rocks which hold the water, are much lower than they really are. Their own records, they claim, show little difference in bore water levels from previous years, in spite of the drought.

They also accuse the NRA of

wasting water, and of transferring supplies from this driest part of the country to wash cars in other areas and to top

ever, it is the type of restriction proposed which is disputed. The NRA claims it has consulted farmers' representatives, the Ministry of Agriculture and others and that the consensus was to limit irrigation to the hours between six am to noon each day.

Most of the irrigating farmers, on the other hand, point out that this would be inefficient because much of the water would be lost during the heat of summer days. They would rather, they say, be permitted to use an agreed percentage of their entitlement when they believed it would do their crops most good, or as a second choice to irrigate at night, when crops would derive maximum benefit from the water applied.

The NRA replies that night irrigation cannot be policed, and that it could be dangerous. By this, they mean, if unauthorised, mobile irrigation units might collide with electricity wires and the like.

The farmers say they feel insulted by the NRA's implication that they are fisherman or irresponsible or both.

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They also accuse the NRA of

up rivers and wet-lands for conservation reasons while seeking to penalise the production of food. The farmers say the NRA's priorities are domestic consumers first, industry second, conservation third, and food and farming at the bottom of the list.

The NRA denies that it has any list of priorities, although it does say that water wastage because of leaky pipes could be between 10 per cent and 40 per cent of supplies. It points out, however, that it has the power to control the water used by domestic consumers because this is now the responsibility of the water supply companies.

Last week two of the region's highest-powered MPs got involved in the row. Mr John MacGregor, leader of the House of Commons and MP for South Norfolk, and Mrs Gillian Shepherd, Minister of State at the Treasury and MP for South West Norfolk, apparently persuaded the NRA to review its policy towards irrigation. They are scheduled to meet John Gummer, the Minister of Agriculture, for further discussions on the matter this week.

Clearly they recognise the threat to the livelihoods of many of their voters – not just farmers, but also the thousands who work in processing plants, pre-packing vegetables for the supermarkets.

Meanwhile, the drought continues. Soil moisture deficits – that is, the amount of moisture in that part of the soil to which crop roots can penetrate – have forced to import supplies from Wales for the year 2000. It appears that this water-shortage story will run and run.

to the Agromet Unit run by the Ministry of Agriculture at Wetherhampton, deficit for crops of grass, for instance, exceeded 25 mm last week across most of the southern two-thirds of England for the second year running.

Last week the irrigation advice service run by Norak Hydro, the fertiliser company, was warning that autumn-sown crops of cereals on some of East Anglia's lightest land would need irrigating within a few days if there was not substantial rain. It should be noted that the irrigation of cereals even in June is normally a rather dubious economic exercise, but in late April or early May it is almost unheard of.

It is, of course, still possible that adequate rainfall during the next few crucial weeks will provide farm crops on heavier, more moisture-retentive soils with what they need. But although weather forecasters expect significant rainfall in the west this week, they see little prospect in much reaching the parched east.

Irrigating and non-irrigating farmers are becoming increasingly concerned.

That concern was exacerbated last week by Prof Keith Clayton of the University of East Anglia's Department of Environmental Sciences. He predicted that, even given rainfall

falling up to average, increasing usage of water by households, industry and agriculture would mean East Anglia would be forced to import supplies from Wales for the year 2000. It appears that this water-shortage story will run and run.

Tight nickel stocks predicted

By David Blackwell

SOVIET NICKEL exports now account for about 13 per cent of Western nickel supplies, leaving the market vulnerable to any disruptions in shipments, according to a report from Carr, Kletz & Aitken, the London stockbrokers.

The recent unrest in the Baltic states has highlighted concern over the reliability of supplies, says the report.

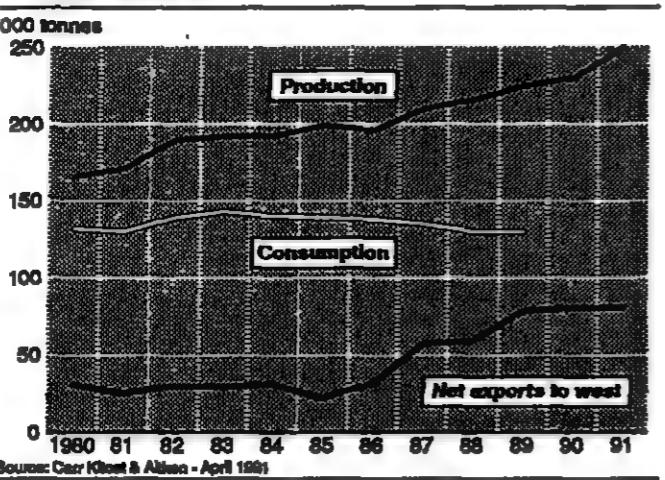
"This major factor should prove supportive to prices over the coming months, particularly as the steady erosion of the political and economic infrastructure of the Soviet Union gathers pace."

A large amount of nickel is shipped from the ports of Riga and Tallinn, says the report, which also points out that production at the primarily coal-fired nickel complex at Norilsk has been disrupted by the strikes in the Soviet coal fields.

Meanwhile, the normal seasonal increase in stainless steel production is expected to tighten the finely balanced supply-demand situation in the next two to three months. The report predicts stocks will decline further from the already minimal level of seven weeks' consumption.

The situation is likely to be exacerbated by production problems at a several primary producers and a shortage of stainless steel.

USSR Nickel



report points out that some steelmakers depend on scrap for up to 70 per cent of their supplies.

Carr is predicting an average nickel price in the second quarter of \$4.40 a lb, compared with \$3.83 a lb in the first quarter.

"As a result Western world nickel consumption should be about 2.3 per cent at 885,000 tonnes in 1991, compared with 860,000 tonnes in 1990," says the report, which puts Western refined production this year up 1.8 per cent at 855,000 tonnes. After allowing for 85,000 tonnes of imports a surplus of 25,000 tonnes is likely by the year end.

However, once the second quarter is past prices are likely to weaken again, resuming the downturn that was in evi-

dence before this year, says the report. Stainless steel production is expected to fall by 1 per cent this year, the third year of decline.

"As a result Western world nickel consumption should be about 2.3 per cent at 885,000 tonnes in 1991, compared with 860,000 tonnes in 1990," says the report, which puts Western refined production this year up 1.8 per cent at 855,000 tonnes. After allowing for 85,000 tonnes of imports a surplus of 25,000 tonnes is likely by the year end.

Prices are likely to plummet, according to one survey. In 1977 60% of hake – the target of Spanish ships – caught off Namibia was past breeding age. In 1989 62% was less than a year old. The average annual hake catch is now

directly or indirectly dependent on the fishing industry.

Mr David Morris, MEP for Mid and West Wales and a member of the fisheries committee of the European parliament, has written an open letter protesting against what he regards as the use of the commission's powers to protect the interests of the large Spanish fishing companies.

Mr Morris says: "Namibia is not in conflict with the European Community. It is not even in conflict with the Spanish government."

The decision to halt negotiations "has created the impression that the European Community as a body endorses the criminal activities of Spanish fishing companies."

Spain is the country with

most to lose by Namibia's assertion of its fishing rights. Spanish ships now half the hake caught off the Namibian coast. Around ports like Vigo in Galicia, 50,000 people are said to be

Namibia gets tough to defend its fishing grounds

By Robert Anderson

NAMIBIA, which has long had its rich fishing grounds plundered by other countries, is taking tough action to what it hopes will be a major source of foreign exchange.

South Africa, the country's former ruler, was itself exploiting the fish stocks and, as the rest of the world did not recognise South Africa's jurisdiction over Namibia, the Namibian coast became open range for fleets increasingly restricted by measures to conserve falling stocks elsewhere.

Last April the newly-independent Namibia imposed a 200-mile Economic Exclusion Zone (EEZ) and announced that fishing would be by licence only until research is done into fish stocks.

Stocks are said to have plummeted, according to one survey. In 1977 60% of hake – the target of Spanish ships – caught off Namibia was past breeding age. In 1989 62% was less than a year old. The average annual hake catch is now

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directly or indirectly dependent on the fishing industry.

Spanish companies have

been among the worst offenders in the widespread violation of Namibia's fishing moratorium. The Spanish government "deplores and regrets" the poaching and has warned its fishermen that they face "strict legal measures" if they violate Namibian waters. It has apparently seven ships based in Namibia.

Eventually Spain will have to accept a drastic reduction in its fishing in the Namibian coast if stocks are to recover and Namibia is to be able to build up its own fishing capability. The Spanish government's problem is that this will have severe domestic

problems. Spain has

had to impose a 200-mile Economic Exclusion Zone (EEZ) and

Spain has said there is 40% overcapacity in the EC fishing fleet; the north Atlantic has been seriously overfished; in the south Atlantic, European fleets are

finding that African governments such as Namibia and

Leone – which last month arrested a French trawler – are becoming increasingly assertive.

As Spain makes up such a large proportion of European tonnage, Spain will have to bear the brunt of the cuts if this overcapacity is to be reduced.

In the past Namibian fisheries

men have been among the worst offenders in the widespread violation of Namibia's fishing moratorium.

INSURANCES

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N & P Life Assurance Ltd					Prosperity Life Assurance Ltd	071-430 2248				Royal Neptune Life Assurance Ltd - Cont'd					Shield Assurance Ltd	062-547 0703				Sovereign Life (IJO) PLC	0732-651011			
77 Bedford Row, London, WC1R 4LJ	110.0	40.2			1 Standard Life, Edinburgh, ME12 1XJ	0422-040555				1 Standard Life, London, ME12 1XJ	162.0	3.3			1 Standard Life, London, ME12 1XJ	162.0	3.3			1 Standard Life (IJO) PLC	0732-651011			
Life Invest Fd					Initial Equity					2 Standard Life, London, ME12 1XJ	162.0	3.3			2 Standard Life, London, ME12 1XJ	162.0	3.3			2 Standard Life (IJO) PLC	0732-651011			
Prudential Fd					Accum Managed					3 Standard Life, London, ME12 1XJ	162.0	3.3			3 Standard Life, London, ME12 1XJ	162.0	3.3			3 Standard Life (IJO) PLC	0732-651011			
Perpetual Divid Fd					Accum Managed					4 Standard Life, London, ME12 1XJ	162.0	3.3			4 Standard Life, London, ME12 1XJ	162.0	3.3			4 Standard Life (IJO) PLC	0732-651011			
National Financial Management Core PLC	129	32.0			Perpetual Divid Fd					5 Standard Life, London, ME12 1XJ	162.0	3.3			5 Standard Life, London, ME12 1XJ	162.0	3.3			5 Standard Life (IJO) PLC	0732-651011			
77 Bedford Row, London, WC1R 4LJ	110.0	32.0			Perpetual Divid Fd					6 Standard Life, London, ME12 1XJ	162.0	3.3			6 Standard Life, London, ME12 1XJ	162.0	3.3			6 Standard Life (IJO) PLC	0732-651011			
Life Funds					Perpetual Divid Fd					7 Standard Life, London, ME12 1XJ	162.0	3.3			7 Standard Life, London, ME12 1XJ	162.0	3.3			7 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					8 Standard Life, London, ME12 1XJ	162.0	3.3			8 Standard Life, London, ME12 1XJ	162.0	3.3			8 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					9 Standard Life, London, ME12 1XJ	162.0	3.3			9 Standard Life, London, ME12 1XJ	162.0	3.3			9 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					10 Standard Life, London, ME12 1XJ	162.0	3.3			10 Standard Life, London, ME12 1XJ	162.0	3.3			10 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					11 Standard Life, London, ME12 1XJ	162.0	3.3			11 Standard Life, London, ME12 1XJ	162.0	3.3			11 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					12 Standard Life, London, ME12 1XJ	162.0	3.3			12 Standard Life, London, ME12 1XJ	162.0	3.3			12 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					13 Standard Life, London, ME12 1XJ	162.0	3.3			13 Standard Life, London, ME12 1XJ	162.0	3.3			13 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					14 Standard Life, London, ME12 1XJ	162.0	3.3			14 Standard Life, London, ME12 1XJ	162.0	3.3			14 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					15 Standard Life, London, ME12 1XJ	162.0	3.3			15 Standard Life, London, ME12 1XJ	162.0	3.3			15 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					16 Standard Life, London, ME12 1XJ	162.0	3.3			16 Standard Life, London, ME12 1XJ	162.0	3.3			16 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					17 Standard Life, London, ME12 1XJ	162.0	3.3			17 Standard Life, London, ME12 1XJ	162.0	3.3			17 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					18 Standard Life, London, ME12 1XJ	162.0	3.3			18 Standard Life, London, ME12 1XJ	162.0	3.3			18 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					19 Standard Life, London, ME12 1XJ	162.0	3.3			19 Standard Life, London, ME12 1XJ	162.0	3.3			19 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					20 Standard Life, London, ME12 1XJ	162.0	3.3			20 Standard Life, London, ME12 1XJ	162.0	3.3			20 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					21 Standard Life, London, ME12 1XJ	162.0	3.3			21 Standard Life, London, ME12 1XJ	162.0	3.3			21 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					22 Standard Life, London, ME12 1XJ	162.0	3.3			22 Standard Life, London, ME12 1XJ	162.0	3.3			22 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					23 Standard Life, London, ME12 1XJ	162.0	3.3			23 Standard Life, London, ME12 1XJ	162.0	3.3			23 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					24 Standard Life, London, ME12 1XJ	162.0	3.3			24 Standard Life, London, ME12 1XJ	162.0	3.3			24 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					25 Standard Life, London, ME12 1XJ	162.0	3.3			25 Standard Life, London, ME12 1XJ	162.0	3.3			25 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					26 Standard Life, London, ME12 1XJ	162.0	3.3			26 Standard Life, London, ME12 1XJ	162.0	3.3			26 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					27 Standard Life, London, ME12 1XJ	162.0	3.3			27 Standard Life, London, ME12 1XJ	162.0	3.3			27 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					28 Standard Life, London, ME12 1XJ	162.0	3.3			28 Standard Life, London, ME12 1XJ	162.0	3.3			28 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					29 Standard Life, London, ME12 1XJ	162.0	3.3			29 Standard Life, London, ME12 1XJ	162.0	3.3			29 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					30 Standard Life, London, ME12 1XJ	162.0	3.3			30 Standard Life, London, ME12 1XJ	162.0	3.3			30 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					31 Standard Life, London, ME12 1XJ	162.0	3.3			31 Standard Life, London, ME12 1XJ	162.0	3.3			31 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					32 Standard Life, London, ME12 1XJ	162.0	3.3			32 Standard Life, London, ME12 1XJ	162.0	3.3			32 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					33 Standard Life, London, ME12 1XJ	162.0	3.3			33 Standard Life, London, ME12 1XJ	162.0	3.3			33 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					34 Standard Life, London, ME12 1XJ	162.0	3.3			34 Standard Life, London, ME12 1XJ	162.0	3.3			34 Standard Life (IJO) PLC	0732-651011			
Managed Opportunity	110.0	32.0			Perpetual Divid Fd					35 Standard Life, London, ME12 1XJ	162.0	3.3			35 Standard Life, London, ME12 1XJ	162.0	3.3			35 Standard Life (IJO				

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LONDON SHARE SERVICE

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

3:15 pm prices April 29

Continued on next page

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NYSE COMPOSITE PRICES

1991 *By Sis*
High Low Stock Div. Vol. II 1990 N.Y.

Price data supplied by Telektronik.

Sales Figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-only range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividend are annual disbursements based on the latest declaration.

s-dividend after ex-date, **b**-annual rate of dividend plus stock dividend, **c**-equivalent dividend, mid-called, **d**-new yearly low, **d**-dividend declared or paid in preceding 12 months, **d**-dividend in Canadian funds, subject to 15% non-residence tax, **d**-dividend declared after split or stock dividend, **d**-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting, **d**-dividend declared or paid this year, an accumulative issue with dividends in arrears, **d**-new issue in past 52 weeks, the high-low range begins with the start of trading, **d**-next day delivery, **P/E** price-earnings ratio, **r**-dividend declared or paid in preceding 12 months, plus stock dividend, **s**-stock split. Dividends begin with date of split, **s**-split, **t**-dividend paid in stock in preceding 12 months, **t**-dividend cash value on ex-dividend or ex-distribution date, **t**-new yearly high, **v**-trading halted, **vi**-in bankruptcy or receivership or being liquidated under the Bankruptcy Act, **gr**-securities assumed by such company, **wd**-dividend, **wd**-when issued, **ww**-with warrants, **x**-ex-dividend or ex-right, **xr**-ex-distribution, **xx**-without warrants, **y**-ex-dividend and sales in full, **yd**-yield, **z**-sales in full.

NASDAQ NATIONAL MARKET

3:15 pm prices April 29

AMEX COMPOSITE PRICES

3:00 pm prices April

BULGARIA

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FT SURVEYS

AMERICA

Dow makes steady gains on March economic data

Wall Street

ECONOMIC statistics which showed signs of a recovery in economic activity during March lifted share prices yesterday morning, writes *Patrick Harrover* in *New York*.

By 1.30 pm the Dow Jones Industrial Average was up 12.13 at 2,924.51, having risen steadily since the opening bell.

The more broadly based Standard & Poor's 500 was up 1.38 at 300.49 by 1 pm. The Nasdaq composite of over-the-counter stocks, however, eased 0.61 to 924.03.

Turnover on the New York SE was low at just 75m shares by 1 pm. Advancing issues were outpacing declining issues in early afternoon trading by 738 to 571.

Share prices received their boost after the Commerce Department released figures showing that new car sales rose by 1 per cent in March, and by a revised 13.6 per cent in February. Statistics outlining a 0.2 per cent rise in personal income and a 0.6 per cent rise in personal consumption in March were also released.

Taken together, the data were better than expected, and suggested that economic activity is now picking up, albeit slowly.

Last week the figures might

have depressed prices, because they would have been interpreted as reducing the likelihood of further interest rate cuts. But yesterday investors reacted more favourably to good economic news because the Federal Reserve appears determined for the time being to leave monetary policy unchanged.

PepsiCo slipped 1% to \$31 on volume of more than 1.5m shares after reporting a modest rise in first quarter profit to 26 cents a share from 23 cents a share.

Canada

NERVOUSNESS over the first budget by Ontario's socialist-oriented New Democratic Party, due later in the day, sent Toronto stocks lower in sluggish midday trade. The composite index lost 8.3 to 3,483. Declines led advances by 209 to 159 on volume of 12m shares.

A bigger decline was posted by AAF, the supermarket group, which fell 2% to \$47 in the wake of Friday night's warning that AAF's first quarter profits might be as much as 30 per cent below the \$1.23 a share earned at the same stage

last year.

Variety Corp again topped the most active list, jumping 10 to 20% on volume of 3.5m shares.

Northern Telecom surged

8% to \$94.1% on volume of 31,000 shares, continuing an upswing triggered by surprisingly good first quarter earnings last week.

Gold shares traded lower after Comex gold futures slipped. Place Dome fell 4% to \$14.4, American Barrick

dropped 4% to \$21.4, Echo Bay

dropped 4% to \$19 and Lac Minerals slipped 4% to \$38.

THE SHARP rise in the Johannesburg Stock Exchange (JSE) Industrial Index this year reminds local investment managers of the London adage, "sell in May and go away". The index has risen 25.8 per cent from 2,829 on January 1 to a record high of 3,559 on Friday. It slipped to 3,535 yesterday.

Industrial stocks, on an average price/earnings (p/e) ratio of 11.3 and an earnings yield of 8.8, are not expensive compared with some overseas shares, but they are high by South African standards.

Fund managers agreed that the index, if not overvalued, is at least fully valued. They may not yet be thinking of selling, but they will certainly be doing less buying, as value is becoming increasingly difficult to find. Mr Roy MacAlpine of Liberty Life comments: "Already we have seen heavier growth from January 1 in the financial and industrial sectors than even the most optimistic commentator would have forecast."

EUROPE

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Lending support to the view that the market is due for a breather is the fact that the recent rise in the industrial index has been a ratings - there has been no commensurate rise in earnings or dividends - to which there must be an upward limit.

The outlook for corporate profits suggests that the market is looking two years ahead rather than one. Mr Niall Brown of stockbrokers Simpson McKie says it forecasts 5 to 6 per cent nominal growth in the profit of industrial companies in the next six to 12 months, compared with inflation of 3 to 4 per cent.

What, then, has moved the index? First, expectations of much improved earnings growth from next year onwards. Mr Rob Lee of the Board of Executives, a financial services group, notes: "In the new South Africa one can imagine that the industrial companies are the ones that potentially can benefit."

Consumer-oriented compa-

not been that badly hit. Mr Lee says it was mostly an inventory and investment recession. Consumer spending has stayed fairly buoyant throughout, and company balance sheets are in much better shape.

While businesses remain cautiously optimistic about political developments, there is a more definite feeling that things can only improve on the economic front. Interest rates were lowered in March and, although no further cuts are expected in the short term, the trend is downwards. The gradual easing of trade and financial sanctions has also improved sentiment.

The buoyant performance of world markets has also helped the JSE Industrial Index, which traditionally tracks the Dow Jones Industrial Average. The index has benefited from two important features of the JSE: the poor liquidity in the industrial sector and the weight of institutional funds. Exchange control has long created a hothouse effect on the

JSE, with institutions being forced to chase a limited number of marketable stocks.

This has recently been compounded by other factors, including the decline in interest rates. The gold index fell from the year's high of 1,367 in mid-January to a low of 971 on February 26, a drop of 29 per cent. It has since rallied, and closed at 1,026 yesterday.

Also relevant have been the fall in disinvestment, an absence of big rights issues and no major privatisations.

These factors, combined with bearish market sentiment, drove institutional liquidity to high levels at the end of 1990.

The return of these funds into equities over the past few months has been a significant factor in driving the market upward, as fund managers rushed to ensure that they did not miss out on the market's strong rise.

Activity slows in run-up to May Day break

BOURSES were mostly easier yesterday as activity slowed before the May Day holiday. Paris rose, but trading was thin, writes *Our Markets Staff*.

PARIS achieved a 1.3 per cent rise, but turnover was light, easing from Friday's FFr12.37 to about FFr13.8m - with much of that accounted for by futures and options-related trading before the expiry of contracts today.

One dealer said that investors seemed to be running out of solid reasons to buy. The CAC 40 index rose 22.68 to 1,797.85, ending below its day's

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They noted that London brokers were increasing their weightings for the German market, which had lagged behind other European bourses, and that corporate results were coming in at the higher end of expectations.

Michelin picked up another

FFr2.80 to FFr4.40, with 663,500 shares changing hands;

the stock continued to benefit from Friday's brokers' comments. Elsewhere in the motor sector, Peugeot gained FFr12 to FFr12.50 from FFr11.50.

Lyonnaise des Eaux-Dunner

added FFr10 to FFr15.78. The group has said it will increase its stake in Alfred Macalpine, the UK construction company, to 12 per cent from 6 per cent.

Axa Midi gained FFr23 to FFr1,076. The insurer, which

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